

# CATALOG

programs of professional training  
for personnel of central (national) banks

**2024**



<b>Professional training</b>	<b>8</b>
<b>Traineeships</b>	<b>84</b>
<b>Training facilities and contacts</b>	<b>102</b>

# Dear Colleagues,

We are honored to present our anniversary issue of the Catalog of Programs of Professional Training for Personnel of Central (National) Banks!

We held our very first training events 20 years ago following the signing of the Agreement on Cooperation in the field of central (national) banks personnel training. This marked the start of a new era in mutual development of EAEU regulators. Through the years, the Catalog has undergone significant changes – both in its design and content. New training formats emerged and the scope of the agenda expanded along with the regulators' responsibilities and challenges. Since 2004, we have organized 981 training events for 18,417 experts from over 60 states. This year, we will hold our 1,000th event and reach the milestone of 20,000 participants.

We thank you for the ever-growing interest in our training programs. With flexible formats and a wide range of topics, the content of our Catalog encompasses the whole scope of the central (national) banks activity – from separate business processes to key objectives.

We focus on the quintessence of a financial regulator's work and strive to provide high-quality content in alignment with the international standards. Monetary policy, regulation and supervision, trends in IT and cybersecurity, payment innovations and cash circulation, emerging trends and new ways to attract investments, consumer protection and sustainable development – those are all highly relevant areas that we pay close attention to when designing our training events. Moreover, such traditional functions of a regulator as internal audit, accounting and reporting, AML/CFT frameworks are also ever-present in our agenda.

All the trainers and speakers presenting at our events are exceptional professionals. Their invaluable qualification coupled with active participation of the audience and mutual exchange of experience bring the efficiency of such training events to a new level.

Learning about key differences and specifics inherent in the financial infrastructures of the EAEU offer access to unique information and expertise you can compare and integrate into your own processes. We firmly believe that participation of our experts in the programs has the most beneficial impact on their professional development, which, in turn, leads to the growth of the overall performance. Common problems help us come to common solutions, coordinate our actions at the level of central (national) banks and foster professional relationships and connections between functional areas.

We invite you to participate in our training events for we are certain that cooperation in the personnel training is an integral part of overcoming global economic challenges.

# Foreword from the Members of the Coordination Board

## Nune Kirakosyan

Former Member from the Central Bank of Armenia (from 2005 to 2023)

“Twenty years flew by me in one wonderful spur and yet it’s been a long way to where we are now. The journey was arduous and exciting at the same time, with the aim to offer only the best to our personnel in terms of training and professional development. Our combined efforts allowed us to establish the Coordination Board with its own Statute and Charter, to design and launch an annual Catalog. We continue to train, develop, and foster the competencies and skills of our central (national) banks’ personnel. With each year spent side by side we grew ever closer, cultivated understanding between one another and between our countries, studied each other’s culture, traditions, and customs. But the most valuable outcome of this joyful cooperation was us becoming one big family, where all the issues and problems can be solved with mutual respect and acceptance.

I fondly recall our late colleague Mr. Ibragim Yakubov – it were his efforts that brought us all together for the first time at the grounds of the Bank of Russia Interregional Training Center (Tula) in December of 2004. It was a remarkable meeting that provided a powerful drive towards the creation of the Coordination Board, and it seemed only natural that Ibragim was its first Chairman. It was back then when we set our very first goals that allowed us to achieve the results we proudly demonstrate now.

And on this note, I cordially congratulate all my colleagues – both former and acting Members of the Coordination Board – with the 20th anniversary! Each Member of the Board played their invaluable part and left an indelible mark in the history of our joint efforts. I remember all and each of them and value both their professional and personal qualities, their commitment and dedication to the common cause.

Please, accept my sincere gratitude for your professional skills, mutual understanding, rapport, and friendship. I wish you and your close ones wealth, health, joy and prosperity! The journey I accomplished with the Central Bank of Armenia will forever stay in my heart as one of the most exciting times in my life. Looking back I see how far I’ve come, how many obstacles and challenges I’ve overcome and endured – all that thanks to the fond friendship and strong bonds, ardent support and trust of my colleagues in our common dedication to driving our financial systems towards the brighter future.

