

# CATALOG 2022

PROGRAMS OF PROFESSIONAL  
TRAINING FOR PERSONNEL  
OF THE CENTRAL (NATIONAL) BANKS





**7 SEMINARS**

**57 TRAINEESHIPS**

**61 VIDEOCONFERENCES**

**65 EVENTS ORGANISATION**



Dear Colleagues!

We are happy to bring to your attention the new issue of the Catalog of professional training programs for the personnel of central (national) banks for 2022. The work on this Catalogue continues our long-standing successful partnership within the Agreement on cooperation in the field of personnel training.

Today, when the global economy is changing at a rapid pace, the role of various forms of interaction between central banks is increasing. Professional contacts and exchange of experience make it possible to develop joint approaches to current problems and create ample opportunities for further efficient integration.

Modern training programs implemented in the format of multilateral projects provide training for qualified banking experts at the international level and are a key area of the Coordination Board's activity.

In this Catalog, we relied on our many years of experience in the development of employees' professional competencies and, most importantly, considered the existing needs and proposals of central (national) banks. We also addressed the feedback and wishes of the participants of our previous training events. The training events included in the 2022 Program are aimed at discussing a whole range of issues in the field of finance and economy, as well as current issues which spark the greatest interest. Round-table discussions and exchange of views are an important part of the Program. At our seminars, we always welcome our colleagues from central (national) banks to share their valuable experience and interesting ideas. A big focus will be on problem-specific training and cases from everyday practice.

In the pandemic, most of our events in 2021 were transferred to the online format. The transition to distance learning made it possible to further develop professional skills and communicate efficiently, while observing the necessary physical restrictions. The positive feedback from our participants shows the overall success and effectiveness of our previous webinars and videoconferences. We plan to continue using various digital services and online platforms to organize events included in the Catalog.

We hope that 2022 will be marked by strengthening our professional bonds, joining efforts and consolidating best practices, and continuing our active and dynamic cooperation.

We look forward to welcoming you to our training events!

Coordination Board  
on professional training  
of personnel of central (national) banks



# SEMINARS

## Quarter 1

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# Quarter 4

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SEMINARS

TRAINEESHIPS

VIDEOCONFERENCES

EVENTS ORGANISATION

# SEMINAR SCHEDULE

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# **SEMINAR TOPICS**

1–2 March 2022

## Unified Data Warehouse (MODULE 1)



### Format

Webinar



### Organized by

Bank of Russia



### Objective

To discuss issues of creating a platform for the Unified Data Warehouse and Data Management



### Category of Trainees

Executives and experts of central (national) banks – members of Eurasian Banks Council and foreign central banks



### Duration

2 days



### Application Deadline

1 February 2022



### Key Issues

The Unified Data Warehouse (UDW) is an application platform for supporting a unified information space at the Bank of Russia. UDW is based on the “single version of truth” concept. UDW provides a centralized environment for storing, consolidating and processing data, including large arrays of granular information and “microdata” required by the Bank of Russia structural units for analysis, visualization and information support for decision-making.

The webinar will take a closer look at the architecture, platform data management and services provided by UDW

15–18 March 2022

## Risk-Based Supervision



### Format

Seminar/Webinar



### Organized by

Central Bank of Armenia



### Objective

To improve professional knowledge required for efficient risk-based supervision by central (national) banks



### Category of Trainees

Executives and experts of central (national) banks – members of Eurasian Banks Council and foreign central banks



### Duration

4 days



### Application Deadline

24 January 2022



### Key Issues

1. Studying the experience of the central banks of EAEU member states in the field of risk assessment and management. Building an efficient risk-based supervision model (participants)
2. Introducing the experience of other central (national) banks and other participants of the webinar (participants)
3. Review of the central bank regulations in the field of risk-based supervision of commercial banks. Key principles and approaches in risk-based supervision (Central Bank of Armenia)
4. Analysis of banks' business models within risk-based supervision, peer grouping (Central Bank of Armenia)

**30–31 March 2022**

## **Risk Analysis and Stress Testing**



### **Format**

Webinar (“round table”)



### **Organized by**

Bank of Russia



### **Objective**

To improve professional competencies in organization and methodology of stress testing, as well as bank risks analysis



### **Category of Trainees**

Executives and experts of banking supervision and regulation departments



### **Duration**

2 days



### **Application Deadline**

1 March 2022



### **Key Issues**

1. State of the Russian banking sector
  - main developments, trends and risks in 2021-2022
  - key indicators of the Russian banking sector: financial results, lending, funding, liquidity, capital
  
2. Supervisory stress testing of banks
  - 2.1. Стресс-тестирование в системе инструментов банковского надзора
    - international experience
    - specifics of the Russian supervisory stress testing development
  - 2.2. Supervisory stress testing perimeter
    - individual and consolidated analysis
    - risks in the perimeter of solvency stress tests

- 2.3. Data and technology
  - data sources for stress tests
  - opportunities for automation and integration with information systems
3. Types of stress tests: individual, sectoral, Bottom-Up
  - 3.1. Individual stress tests for banks and the central bank
    - stress tests in the bank risk management and corporate governance framework
    - individual stress tests in the supervisory process
  - 3.2. Sectoral stress tests
    - supervisory stress testing
    - specifics of group stress tests
    - history and development prospects of the Russian Bottom-Up
4. Methodology for dynamic solvency modeling
  - structure for calculating the bank's dynamic model
  - Risk Assessment Models
  - Calculation of balance sheet, P&L, and capital adequacy
5. Internal models of credit risk (PD, LGD, EAD)
  - 5.1. Scope of model application and data sources used for building
  - 5.2. PD: assessment methods in different segments, basic modules of the PD model, calculation methodology
  - 5.3. LGD, EAD: LGD and EAD modeling principles
6. Liquidity
  - 6.1. Measuring liquidity risk in banks
  - 6.2. Liquidity needs forecasting models
7. Market risks: basic approaches to market risks modeling

**5–6 April 2022**

## **Combating Social Engineering in the Financial Market. Issues of Cyberliteracy**



### **Format**

Webinar (“round table”)



### **Organized by**

Bank of Russia



### **Objective**

To discuss issues related to combating social engineering in the financial market. To share experience in the field of improving cyberliteracy



### **Category of Trainees**

Executives and experts of central (national) banks – members of Eurasian Banks Council and foreign central banks



### **Duration**

2 days



### **Application Deadline**

1 March 2022



### **Key Issues**

1. Main methods of theft of funds using social engineering
2. Regulatory framework
3. Statistics of theft of funds regarding transactions without the clients’ consent in the Russian Federation
4. Outreach and raising awareness
5. Educational initiatives in cyberliteracy

19–21 April 2022

## Specifics of Microfinance Institutions Regulation. Keeping Registers of Non-Credit Financial Institutions



### Format

Seminar/Webinar



### Organized by

National Bank of the Republic of Belarus



### Objective

To share experience in how central (national) banks regulate the activities of microfinance institutions (MFIs)



### Category of Trainees

Experts in microfinance



### Duration

3 days



### Application Deadline

1 March 2022



### Key Issues

1. Approaches to MFIs' activities regulation: current state and prospects
2. Admission of MFIs to the microfinance market
3. Procedure for carrying out microfinance activities
4. Reporting submitted by MFIs. Ensuring the financial sustainability of MFIs
5. Microfinance consumers protection
6. Risk profiling of microfinance market entities
7. Prudential (offsite) supervision over MFIs' activities

16–20 May 2022

## Accounting and Financial Reporting in Central (National) Banks



### Format

Seminar



### Organized by

National Bank of the Republic of Belarus



### Objective

To study the process of organizing, maintaining and improving accounting, compiling financial statements; to share experience



### Category of Trainees

Accounting experts



### Duration

5 days



### Application Deadline

4 April 2022



### Key Issues

1. Legal framework for accounting at a central (national) bank
2. Organization of the accounting and reporting framework at a central (national) bank. Organization of the internal control process in the accounting service
3. Procedure for the compilation and submission of financial statements in accordance with national and international standards. Specifics of information disclosure when compiling financial statements in central banks in accordance with national and international standards
4. National standards and problems of IFRS implementation, prospects for convergence



17–19 May 2022

## Current Issues of Cash Circulation



### Format

Seminar



### Organized by

National Bank of the Republic of Belarus in cooperation with the Bank of Russia



### Objective

To improve professional knowledge in the field of cash circulation.  
To share experience of countries participating in the seminar