I am infinitely grateful to you for your trust and compassion”





## Larisa Litvinenko

Former Member from the National Bank of the Republic of Belarus (from 2010 to 2021)

"Continuous learning throughout life!

My dear Eurasian family, we've been through so many ordeals together! We shared victories and defeats, joys and grief. We discovered more and more about each other, our cities, our countries, our traditions.

It was such a vibrant, exciting, and meaningful time. We've always kept in mind the end results, even when the road ahead was unclear and uncertain. We worked hard, we failed, we grew better, we evolved and we learned. And we trained others. Our cooperation was always rooted in mutual benefit and growth, our bonds were fostered by partnership, understanding and respect.

We never feared changes and were open to new comings!

I would like to thank you all for your professionalism, openness, amicability, your wise words and guidance, your valuable feedback. Thank you for positive mindset, optimistic attitude, enthusiasm, commitment and responsible approach. Thank you for your desire to move forward and set better, greater, grander goals.

I wish you new discoveries, new possibilities! There is a long road ahead! Good luck and, from the bottom of my heart, thank you!"

## Mikhail Simonyukov

Acting Member from the National Bank of the Republic of Belarus

"Continuous learning is a key to achieving successful continuous operation.

Our employees who are both professional and like-minded people are the most valuable resource of the central (national) banks.

Professional development of personnel is an integral part of the central (national) banks activity.

Sharing experience helps us find solutions to the most relevant problems and issues our central (national) banks are facing, including the strategic ones.

Constant development of professional competencies of our employees is an important and necessary element of institutional growth of our central (national) banks"

## Dina Galiyeva

Former Member from the National Bank of Kazakhstan (from 2005 to 2006)

"Dear colleagues,

Please, accept my sincerest congratulations on the 20th Anniversary of signing the Agreement on cooperation in the field of training of central (national) banks' personnel!

Professional development of employees is a necessary and significant process for any institution. Skilled and highly qualified experts are an essential factor of success.

I wish that this cooperation in training and sharing experience will ever remain mutually beneficial and productive, playing its part in the financial systems development!"



## Dilyara Konurbayeva

Former Member from the National Bank of the Kyrgyz Republic (from 2014 to 2015)

"I believe I was lucky that my time on the Coordination Board as a representative of the National Bank of the Kyrgyz Republic fell on the time of crisis with many adverse global economic factors coming into play as we strove to go through this unrestful period for the stability and resilience of our national economies.

At that time EAEU Member States took all the necessary actions to mitigate risks and ensure the national economy growth (considering each central (national) bank implemented their monetary policy independently). There were many pressing issues of further cooperation between central (national) banks that needed to be solved after the signing of the Treaty on Eurasian Economic Union such as harmonization of national financial legislations, as well as harmonization of interaction between national payment systems.

One of the tasks of utmost importance that the National Bank of the Kyrgyz Republic was working on together with the colleagues from the Coordination Board was the emerging need of the central (national) banks of the Member States in providing their personnel with critical skillsets. We had to work together efficiently and put in joint effort when interacting with our partners through the professional network of central (national) banks. We updated the national banking systems and developed our potential for integration. Together we braved new professional horizons and supported each other in any manner possible. We timely updated the content of our training events in alignment with the best emerging banking practices, we shared our experiences and our achievements that impacted the whole EAEU.

I recall my former colleagues from central (national) banks of Armenia, Belarus, Kazakhstan, Tajikistan and Russia with sincere admiration and gratitude. Professional ethics, strategic vision, the aspiration to create, and heartfelt kindness and compassion towards partners – all these features defined representatives of the central (national) banks and helped shape not only a platform for professional dialogue, but also fostered friendships and tight bonds we still maintain.

I sincerely thank the Coordination Board for the unique opportunity to make way for the modern, highly qualified and constantly evolving financial and banking sector. By expanding areas of cooperation and improving professional skills of the central (national) banks' personnel we provide solid ground for economic growth and development of our countries, where human capital is the invaluable economic resource"

## Svetlana Mikhaylova

Member from the Bank of Russia, Acting Chairperson of the Coordination Board

“Our banks have gone through notable changes in the two decades of our work under the Agreement on cooperation in the field of personnel training. For some those changes were of functional significance with the Bank of Russia becoming a Megaregulator and the National Bank of Kazakhstan passing down some of its functions to the Agency of the Republic of Kazakhstan for Regulation and Development of Financial Market. For others those were changes in the staffing and personnel responsible for ensuring the financial development of their countries. But what remained unchanged were the commitments of all the Parties to the Agreement – to continue exchanging experience and best practices in an open dialogue. Each member of the Coordination Board contributed something of their own, dedicated a piece of their heart to this project and remained a part of the team, even when their official duties were over. And this is an extreme honor and responsibility for me to be among those making this history”

## Davlakhmad Gadoev

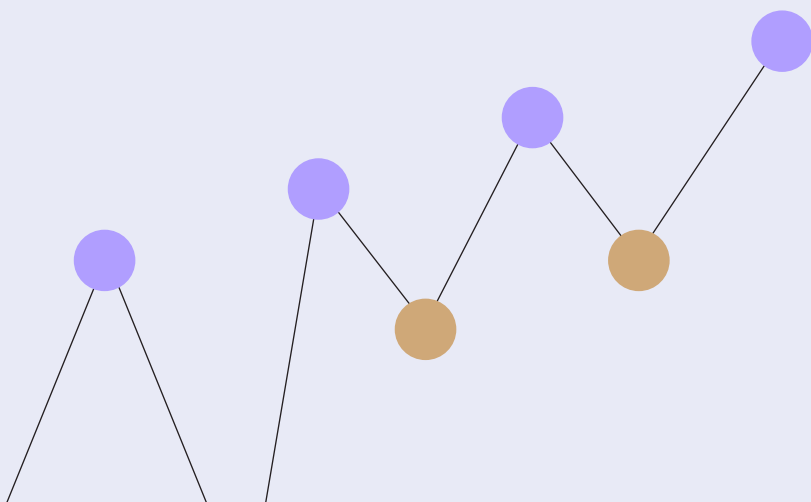
Former Member from the National Bank of Tajikistan (from 2008 to 2020)

“The performance of the banking system first and foremost depends on the qualification of its experts and their constant and continuous professional development. In order for these experts to be able to properly respond to the emerging challenges, the banks need to train and develop their professional competencies and skills in accordance with the current demands of the modern world. Such training must include matters of new banking technologies, IT, new means of communication, and new approaches to ensuring economic security and managing risks”

## Ozoda Saidvaliyeva

Acting Member from the National Bank of Tajikistan

“Retraining and professional development of our workers is the foundation of the HR policy of the National Bank of Tajikistan”







# 1

## **PROFESSIONAL TRAINING**



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Professional training schedule  
Professional training details

# Professional training schedule

**7 February 2024**



**Development of a Unified Data Model for Priority Subject Areas as Part of the Transition to a Data-Centric Reporting Collection Format**

 Bank of Russia  
 Webinar

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**15 February 2024**



**International Standards for Securities Market Regulation (IOSCO Objectives and Principles) and Compliance Self-Assessment**

 Bank of Russia  
 Webinar

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**14 March 2024**



**Qualification Requirements and Business Reputation of Officials and Other Persons: Exchange of Experience**

 Bank of Russia  
 Webinar (“round table”)

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**20-21 March 2024**



**Sustainable Development: Pressing Challenges of the Current Situation in the World and in the Region**

 Bank of Russia  
 Seminar (“round table”)

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**28 March 2024**



**Robotic Automation of Business Processes**

 National Bank of the Republic of Belarus  
 Webinar

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**4 April 2024**



**Admission to the Financial Market of Institutions Operating in the Securities Market**

 Bank of Russia  
 Webinar

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**16-17 April 2024**



**Countering Cybercrime with Digital Technologies**

 National Bank of Tajikistan  
 Webinar

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**18-19 April 2024**



**Regulation and Supervision in the Credit Information System**

 Bank of Russia  
 Seminar

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**19 April 2024**

**Current Issues of Cash Circulation**

 National Bank of the Republic of Kazakhstan  
 Webinar



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**23-25 April 2024****Payment Market of the Republic of Belarus. Supervision and Oversight in the National Payment System**