### Category of Trainees

Executives and experts in cash circulation of central (national) banks



### Duration

3 days



### Application Deadline

1 April 2022



### Key Issues

- I. Experience of the National Bank of the Republic of Belarus
  1. Organization of cash circulation at a central bank
  2. Organization of the National Bank's remote storage of cash and other valuables
  3. Regulation of the denomination structure of banknotes and coins in circulation
  4. Determination of the economy's need for banknotes
  5. Issues of sorting banknotes and coins into fit and unfit (damaged). Sharing views on sorting. Sorting setup

6. Issues of handling commemorative coins and banknotes: design, production and sale

## II. Bank of Russia experience

1. Current trends in the organization of cash circulation
  - 1.1. Optimization of cash servicing business processes
  - 1.2. New cash servicing model for branches of credit institutions using the Bank of Russia cash
2. Organization of banknote production
  - 2.1. Structure of cash circulation in the Russian Federation
  - 2.2. Determination of production volumes
  - 2.3. Main indicators considered when calculating the optimal volume of banknote production
  - 2.4. Financial planning. Preparation and conclusion of contracts with Goznak JSC on the production of banknotes and coins
  - 2.5. Regulation of the relationship between the Bank of Russia and Goznak JSC regarding the production of banknotes and coins
3. Equipment used for cash processing at the Bank of Russia
  - 3.1. Experience of using equipment for cash handling at the Bank of Russia
  - 3.2. Modern technological process of cash processing. Advanced equipment
4. Organizing inspections of equipment used in credit institutions
  - 4.1. Specifics of implementing the Bank of Russia Ordinance No. 3338-U of 22 July 2014 ("On the procedure for the Bank of Russia regional branches to verify the credit institutions compliance with the requirements for counting and sorting machines used in processing Bank of Russia banknotes to be issued to customers") when interacting with credit institutions and equipment suppliers
  - 4.2. General information on the equipment of credit institutions

5. Development of automated technologies for cash circulation at the Bank of Russia  
Consideration of the sequence and content of generations of technological solutions aimed at the automation of operations with banknotes at the cash offices of the Bank of Russia divisions, focusing on the possibility of developing automated technologies for cash circulation in the project time frame up to 2025
6. Setting up an internal control framework in the implementation of issue and cash operations at the Bank of Russia divisions
  - 6.1. Main goals and objectives of internal control at the Bank of Russia
  - 6.2. Factors affecting the organization of the internal control framework in the implementation of issue and cash operations at the Bank of Russia divisions
  - 6.3. Three-tier internal control framework in the implementation of issue and cash operations at the Bank of Russia divisions
    - First tier internal control
    - Second tier internal control
    - Third tier internal control

**23–27 May 2022**

## **Introduction to Machine Learning: Applications in Central Banks**



### **Format**

Seminar/Webinar



### **Organized by**

Central Bank of Armenia



### **Objective**

To introduce machine learning with the use of applications



### **Category of Trainees**

Experts in monetary policy and research



### **Duration**

5 days



### **Application Deadline**

25 March 2022



### **Key Issues**

1. Introduction to Python for Machine Learning
2. Supervised learning and self-learning models: basic concepts
3. Application of tree-type methods in macroeconomic forecasting
4. Application of artificial neural networks in predicting credit default
5. Application of natural language processing methods in the analysis of monetary policy communication

26–27 May 2022

## Sharing Experience in the Field of Procurement in a Central Bank



### Format

Seminar (“round table”)



### Organized by

National Bank of the Republic of Kazakhstan



### Objective

To share experience in the field of organizing procurement in central banks



### Category of Trainees

Procurement experts in central banks



### Duration

2 days



### Application Deadline

1 April 2022



### Key Issues

Procurement management system, its functions, modules, existing integrations with other internal systems of the bank (for example, ERP, electronic workflow system, etc.), procurement compliance control mechanism and tools, experience in implementing an electronic trading platform

Study of the internal organization of procurement and analysis of procurement frameworks (centralized, decentralized, hybrid) of central banks, allocation of responsibility and authority for procurement, organizational structure and team members of the procurement unit

Specifics of carrying out “complex” procurement, such as procurement for construction, development and implementation of IT systems, consulting services, equipment for cash centers, etc.

21–24 June 2022

## Central Bank's Activities in the Field of AML/CFT/PF



### Format

Seminar



### Organized by

Bank of Russia



### Objective

To improve professional knowledge and share experience in the field of AML/CFT/PF, as well as foreign exchange control



### Category of Trainees

Executives and experts of central (national) banks – members of Eurasian Banks Council and foreign central banks



### Duration

4 days



### Application Deadline

21 March 2022



### Key Issues

1. Current issues of combating the legalization (laundering) of criminal proceeds and the financing of terrorism in the Russian Federation
1. National AML/CFT/PF framework (stages of establishment, structure, goals and objectives of functioning). The role and status of the Bank of Russia in the AML/CFT/PF framework
2. International standards in the field of AML/CFT/PF as implemented by the Bank of Russia
3. Prospects for improving the AML/CFT/PF legislation in the Russian Federation
4. The practice of monitoring and analysis of reporting data and other

information submitted to the Bank of Russia for the purpose of detection of financial transactions that require special attention

5. Practical aspects of the AML/CFT/PF legislation implementation by institutions supervised by the Bank of Russia
6. Bank of Russia's control over the credit institutions compliance with the requirements of the Russian legislation in the field of AML/CFT/PF.

## **II. Current issues of foreign exchange control in the Russian Federation**

1. Overview of the foreign exchange legislation of the Russian Federation, and foreign exchange control and regulation acts. Bank of Russia's control over supervised entities compliance with the Russian foreign exchange legislation
2. Procedure of authorized banks for accounting of foreign exchange operations. Compilation of reporting, procedure and deadline for submission
3. Procedure for information exchange between authorized banks and foreign exchange control bodies in accordance with the foreign exchange legislation and exchange control and regulation acts

5-7 July 2022

## IFRS Implementation Practice. Specifics of IFRS 9 “Financial Instruments” Application in Banks



### Format

Seminar (“round table”)



### Organized by

National Bank of the Kyrgyz Republic



### Objective

To study the practice of applying IFRS 9 “Financial Instruments” in banks.  
To share experience and knowledge in the field of IFRS implementation



### Category of Trainees

Executives and experts of central (national) banks – members of Eurasian Banks Council and foreign central banks



### Duration

3 days



### Application Deadline

30 May 2022



### Key Issues

1. Methodology for calculating impairment under IFRS 9
2. Models used in central (national) banks and commercial banks to predict the expected probability of borrower default. Structure, parameters, methods used
3. Estimation of expected credit losses during a pandemic and global crises (models and methods of calculating losses)



9–11 August 2022

## Current Issues of Prevention of Counterfeiting and Currency Examination



### Format

Seminar



### Organized by

Bank of Russia



### Objective

To introduce the Bank of Russia's practice of banknote examination, to discuss issues of prevention of counterfeiting.



### Category of Trainees

Executives and experts of central (national) banks – members of Eurasian Banks Council and foreign central banks



### Duration

3 days



### Application Deadline

30 April 2022



### Key Issues

1. Counterfeiting prevention measures conducted by the Bank of Russia
2. Modifying the Bank of Russia banknotes. Innovations in banknote production
3. Life cycle of banknotes in circulation and ways to extend it
4. Bank of Russia experience in launching the first mobile app – “Bank of Russia Banknotes”

5. Bank of Russia regulations regarding handling suspicious, unfit, replaced Bank of Russia banknotes, suspicious and counterfeit banknotes of foreign states
6. Fitness criteria and the rules of exchange of the Bank of Russia banknotes and coins
7. Experience in carrying out currency examination in a pandemic
8. Implementing modern equipment in currency examination. Expert's workplace equipment
9. Verifying the authenticity of banknotes during cash processing. Testing of equipment used for processing
10. Bank of Russia approach to sorting banknotes into fit and unfit

**5–9 September 2022**

## **Analysis Based on Credit Registry Data**



### **Format**

Seminar/Webinar



### **Organized by**

Central Bank of Armenia



### **Objective**

To study the experience of central (national) banks in the field of credit registries



### **Category of Trainees**

Executives and experts of central (national) banks – members of Eurasian Banks Council and foreign central banks