 National Bank of the Republic of Belarus  
 Seminar (“round table”)



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**24 April 2024****Mechanism of Individual Investment Accounts. Application of Tax Deductions**

 Bank of Russia  
 Webinar



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**25-26 April 2024****Choice of Themes for Commemorative Banknotes/Coins**

 Central Bank of Armenia  
 Seminar (“round table”)



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**6-8 May 2024****Central Bank Communication and Transparency**

 Central Bank of Armenia  
 Seminar



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**15-17 May 2024****Production of Monetary and Financial Statistics**

 National Bank of the Republic of Kazakhstan  
 Seminar



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**21-23 May 2024****Purpose of Monetary Policy Implementation and Forecasting Banking Sector Liquidity**

 National Bank of Tajikistan  
 Seminar



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**21 May 2024****Countering Illegal Activities in the Financial Market**

 Bank of Russia  
 Webinar



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**24 May 2024****Market Risk Management and Analysis, Including Foreign Exchange Risk**

 Bank of Russia  
 Webinar



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**28 May 2024****Communication as a Monetary Policy Tool**

 Bank of Russia  
 Webinar



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**30 May 2024****Consolidated Supervision**

 Bank of Russia  
 Webinar (“round table”)



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**30-31 May 2024****International Cooperation of Central (National) Banks (Current Issues of EAEU Integration Processes)**

 Central Bank of Armenia  
 Seminar ("round table")



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**30-31 May 2024****Cryptoasset Market**

 Bank of Russia  
 Seminar ("round table")



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**11-13 June 2024****HR Processes Automation. Personnel Motivation**

 National Bank of  
the Republic of Belarus  
 Seminar ("round table")



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**18-20 June 2024****Anti-Money Laundering, Combating the Financing of Terrorism and the Financing of Proliferation of Weapons of Mass Destruction (AML/CFT/PF). Foreign Exchange Control**

 Bank of Russia  
 Seminar



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**25-27 June 2024****CyberCourse - Practice-Oriented Training on Information Security**

 Bank of Russia  
 Webinar



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**26-28 June 2024****Monetary Policy Development and Implementation**

 National Bank of  
the Kyrgyz Republic  
 Seminar



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**28 June 2024****Performance Criteria for Internal Audit and Internal Auditors of the Central Bank**

 National Bank of  
the Republic of Kazakhstan  
 Webinar



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**28 June 2024****Accounting System in the Securities Market**

 The Agency of the Republic  
of Kazakhstan for Regulation  
and Development of Financial  
Market  
 Webinar



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**3 July 2024****Remote Identification. Practical Aspects of Implementation, Regulatory Requirements**

 Bank of Russia  
 Webinar



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**10 July 2024****Verification of Management Companies' Compliance with the Requirements to Conflict of Interest Management**

 Bank of Russia  
 Webinar



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**18 July 2024****Countering Illegal Use of Insider Information and (or) Market Manipulation**

 Bank of Russia  
 Webinar



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**11-13 September 2024****Current Issues of Cash Circulation**

 National Bank of  
the Republic of Kazakhstan  
 Seminar ("round table")



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**27-28 August 2024****Microfinance Market of the Russian Federation**

 Bank of Russia  
 Webinar



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**12-13 September 2024****Risk Analysis and Stress Testing**

 Bank of Russia  
 Seminar ("round table")



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**3-5 September 2024****Internal Security of Central (National) Banks' Facilities**

 National Bank of  
the Kyrgyz Republic  
 Seminar ("round table")



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**17-19 September 2024****Consolidation of the National Bank's Financial Statements in Accordance with IFRS**

 National Bank of  
the Republic of Belarus  
 Seminar ("round table")



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**4-5 September 2024****Approaches to Ensuring Disclosure of Information on Participants (Shareholders) of Financial Institutions**

 Bank of Russia  
 Seminar



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**17-20 September 2024****Improving Financial Literacy**

 National Bank of  
Tajikistan  
 Seminar ("round table")



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**10-13 September 2024****Current Issues of Currency Examination. Types of Counterfeiting and Methods of Banknote Examination**

 Central Bank of Armenia  
 Seminar



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**18-19 September 2024****Islamic Banking**

 National Bank of the Kyrgyz  
Republic  
 Webinar



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**24-26 September 2024****Risk-Based Supervision. Banking Risks Assessment During Bank Inspections**

 National Bank of the Republic of Belarus  
 Seminar ("round table")



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**15-17 October 2024****Rating Industry Development: Current State, Problems and Development Prospects**

 Bank of Russia  
 Webinar



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**24-26 September 2024****Accounting and Financial Reporting in Central (National) Banks**

 Bank of Russia  
 Seminar



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**16-17 October 2024****Building a Digital Financial Infrastructure: Experience and Approaches**

 National Bank of the Republic of Kazakhstan  
 Seminar



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**27 September 2024****Legal Work in Central (National) Banks**

 National Bank of the Republic of Kazakhstan  
 Webinar



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**18 October 2024****Crowdlending and Crowdfunding Regulation, Development Prospects**

 Bank of Russia  
 Webinar



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**1-3 October 2024****Central (National) Banks Museums: Sharing Experience**

 Central Bank of Armenia  
 Seminar ("round table")



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**21-25 October 2024****Introduction to DSGE Modeling. Application of DSGE-Models in Monetary Policy Analysis**

 Central Bank of Armenia  
 Seminar



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**2 October 2024****Security at the Facilities of a Central (National) Bank, Access and Intra-Site Control**



 Bank of Russia  
 Webinar ("round table")

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**22-23 October 2024****Activity of Training (Educational) Centers of National (Central) Banks**

 National Bank of the Republic of Belarus  
 Seminar ("round table")



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**23 October 2024****Procurement Process, its Efficiency in Central Banks. Experience in Implementing an E-Procurement System (EPS)** Bank of Russia  
 Webinar



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**20 November 2024****Licensing of Banks, Microfinance Institutions, Credit Bureaus, and Auditing Institutions** National Bank of Tajikistan  
 Webinar (“round table”)



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**12-14 November 2024****Document Management Support** Central Bank of Armenia  
 Seminar



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**21-22 November 2024****Innovation in Payment Markets** Bank of Russia  
 Webinar



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**13-14 November 2024****National Payment System of the Russian Federation. Supervision and Oversight in the National Payment System** Bank of Russia  
 Webinar



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**27-28 November 2024****Accounting of Individuals' Transactions in Various Items of the Balance of Payments** Bank of Russia  
 Webinar



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**13-15 November 2024****Financial Consumer Protection Framework. Conduct Supervision** National Bank of the Republic of Belarus  
 Seminar (“round table”)

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**11 December 2024****Clearing in the Financial Market** Bank of Russia  
 Webinar

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**19-20 November 2024****Faster Payments System** Bank of Russia  
 Webinar

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## Quarter 1

## January

MON	TUE	WED	THU	FRI	SAT	SUN
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

## February

MON	TUE	WED	THU	FRI	SAT	SUN
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29			

## March

MON	TUE	WED	THU	FRI	SAT	SUN
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

## Quarter 2

## April

MON	TUE	WED	THU	FRI	SAT	SUN
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

## May

MON	TUE	WED	THU	FRI	SAT	SUN
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

## June

MON	TUE	WED	THU	FRI	SAT	SUN
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30



Quarter 3

Quarter 4

July

MON	TUE	WED	THU	FRI	SAT	SUN
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

August

MON	TUE	WED	THU	FRI	SAT	SUN
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

September

MON	TUE	WED	THU	FRI	SAT	SUN
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						

October

MON	TUE	WED	THU	FRI	SAT	SUN
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

November

MON	TUE	WED	THU	FRI	SAT	SUN
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

December

MON	TUE	WED	THU	FRI	SAT	SUN
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

# Development of a Unified Data Model for Priority Subject Areas as Part of the Transition to a Data-Centric Reporting Collection Format

7 February 2024



**Format**  
Webinar



**Hosted by**  
Bank of Russia



**Objective**  
To share international experience in collection and analysis of data from supervised entities



**Target audience**  
Executives of central (national) banks responsible for collection and analysis of data received from supervised entities, other interested parties