### **Duration**

5 days



### **Application Deadline**

1 July 2022



### **Key Issues**

1. Structure of credit registry data
2. Information under credit registry data: descriptive analysis
3. Comparison of credit registry information with other types of data
4. Research methodologies used in empirical banking
5. Solving various research-related issues using credit registry data

**6–7 September 2022**

# Crowdlending and Crowdfunding Regulation and Development



## **Format**

Webinar



## **Organized by**

Bank of Russia



## **Objective**

To introduce the Bank of Russia experience in regulating and controlling the operation of investment platforms



## **Category of Trainees**

Executives and experts of central (national) banks – members of Eurasian Banks Council and foreign central banks



## **Duration**

2 days



## **Application Deadline**

1 August 2022



## **Key Issues**

The webinar will cover issues of the Bank of Russia practice in regulation, control and supervision of the activities of Internet platforms operators, including:

- establishment of requirements for investors and persons raising investments and practices of monitoring their compliance
- determination of the operators' reporting content, as well as the practice of collecting and analyzing this reporting
- determination of requirements for the disclosure of information on the Internet platforms activities and the practice of monitoring their compliance by operators
- determination of requirements for the investment platform rules and monitoring their compliance
- establishment of the procedure for settlements under contracts concluded via Internet platforms and monitoring its compliance

6–8 September 2022

## Corporate Governance in Banks, Bank Holding Company and/or Bank Group



### Format

Seminar (“round table”)



### Organized by

National Bank of the Kyrgyz Republic



### Objective

To share experience and to introduce the practice of managing subsidiaries and associated organizations of the central bank



### Category of Trainees

Executives and experts of central (national) banks – members of Eurasian Banks Council and foreign central banks



### Duration

3 days



### Application Deadline

15 July 2022



### Key Issues

1. Corporate governance principles: legal aspects of building the structure of corporate governance and monitoring of subsidiaries and other structural units’ activities
2. Setup of a unified organizational and legal mechanism for managing a bank holding (bank group) and subsidiaries (dependent organizations)
3. Essence, causes and types of conflicts of interest, ways to resolve them
4. Role of governing bodies in resolving conflicts of interest

12–13 September 2022

## Modern Internal Audit in a Central (National) Bank



### Format

Webinar



### Organized by

Bank of Russia



### Objective

To introduce the practice of implementing new approaches and tools in internal audit. To consider issues of internal audit efficiency management



### Category of Trainees

Executives and experts of internal audit departments



### Duration

2 days



### Application Deadline

10 August 2022



### Key Issues

1. Organizing and conducting modern internal audit
2. Methodological support of internal audit
3. Implementation of new approaches and tools in internal audit activities: remote audit, use of AGILE methodology, automated tools for processing and analysis of digital data, automation of internal audit procedures
4. Internal audit performance management
5. Professional training and development of internal audit personnel, development of an internal auditor's competency profile

15–16 September 2022

## Monetary Policy Implementation, Including in a Pandemic. Monetary Policy Tools



### Format

Webinar



### Organized by

National Bank of the Republic of Kazakhstan in cooperation with the Bank of Russia



### Objective

To describe monetary policy tools used at the National Bank of the Republic of Kazakhstan and the operating procedure of the Bank of Russia



### Category of Trainees

Experts in monetary policy and research



### Duration

2 days



### Application Deadline

15 August 2022



### Key Issues

- I. Experience of the National Bank of the Republic of Kazakhstan
  1. Implementation of monetary policy in conditions of surplus liquidity
  2. Toolbox
  3. Foreign exchange policy
  4. Kazakhstan government securities market, building a yield curve
  5. Liquidity forecasting model

## II. Bank of Russia experience

1. Implementation of monetary policy in the framework of inflation targeting
2. Operational goal and specifics of the operating procedure
3. Experience in managing liquidity in the banking sector given its structural surplus/shortage
4. Implications of the pandemic and measures taken by the Bank of Russia
5. Counterparty and collateral policy
6. Assessment of the Bank of Russia operating procedure efficiency
7. New challenges for central bank operating procedures



19–23 September 2022

## Macprudential Regulation Experience in the EAEU. Financial Stability and Macprudential Policies



### Format

Seminar



### Organized by

National Bank of the Republic of Belarus



### Objective

To improve professional knowledge in the field of financial stability and macroprudential policy, to share experience in macroprudential regulation among representatives of the EAEU countries



### Category of Trainees

Representatives of departments involved in monitoring financial stability, macroprudential regulation



### Duration

5 days



### Application Deadline

1 July 2022



### Key Issues

1. Macroprudential regulation framework
2. Assessment of macroprudential instruments efficiency
3. Using financial stability indicators in macroprudential analysis
4. Analysis of systemic risks in macroprudential policy
5. Identifying systemic risks and a macroprudential approach to their mitigation

19–30 September 2022

## Introduction to DSGE Modeling. Using DSGE Models in Monetary Policy Analysis



### Format

Seminar (Seminar held in English)



### Organized by

Central Bank of Armenia



### Objective

To improve professional knowledge in the field of DSGE modeling, to discuss current issues related to DSGE models application in monetary policy analysis



### Category of Trainees

Experts in monetary policy and research



### Duration

10 days



### Application Deadline

25 July 2022



### Key Issues

1. RBC models
2. Simple DSGE model
3. Small open economy DSGE models
4. DSGE models estimation
5. Balanced growth in DSGE models
6. Labor market and financial friction modeling in DSGE models
7. Building country-specific and stylized facts based DSGE models

21–22 September 2022

## Strategy for the Development of Payment Systems of Central (National) Banks. Role of Digital Technologies in the Development and Improvement of Payment Systems



### Format

Webinar (“round table”)



### Organized by

National Bank of Tajikistan



### Objective

To describe the functioning of the Automated System of Interbank Funds Transfers (ASIFT). Implementation of new digital technologies in payment systems



### Category of Trainees

Senior and leading experts of central (national) banks departments



### Duration

2 days



### Application Deadline

1 July 2022



### Key Issues

1. Goal and objective of ASIFT functioning
2. Functioning of ASIFT
3. Rules and procedure for joining ASIFT
4. ASIFT modules
5. Creation of a unified QR code standard and organization of e-wallets interaction between credit and financial institutions
6. Instant payment system of the National Bank of Tajikistan

28–29 September 2022

## Operational Risk Management, Internal Control and Audit



### Format

Webinar (“round table”)



### Organized by

Bank of Russia



### Objective

To share experience of central (national) banks in the field of operational risk management, internal control and audit



### Category of Trainees

Executives and experts of internal audit, risk management and internal control departments



### Duration

2 days



### Application Deadline

30 August 2022



### Key Issues

1. Organization of the operational risk management framework
2. Implementation of operational risk management procedures (risk self-assessment, registration of risk events, monitoring of key risk indicators)
3. Development of a risk culture
4. Relationship between the operational risk management framework and internal control
5. Automation of the operational risk management framework and internal control
6. Audit of the risk management framework and internal control

**4–6 October 2022**

## Improving Financial Literacy



### Format

Seminar/Webinar



### Organized by

Central Bank of Armenia



### Objective

To introduce the experience of central banks in improving the financial literacy of the population and ensuring financial consumers protection



### Category of Trainees

Executives and experts of central (national) banks – members of Eurasian Banks Council and foreign central banks



### Duration

3 days



### Application Deadline

5 September 2022



### Key Issues

1. Central bank's interaction with government agencies, banks and educational institutions on improving financial literacy
2. Research to assess the level of financial literacy of the population
3. Development of indicators for activities aimed to improve financial literacy
4. Introducing financial literacy courses in the national education system

4–6 October 2022

## Progressive Forms of Paperwork, Electronic Workflow Implementation Practice



### Format

Seminar (“round table”)



### Organized by

Bank of Russia



### Objective

To discuss a wide range of issues related to documentation support for central (national) banks management, electronic workflow development



### Category of Trainees

Executives and experts of central (national) banks – members of Eurasian Banks Council and foreign central banks



### Duration

3 days



### Application Deadline

1 July 2022



### Key Issues

1. Strategic areas of electronic workflow development at the Bank of Russia. Application of project and process approaches in documentation support
2. Progressive forms of documents handling. Modern technologies of electronic workflow. Work practices in the Document Management and Workflow Automated System of the Bank of Russia
3. Experience of establishing the Bank of Russia electronic documents storage system: problems and achievements, stages of establishment

4. Interaction with external organizations via electronic communication channels, including via personal accounts of financial market participants on the Bank of Russia's website, the Interdepartmental Electronic Interaction System and other electronic workflow services
5. Personal data protection at the Bank of Russia
6. Best practices in organizing documentation support in the remote working environment
7. Handling citizens' enquiries in the Russian Federation. New trends in handling citizens' enquiries at the Bank of Russia
8. Ensuring efficient monitoring of order execution using electronic systems and research materials
9. Specifics of organizing workflow at the Bank of Russia regional branches and hubs within their infrastructure
10. "Round table" on forms of handling documents and the practice of electronic workflow, Q&A
11. Q&A session on modern forms of document handling and development of automated documentation support systems

11–14 October 2022

## Strategy for Development of the National Payment System. Supervision and Oversight in the National Payment System



### Format

Seminar/Webinar



### Organized by

Bank of Russia



### Objective

To introduce the current state and development prospects of the Bank of Russia payment system. To discuss practical aspects of central (national) banks' activities regarding supervision and oversight



### Category of Trainees

Executives and experts of central (national) banks – members of Eurasian Banks Council and foreign central banks



### Duration

4 days



### Application Deadline

1 July 2022



### Key Issues

1. Regulation of the national payment system (NPS): basic principles and provisions, recent amendments. NPS entities and their specifics. Main aspects of regulating transactions involving electronic money
2. Main provisions of the NPS Development Strategy for 2021-2023
  - 2.1. Bank of Russia payment system (BR PS): current state and development prospects. Methods for maintaining liquidity of BR PS participants. Risk and continuity management in the BR PS
  - 2.2. Faster payment system (FPS): current situation and development prospects
  - 2.3. National payment card system and MIR payment system: new technologies/services and current development areas
  - 2.4. Financial messaging system: current situation and development prospects



- 2.5. International cooperation in the payment field
- 2.6. Prospects for the payment services market development. Impact of new challenges on the payment services market. Development of technologies in the payment market (ISO20022, OpenAPI, Digital ruble)
- 3. NPS supervision and oversight
  - 3.1. Methodological aspects of NPS supervision and oversight. Key changes in the legal framework of the central (national) banks' activities in NPS supervision and oversight
  - 3.2. Practical aspects and promising areas of central (national) banks' activity in NPS supervision and oversight, including monitoring of the payment services market entities
  - 3.3. Practice and prospects of implementing a risk-based approach in NPS supervision and oversight
  - 3.4. International cooperation in the field of NPS supervision and oversight

**18–20 October 2022**

## **Implementation and Development of IT Projects in Central Banks**



### **Format**

Seminar (“round table”)



### **Organized by**

National Bank of Tajikistan



### **Objective**

To study basic principles and tools, to develop practical skills for efficient IT project management in central banks



### **Category of Trainees**

Executives and experts of central (national) banks – members of Eurasian Banks Council and foreign central banks



### **Duration**

3 days



### **Application Deadline**

18 August 2022



### **Key Issues**

1. Implementation of IT projects in central (national) banks. Automation of the reporting collection process and creation of a data warehouse
2. Strategy, principles and specifics of IT project management in the banking sector
3. The main success factors for IT projects in central banks. Selection of methodology and organizational aspects of IT project management
4. Project criteria and performance indicators analysis
5. Budget adequacy level
6. Duration (life cycle) and scope of project

7. Key Quality Indicators
8. Risk assessment and management at all stages of an IT project
9. Study of existing projects and IT systems used at the National Bank of Tajikistan
10. Integrability with other projects
11. Expected effect of implementing an IT project

18–20 October 2022

## Central Bank of Armenia’s Visitor Center Activity, Experience of Using Online Platforms to Cover the Visitor Center Activities during a Pandemic/Emergency



### Format

Seminar



### Organized by

Central Bank of Armenia



### Objective

To introduce the experience of the Central Bank of Armenia’s Visitor Center activity



### Category of Trainees

Executives and experts of central (national) banks – members of Eurasian Banks Council and foreign central banks



### Duration

3 days



### Application Deadline

1 September 2022



### Key Issues

1. Visitor Center goals, aims and capabilities
2. Working with target groups, organizing guided tours
3. Guided tours topics – history of cash circulation, functions of a central bank, monetary policy, specifics of the financial system, national currency security features
4. Using the Visitor Center web page, “Virtual Tour” possibilities
5. 360stories.com, Facebook web pages

25–26 October 2022

## Sharing Experience in Data Management System Implementation at National Banks (MODULE 2)



### Format

Seminar/Webinar (“round table”)



### Organized by

Bank of Russia



### Objective

To share experience of introducing and implementing a data management strategy, considering local specifics and corporate principles of the Eurasian Banks Council and other central banks



### Category of Trainees

Executives and experts of central (national) banks – members of Eurasian Banks Council and foreign central banks



### Duration

2 days



### Application Deadline

25 July 2022



### Key Issues

1. Development, introduction and monitoring of the implementation of data management approaches and strategies
  - participants and roles
  - impact on business processes
  - regulatory and documentation support
2. Data architecture building and development
3. Data collection and processing
4. Data management tools
  - cataloging and description of data
  - role of master data, regulatory and reference information and centralized registries
  - data quality improvement

16–17 November 2022

## Monitoring, Response to Information Security Incidents



### Format

Webinar



### Organized by

National Bank of the Republic of Kazakhstan



### Objective

To analyze information security incident management issues at the National Bank of the Republic of Kazakhstan



### Category of Trainees

Information security experts



### Duration

2 days



### Application Deadline

21 October 2022



### Key Issues

1. Impact of COVID-19 pandemic on monitoring of and responding to information security incidents
2. Current issues of monitoring of and responding to information security incidents within the Unified Technological Platform (UTP)

22–23 ноября 2022 года

## Financial Consumer Protection Framework



### Format

Seminar (“round table”)



### Organized by

National Bank of the Republic of Belarus



### Objective

To improve professional knowledge in the field of financial consumer protection



### Category of Trainees

Consumer protection experts



### Duration

2 days



### Application Deadline

1 September 2022



### Key Issues

1. Financial consumer protection framework
2. Central (national) bank competencies in financial consumer protection
3. Practical issues of applying legislation in financial consumer protection
4. Innovations in financial consumer protection





# TRAINEESHIPS



### Organized by

National Bank of the Republic of Belarus

### Traineeship Topic

1. Budgeting and financial controlling in a central bank
2. Factor analysis of inflation
3. Studying the National Bank of the Republic of Belarus "Money Museum" experience; museum operation in a pandemic/emergency
4. Organization and development of real sector enterprises monitoring

### Applying Central (National) Bank

- Central Bank of Armenia
- National Bank of Tajikistan
- National Bank of the Republic of Kazakhstan
- Central Bank of Armenia
- National Bank of the Republic of Kazakhstan



### Organized by

National Bank of the Republic of Kazakhstan

### Traineeship Topic

1. Organization of international cooperation at the National Bank of the Republic of Kazakhstan

### Applying Central (National) Bank

- National Bank of the Republic of Belarus



### Organized by

Национальный банк Кыргызской Республики

### Traineeship Topic

1. Protocol service of a central bank
2. Customer communication channels

### Applying Central (National) Bank

- National Bank of the Republic of Belarus
- Bank of Russia



## Organized by

Bank of Russia

## Traineeship Topic

1. Linguistic control at central banks
2. Bank of Russia's effort in the field of anti-money laundering, countering the financing of terrorism and combating weapons of mass destruction proliferation financing (AML/CFT/CPF)
3. Current issues of foreign exchange control in the Russian Federation
4. Faster Payments System
5. IT and information security audits: practical experience
6. Bank of Russia control over credit institution termination
7. Investigation and analysis of incidents related to execution of operations without the client's consent: practical aspects

## Applying Central (National) Bank

- National Bank of the Republic of Belarus
- National Bank of the Republic of Belarus
- National Bank of the Republic of Kazakhstan
- National Bank of the Republic of Belarus
- National Bank of the Republic of Kazakhstan
- National Bank of the Republic of Kazakhstan
- National Bank of the Republic of Belarus
- National Bank of the Kyrgyz Republic
- National Bank of the Republic of Belarus
- National Bank of the Kyrgyz Republic