**Duration**  
1 day



**Application Deadline**  
20 December 2023



## Key Issues

**Studying the Bank of Russia's experience in building a unified data model for priority subject areas, including interconnections between them and collection of credit institutions' reports based on a unified data model. Development of a unified machine-readable model of collected reporting data of non-credit financial institutions**

- Main approaches used in streamlining the reporting of supervised entities
- General approaches and principles in building a unified data model, implementation of priorities, value of implementing a unified data model
- Transition to reports collection based on the data model (using individual reporting forms)
- Machine-readable description of the model of collected reporting data and system queries implemented as an XBRL taxonomy

# International Standards for Securities Market Regulation (IOSCO Objectives and Principles) and Compliance Self-Assessment

15 February 2024

**Format**

Webinar

**Hosted by**

Bank of Russia

**Objective**

To increase the awareness and knowledge of central bank employees about international standards in the securities market to be used in their work for central banking purposes

**Target audience**

Central bank employees involved in securities market regulation and interaction with international institutions (both experts and executives)

**Duration**

1 day

**Application Deadline**

20 December 2023

## Key Issues

1. Brief discussion of the objectives of international standards and their relevance to the market and IOSCO as a key standard-setting body in the securities market
2. IOSCO Fundamental Principles, their structure and the process behind their development
3. Assessment of national regulation compliance with established standards

*If necessary, questions can be asked after each section*



# Qualification Requirements and Business Reputation of Officials and Other Persons: Exchange of Experience

14 March 2024



## Format

Webinar (“round table”)



## Hosted by

Bank of Russia together with National Bank of the Republic of Belarus



## Objective

To share experience on qualification requirements and business reputation of officials and other persons



## Target audience

Personnel of central (national) banks



## Duration

1 day



## Application Deadline

15 January 2024

## Key Issues

1. Set requirements for officials and other representatives of financial institutions
2. Procedure for evaluating their qualifications and business reputation
3. Legislative innovations to be adopted
4. Certification (registration) of officials
5. Maintenance of a register of persons holding executive positions and their compliance with qualification and business reputation requirements
6. Maintenance of records of persons with poor business reputations
7. Procedure for handling national information resources while evaluating officials (education, criminal records)

# Sustainable Development: Pressing Challenges of the Current Situation in the World and in the Region

20-21 March 2024



## Format

Seminar ("round table")



## Hosted by

Bank of Russia



## Objective

To discuss the sustainable development agenda with representatives of central (national) banks



## Target audience

Executives and experts of central (national) banks



## Duration

2 days



## Application Deadline

20 December 2023

## Key Issues

### Round table

- Pressing challenges and briefing on the current situation in the world and in the region
- Country-specific experience in implementing sustainable development initiatives ("green" financing)

### A Series of Sessions

#### Session 1. Climate risks

#### Session 2. Ratings

#### Session 3. Reporting

#### Session 4. Sustainable financing

#### Session 5. Risk management in governance

### Main topics:

- Approaches to climate risk analysis
- Climate risk consideration in strategies of non-financial companies: monitoring non-financial companies strategies
- Recommendations of the Bank of Russia on climate risk consideration
- ESG ratings, including respective methodologies of the Russian credit rating agencies
- Approaches to the development of ESG rating methodologies: E component
- The role of the banking sector in the ESG transformation of the economy. International experience
- Financial instruments market and sustainable development infrastructure, corporate governance and information disclosure:
  - instruments for financing sustainable development
  - incorporating sustainable development issues into governance
  - disclosure of sustainable development-related information

# Robotic Automation of Business Processes

28 March 2024

**Format**

Webinar

**Hosted by**

National Bank of the Republic of Belarus  
in cooperation with the Bank of Russia

**Objective**

To study the experience of implementing  
robotic process automation solutions

**Target audience**

Executives and experts of central (national)  
banks – members of the Eurasian Banks  
Council and foreign central banks