#### Participants

- Stefan
- Viktor
- Aliz
- Victoria
- James
- Nathali
- Rosa

#### Chat

15:37:02 Stefan has joined the chat  
15:38:22 Viktor has joined the chat  
15:40:54 Aliz has joined the chat  
15:40:55 Viktor: Hello Everyone  
15:40:57 Victoria has joined the chat  
15:41:08 James has joined the chat  
15:41:09 Victoria: Hi, nice to see everybody  
15:42:15 Nathali has joined the chat  
15:42:23 Rosa has joined the chat  
15:42:32 Stefan: Great we can start now

# VIDEOCONFERENCES

**Format**

Short-term training event lasting from 1 to 4 hours

**Organized by**

Bank of Russia

1. Optimizing regulatory burden: Bank of Russia's example
2. Requirements for business reputation of owners and persons in key positions in the financial institutions of EAEU Member States
3. Implementation of ISO 20022 "Financial Services – Universal financial industry message scheme" in the payment system
4. Issues of international financial regulation, core international financial institutions and their roles
5. Performance assessment framework in central (national) banks
6. Specifics of stock-taking at the Bank of Russia, including automation of stock-taking processes
7. System of measures to combat corruption within the organization
8. Back-office operations
9. Contractual work at the Bank of Russia with bank account contract conclusion and support
10. Improving regulation in the field of operational risk management as part of Basel III implementation
11. Mitigating risks related to consumer lending using macroprudential instruments
12. Development of green economy
13. Implementation of sustainable development in central banks
14. Conduct supervision

15. Project management
16. Process management
17. Blocking fraudulent resources
18. Improving interaction with information exchange participants
19. Digital ruble
20. Implementation of Digital profile infrastructure in financial institutions
21. Review of financial technologies and digital infrastructure
22. Cross-border interaction in EAEU area: fintech projects

# CATALOG 2022

PROGRAMS OF PROFESSIONAL  
TRAINING FOR PERSONNEL  
OF THE CENTRAL (NATIONAL) BANKS



## APPLICATION FORM FOR SEMINAR (to be typewritten)

Event topic: \_\_\_\_\_

Event date and venue: \_\_\_\_\_

Full name: \_\_\_\_\_

Gender:  M  F

Education, academic degree: \_\_\_\_\_

Place of employment (the central (national) bank/other): \_\_\_\_\_

Position: \_\_\_\_\_

Key responsibilities: \_\_\_\_\_

Service record (years): \_\_\_\_\_  
in the financial and banking system

Questions you would like to be answered at the training event:  
\_\_\_\_\_ in the current position

The topic and duration of your report at the workshop (talking points up to 1 page  
of text enclose to the questionnaire):  
\_\_\_\_\_

Previous participation in international training events on similar topics  
(when and where):  
\_\_\_\_\_

Telephone: \_\_\_\_\_

Date: \_\_\_\_\_

E-mail: \_\_\_\_\_

Signature: \_\_\_\_\_



# **EVENTS ORGANISATION**

# Information for participants

The training events included in the Catalog will be conducted in compliance with the Program of Professional Training for Personnel of the Central (National) Banks for 2022 in the framework of the Agreement on cooperation in the field of training of central (national) banks personnel, signed 12 March 2004 in Minsk.

## Parties to the Agreement:



Central Bank of Armenia



National Bank of the Republic of Belarus



National Bank of the Republic of Kazakhstan



National Bank of the Kyrgyz Republic



Central Bank of the Russian Federation



National Bank of Tajikistan



Applications for participation  
in training events



Participants' forms



should be submitted to personnel services of the respective central (national)  
banks where such training is to be held



Seminar application deadlines are  
specified in the event description



Traineeship dates should  
be approved two months  
before the start date



No training applications will be  
accepted after the deadline

Centralized arrival of trainees is generally organized the day before the training starts, with the departure on the day after the end of the training. More details are provided in the invitations that are sent to participants to respective personnel services of central (national) banks.

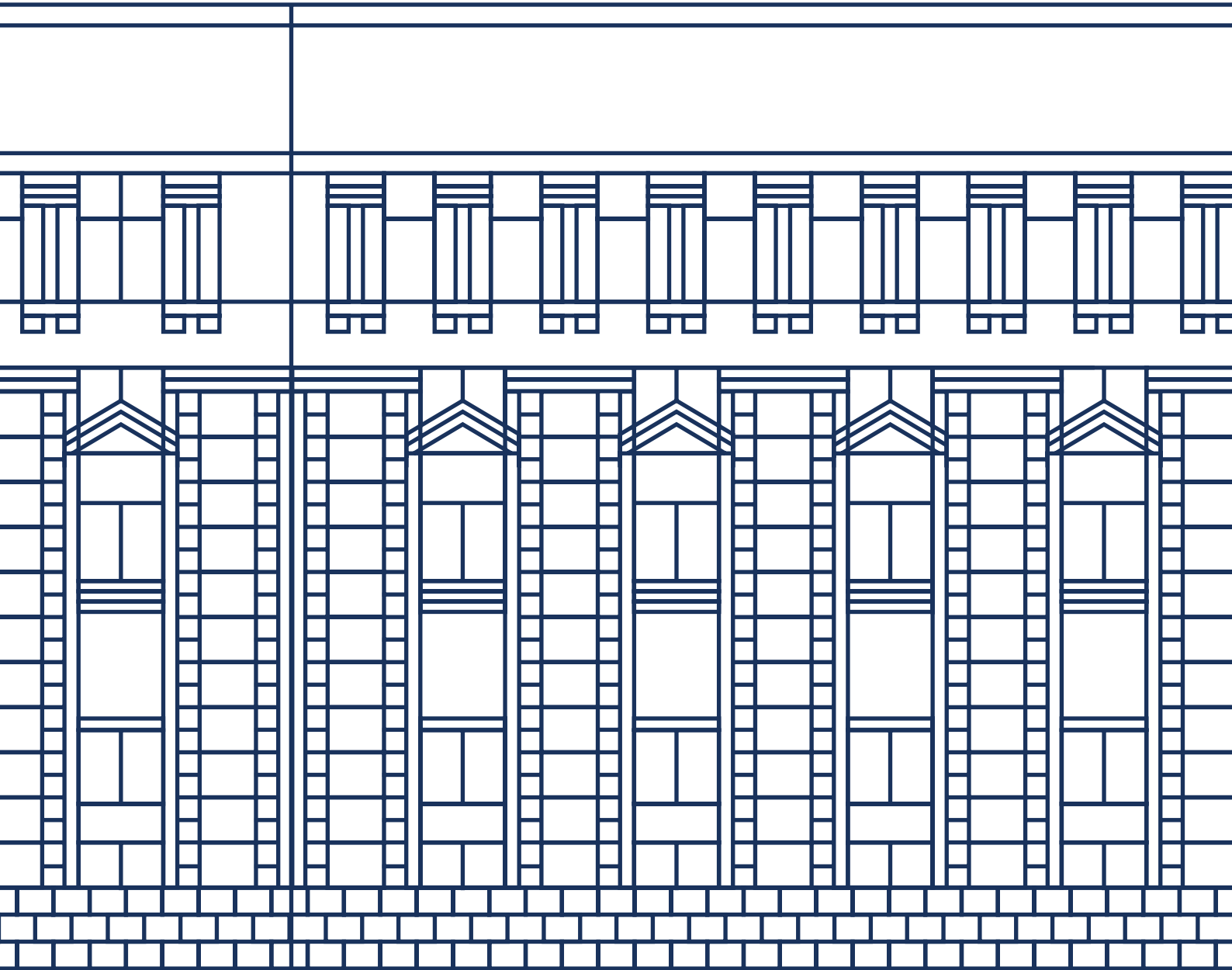
All training events are held in Russian (unless otherwise specified in the description).