**Duration**

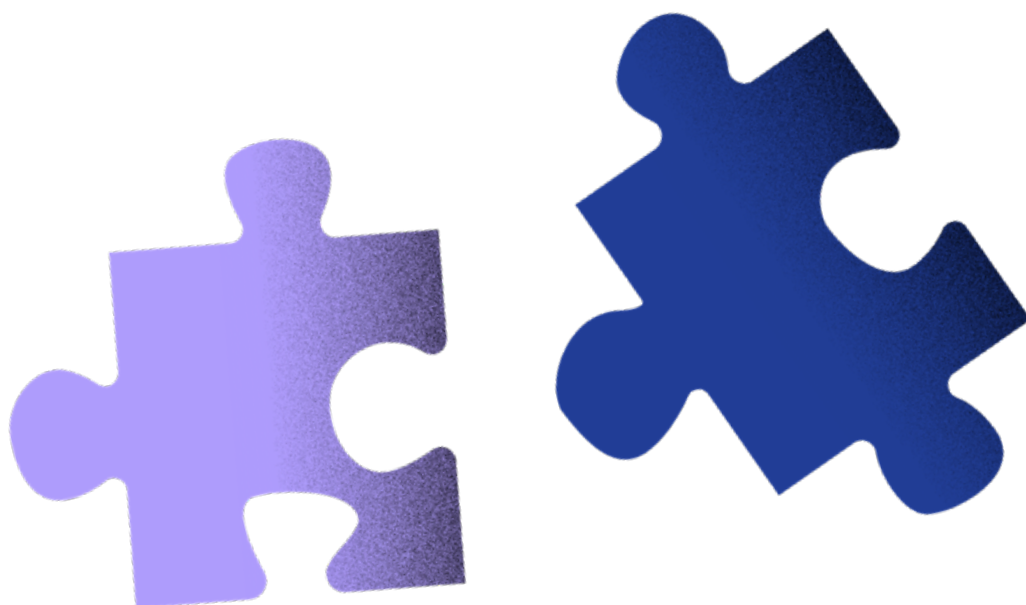
1 day

**Application Deadline**

15 January 2024

## Key Issues

1. Selecting a robotic automation platform  
(for creating and running automated robotic  
processes)
2. Approaches to analyzing business  
processes/business tasks suitable for robotic  
automation
3. Case studies on the implementation of  
software robots



# Admission to the Financial Market of Institutions Operating in the Securities Market

4 April 2024

**Format**

Webinar

**Hosted by**

Bank of Russia

**Objective**

To share experience in admission to the financial market of institutions engaged in professional activities in the securities market

**Target audience**

Personnel of central (national) banks

**Duration**

1 day

**Application Deadline**

15 February 2024

## Key Issues

1. Types of professional activities in the securities market
2. Types of admission of professional securities market participants (PSMPs) to the financial market
3. Bank of Russia regulations determining the procedure for admission of PSMPs
4. Documents required for PSMPs admission
5. Grounds for denial of admission to the PSMP
6. Carrying out onsite inspections
7. Bank of Russia decision-making

# Countering Cybercrime with Digital Technologies

16-17 April 2024

**Format**

Webinar

**Hosted by**

National Bank of Tajikistan together with the National Bank of the Republic of Belarus and the Bank of Russia

**Objective**

To share experience and study the practice of using digital technologies to counter cybercrime in the financial sector