**Training and Research Center  
Central Bank of Armenia (Dilijan)**



**Training Center  
Central Bank of Armenia (Tsakhkadzor)**

# CENTRAL BANK OF ARMENIA





6, Vazgen Sargsyan str., Yerevan, Republic of Armenia, 0010

[www.cba.am](http://www.cba.am)

Tel.: (374 10) 59-26-97

## International Cooperation and Protocol Service

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**Ms. Nune Kirakosyan,**

Head of Service

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E-mail: [nune.kirakosyan@cba.am](mailto:nune.kirakosyan@cba.am)



**Ms. Kristina Shakhbazyan,**

International Relations Expert

Tel.: (374 10) 59-26-56

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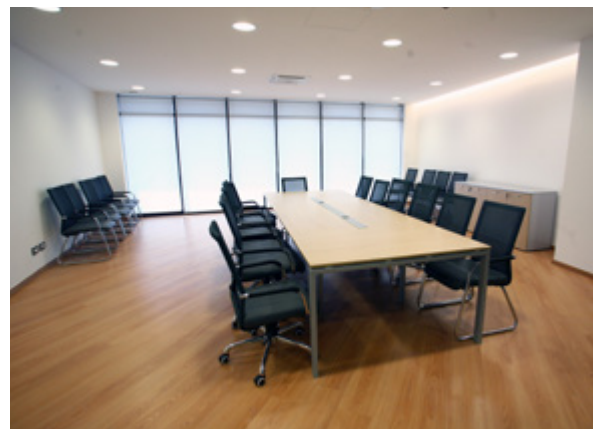


**Ms. Marine Isahakyan,**

Personnel Training Expert

Tel.: (374 10) 59-26-57

E-mail: [marine.isahakyan@cba.am](mailto:marine.isahakyan@cba.am)





## Training and Research Center Central Bank of Armenia (Dilijan)



29, Maksim Gorky Street, Dilijan  
Tel.: (374 10) 59-25-06

Training and Research Center of the Central Bank of Armenia is located in the town of Dilijan, a mountain and balneotherapeutic health resort which is located 1,250-1,500 meters above the sea level and 110 km from Yerevan.

The overall area of the Center is 29,000 m<sup>2</sup>. It was built using advanced technological solutions. The Center has a well-developed infrastructure and is equipped with modern technologies. Here you can find all the necessary conditions for different research in the field of finance and economics, for regional and international training Programs, conferences, meetings, councils.

Training and Research Center has comfortable, well-lit classrooms equipped with appropriate hardware (smart boards, projectors, etc.).

For conference and seminar participants' accommodation, the Center has a high-quality campus with comfortable single rooms. Guests are free to help themselves to laundry services (extra charges) and ironing room.

There are swimming pools (indoor/outdoor) and a gym at the premises of the Center.

Various cultural Programs are offered to the participants of the training events.



## Training Center Central Bank of Armenia (Tsakhkadzor)



Tsakhkadzor

Tel./fax: (374 10) 28-29-52

The Training Center is a structural unit of the Central Bank of Armenia.

The key objective of the Center is to provide professional development opportunities for bankers of the Republic of Armenia in the form of short-term seminars that have been conducted since 2001. Over 1,000 executives and employees of different banks have been trained in the Training Center since then. The Training Center is also used for high-level conferences.

The Training Center offers a conference hall for 100 guests for conferences, seminars, and other training events. The hall is a convenient place for group work and for “round table” discussions.

The Center offers a hotel to accommodate its guests. The hotel rooms are equipped with everything one needs for comfortable stay (shower, toilet, TV set, fridge and phone set).

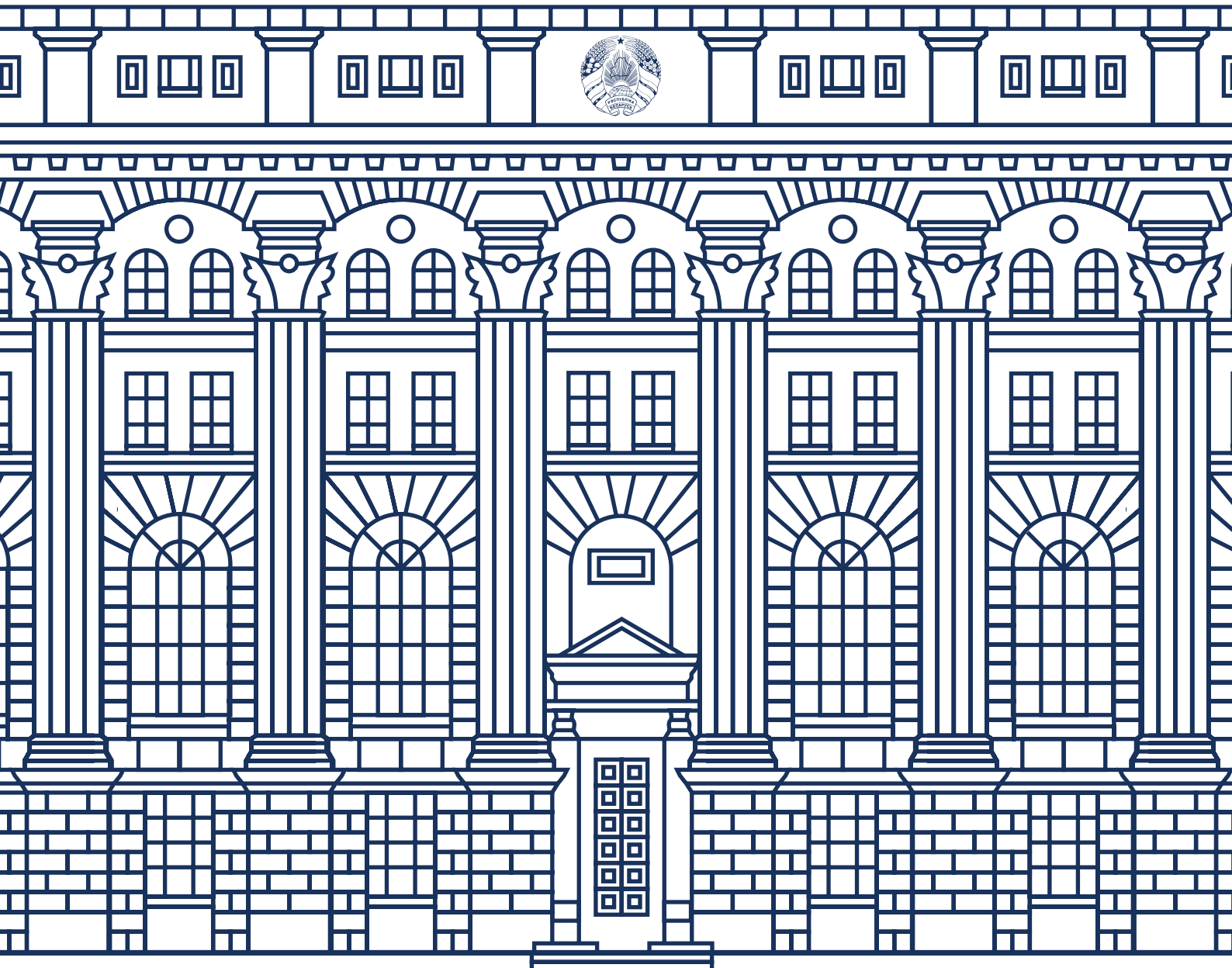
Participants are offered a varied cultural program.

The Training Center is located in the town of Tsakhkadzor, which is a ski resort situated at an altitude of 1,845 meters above the sea level, 50 km north from Yerevan.

**Training Center  
National Bank of the Republic of Belarus (Raubichi)**



# NATIONAL BANK OF THE REPUBLIC OF BELARUS





20, Nezavisimosty avenue, 220008 Minsk, Belarus

[www.nbrb.by](http://www.nbrb.by)

Tel.: (375 17) 306-00-02

## Personnel Directorate

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**Mr. Valery Maltsevich,**

Head of Directorate

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E-mail: [v.malcevich@nbrb.by](mailto:v.malcevich@nbrb.by)



**Ms. Larisa Litvinenko,**

Deputy Head of Directorate –

Head of Personnel Training and Development Department

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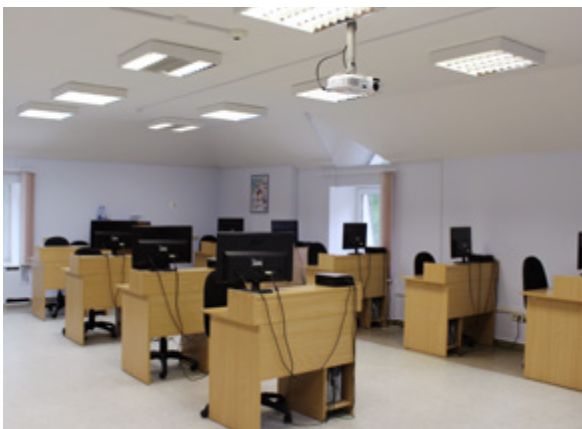


**Ms. Lyudmila Goloborodko,**

Senior Expert of Personnel Training and Development Department

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## Training Center

### National Bank of the Republic of Belarus (Raubichi)



Village of Raubichi, post office Ostroshitskiy Gorodok, Minsk Region,  
223054

Tel./Fax: (375 17) 500-23-04

E-mail: [ucorg@nbrb.by](mailto:ucorg@nbrb.by)

<http://ucnbrb.by>

The Training Center was established 1 April 1997 as a structural unit of the National Bank of the Republic of Belarus for the purpose of organizing and carrying out training events for executives and experts of the Republic of Belarus banking system in key banking areas and in the field of information technologies.