**Target audience**

Executives and experts of central (national) banks

**Duration**

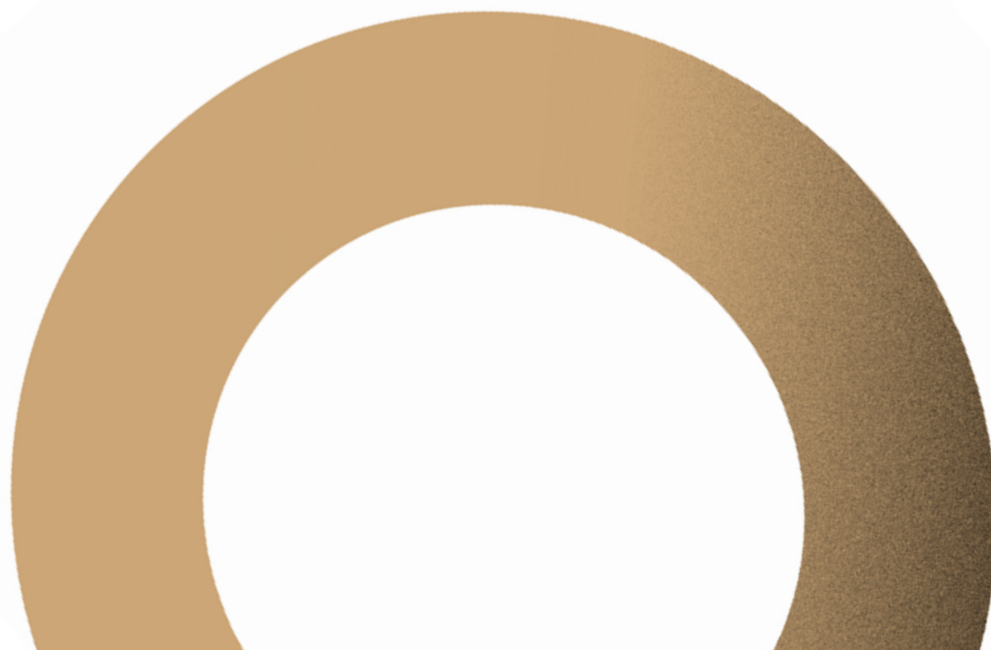
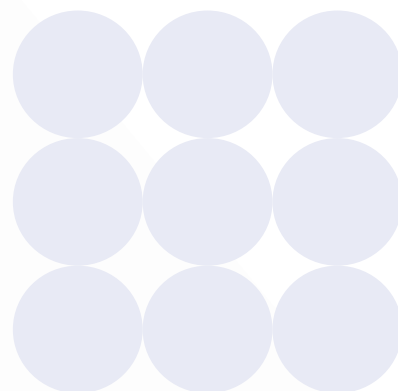
2 days

**Application Deadline**

15 February 2024

## Key Issues

1. Multi-factor authentication
2. Requirements for secure use of authentication factors in payment transactions
3. Ensuring security of financial services using digital fingerprint technology, behavioral biometrics
4. Cases, conditions and procedure for remote update of customer data





# Regulation and Supervision in the Credit Information System

18-19 April 2024



## Format

Seminar



## Hosted by

Bank of Russia



## Objective

To share international experience in regulation and supervision in the credit information system



## Target audience

Executives and experts of central (national) banks responsible for regulation and supervision in the credit information system, other interested parties



## Duration

2 days



## Application Deadline

15 February 2024

## Key Issues

**Covering issues of regulation, control and supervision of activity and relations between credit bureaus, credit histories sources, users, entities, and other persons regarding application of the Russian Federation legislation on credit histories**

- International and Russian experience in regulating the credit information system
- Approaches to regulation and supervision in the credit information system, including with regard to the activities of credit bureaus
- Services provided by credit bureaus, regulation of services (including scoring models, in particular, those based on AI solutions), competition between credit bureaus
- Data sources for credit bureaus (types of lenders, sources of alternative data)
- Mandatory and regular data submission to credit bureaus
- Restrictions in the provision and exchange of credit information
- Ensuring data quality on the side of sources and credit bureaus, mandatory control procedures
- Mechanisms and procedures for contesting information stored in the bureaus
- Supervision of bureaus, types of violations, enforcement measures, penalties and sanctions
- Supervision of sources, types of violations, enforcement measures, penalties and sanctions

- Digitalization in the credit information system
- Next steps in the development of the credit information system

# Current Issues of Cash Circulation Audit

19 April 2024

**Format**

Webinar

**Hosted by**

National Bank of the Republic of Kazakhstan

**Objective**

To study the practice of auditing cash circulation, to exchange experience

**Target audience**

Internal audit specialists of central (national) banks

**Duration**

1 day

**Application Deadline**

15 February 2024



## Key Issues

1. Current trends in auditing cash circulation
2. Practical methods of introducing and conducting remote audits in the divisions of central (national) banks
3. Current issues of cash handling in the divisions of central (national) banks
4. Internal control and risk management system for issuing and cash operations

# Payment Market of the Republic of Belarus. Supervision and Oversight in the National Payment System

23-25 April 2024



## Format

Seminar ("round table")



## Hosted by

National Bank of the Republic of Belarus



## Objective