Training events conducted at the Center:

- short-term subject-specific seminars on different banking activities;
- international seminars in the framework of the Programs of professional training for personnel of the central (national) banks;
- computer courses;
- third party corporate seminars.

Programs involve participation of highly qualified experts of the National Bank, banks, ministries and other organizations of the Republic of Belarus, foreign banks representatives and professional lecturers-practitioners.

The Training Center has two facilities which include: two lecture rooms (for 30 to 60 trainees each), big conference hall for 86 trainees, meeting room for 20 trainees, computer classroom. All of them are equipped with all the necessary technological means.

Classrooms are equipped with multimedia boards, computer and video systems, air conditioners.

The reference information fund offers to the training events participants more than 2,000 items, including books and periodical publications on finance, banking, cash circulation and securities, investments and management, economic theory, law, etc. The fund has a full-text database of legal information ("ConsultantPlus") and Internet.

The Center offers a sports complex of modern European standards where participants can play tennis, football, volleyball, basketball, etc.; participants also have access to gym, billiards, sports equipment rental, Russian and Finnish sauna.

There is a comfortable dining hall for 100 persons at the administrative building of the Center; there is also a banquet hall for 20 persons, cafe and snack-bar.

# Training center of the National Bank of the Republic of Belarus (Raubichi)

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**Mr. Viktor Kuryan,**

Director

Tel.: (375 17) 500-23-13

E-mail: v.kuryan@nbrb.by



**Mr. Viktor Bagrentsov,**

Deputy Director

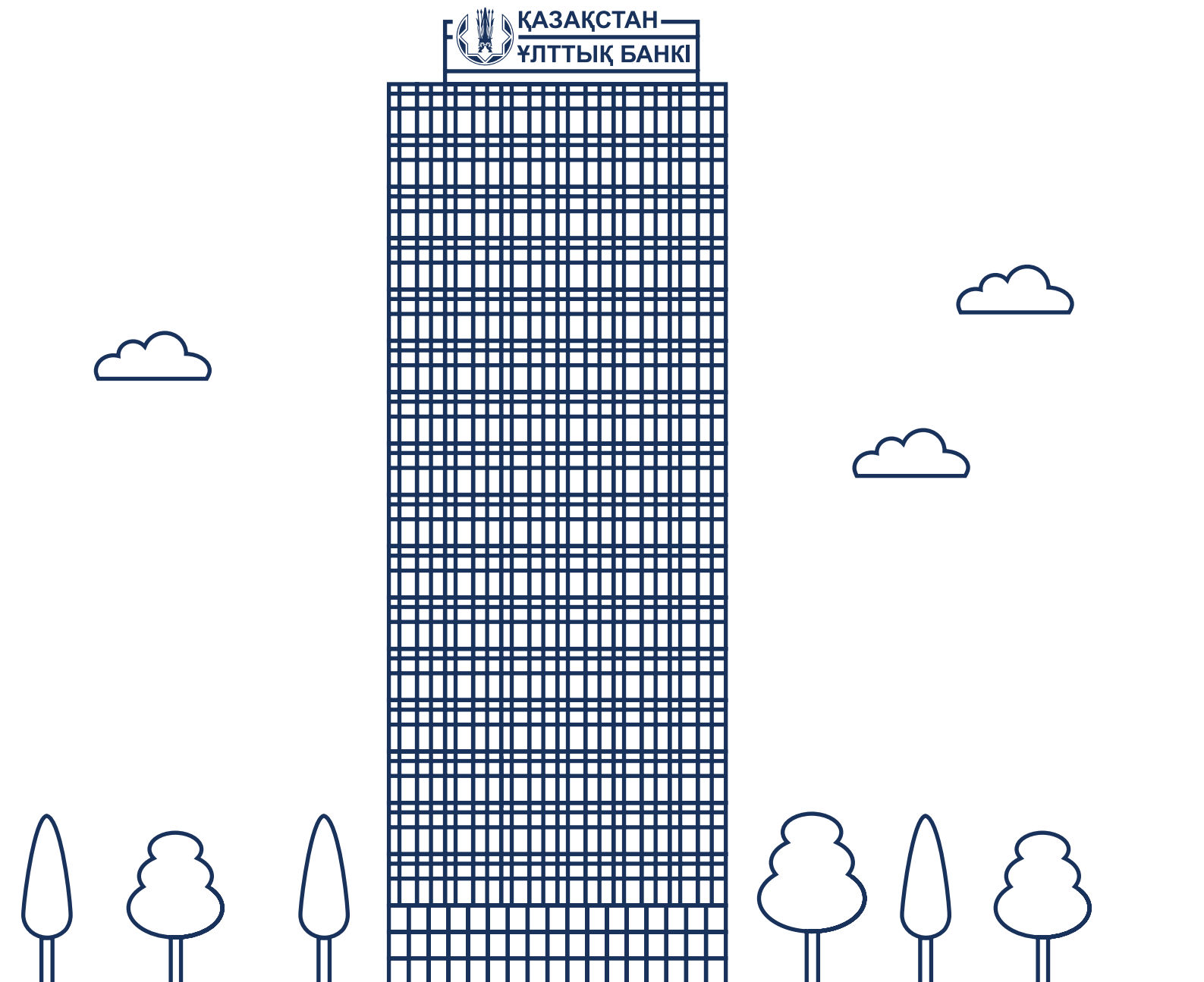
Tel.: (375 17) 500-23-05

E-mail: V.Bagrencov@nbrb.by

**National Bank of the Republic of  
Kazakhstan (Nur-Sultan)**



# NATIONAL BANK OF THE REPUBLIC OF KAZAKHSTAN





57 "A", Mangilik El avenue, Nur-Sultan, Z05T8F6,  
[www.nationalbank.kz](http://www.nationalbank.kz)  
Tel.: (7 717) 277-55-77

# Human Resources Development Department

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**Ms. Sholpan Tokbergenova,**

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**National Bank of the Kyrgyz Republic  
(Bishkek)**





# NATIONAL BANK OF THE KYRGYZ REPUBLIC





168, Chuy avenue, Bishkek, Kyrgyz Republic, 720001

[www.nbkr.kg](http://www.nbkr.kg)

Tel.: (996 312) 66-90-11, 66-90-12

## Personnel Division

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**Mr. Tynchtyk Tenizbaev,**

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**Ms. Nurgul Djarkymbaeva,**

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ведущий инспектор Сектора развития

Тел.: (996 312) 66-91-28

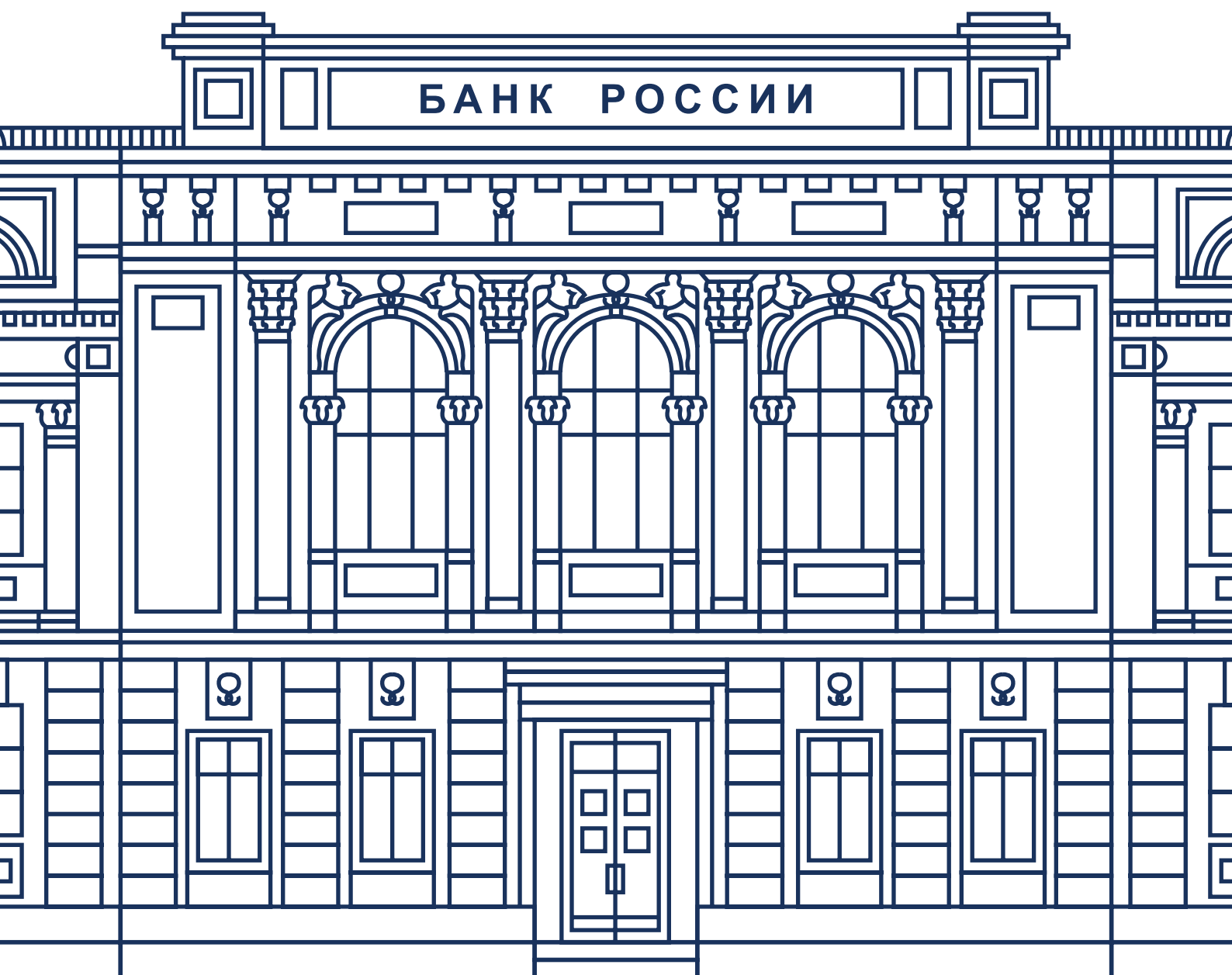
E-mail: [amusuralieva@nbkr.kg](mailto:amusuralieva@nbkr.kg)



**Campus of the University  
of the Bank of Russia  
(Odintsovo)**

**Interregional Training Center (Tula)  
University of the Bank of Russia**

# CENTRAL BANK OF THE RUSSIAN FEDERATION





12, Neglinnaya str., Moscow, Russia, 107016

[www.cbr.ru](http://www.cbr.ru)

Tel.: (7 499) 300-30-00

# University of the Bank of Russia

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**Ms. Svetlana Mikhaylova,**

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Head of International Training Programs Unit

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**Ms. Elena Vasina,**

Senior Expert, International Training Programs Unit

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**Ms. Lyubov Kozheva,**

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## Campus of the University of the Bank of Russia “Odintsovo”



21, Molodezhnaya St., Odintsovo, Moscow Region, 143007

**Ms. Ekaterina Pshenichnikova,**

Head of Events Organization Division

Mobile.: +7 926 425-83-39

E-mail: pshenichnikovaea@cbr.ruu

University of the Bank of Russia is a structural unit of the Head Office of the Bank of Russia. The University has three training platforms: Odintsovo, Leninsky Avenue and Tula.

The University campus in Odintsovo, located in the suburbs of Moscow, is a multifunctional facility equipped to provide training in any format: seminars, “round tables”, workshops, trainings, meetings, and conferences. The campus has a wide range of classrooms and conference halls located on 5 floors.

There are four transformable classrooms available to training events participants, each able to accommodate up to 120 people. If necessary, transformable classrooms can be divided into three separate classrooms, each equipped with a multimedia projector, a screen, a sound system, a trainer’s PC, a microphone, a flipchart and a magnet board.

The conference hall for 140 people has simultaneous interpretation equipment, a sound recording studio and video broadcast equipment.

To accommodate group workshops, the University campus has five classrooms (for 25 people) with computers connected to the Bank’s Intranet and the Internet.

The campus also has a classroom for e-learning in the form of webinars.

Material and technical resources of the University campus allow for simultaneous training of several groups of participants. Twenty classrooms can accommodate up to 300 people at the same time.



## Interregional Training Center (Tula) University of the Bank of Russia



88, Sovetskaya street, Tula, 300041

Under the multilateral Agreement on cooperation in the field of personnel training, the Interregional Training Center (Tula) is a platform for international training events involving representatives of central (national) banks-members of the Eurasian Banks Council, CIS countries, experts of foreign banks and international financial institutions.

To hold seminars, “round tables”, workshops and meetings, the Training Center offers a conference hall (for 168 participants), a small conference hall (for 40 participants), a meeting hall (for 30 participants), a classroom for smaller groups (for 10 participants), a computer classroom (for 20 participants), classrooms for trainings, practical and creative tasks (for 25 and 50 participants).

Technical facilities of the Center allow to hold video conferences and webinars, to provide simultaneous interpretation from foreign languages and to make video recordings of training events. To provide support for presentations, trainings and group work, the meeting room and the computer classroom are equipped with Smart Board and Active Board interactive facilities.

The Training Center and the guesthouse provide Internet access via Wi-Fi.

Participants have access to a catering facility and a comfortable guesthouse for 59 guests. The guesthouse also offers a sports and recreation facility comprising a Finnish sauna, a Turkish sauna, a swimming pool and a gym, as well as a game room (billiards).

Seminar participants will be offered an exciting and diverse cultural Program.

**Training Center  
National Bank of Tajikistan (Guliston)**



# NATIONAL BANK OF TAJIKISTAN





38/1, Rudaki avenue, Dushanbe, Republic of Tajikistan, 734025

[www.nbt.tj](http://www.nbt.tj)

Tel.: (992 4) 600-32-27

# Personnel Management

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## Training Center

### National Bank of Tajikistan (Guliston)



Guliston, Sughd region, 735750

Tel.: (992 44) 630-45-94

[www.tcnbt.tj](http://www.tcnbt.tj)

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Director

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Training Center of the National Bank of Tajikistan was established in order to organize professional development courses for banking system experts. The construction of the Training Center considered all the specifics of this activity to create necessary conditions to welcome and accommodate guests, as well as to organize different events at the appropriate level.

Training Center of the National Bank of Tajikistan is situated on a picturesque shore of the Guliston reservoir – “Tajik Sea”.

The Training Center facilities comprise 3 buildings with total capacity of 100 people, equipped with satellite TV, Internet, Wi-Fi. Classrooms, equipped with multimedia facilities, can be used for lectures/discussions, subject-specific seminars, round tables, business games, video lessons, etc. The Center also comprises a conference hall for 60 participants equipped with a sound and video conference system, simultaneous interpretation, documentation, video projection and display systems and Internet access.

Catering, coffee breaks, banquets are organized in dining halls accommodating 80 and 100 participants, banquet halls for 10 and 14 seats. Guests can enjoy dishes of national and European cuisine.

For those who prefer active leisure, there are opportunities for: a sea ride on a motorboat, catamaran and jet ski, a gym for mini-football, basketball and volleyball, fitness center offering 20 types of sports equipment, table tennis. There are also a tennis court, a football pitch, billiards, picnic area available. Sightseeing tours around the town of Khujand, the center of the Sughd region, are organized.



**APPLICATION FORM**  
(to be typewritten)

Event topic

Date and venue

Full name

Gender:  M  F

Date of birth:

Education, academic degree:

Place of employment (the central (national) bank/other):

Position:

Key responsibilities:

Service record (years):

in the financial and banking system \_\_\_\_\_ in the current position \_\_\_\_\_

Questions you would like to be answered at the training event:

The topic and duration of your report at the training event  
(talking points up to 1 page of text enclose to the questionnaire):

Previous participation in international training events on similar topics  
(when and where):

Telephone:

E-mail:

Date:

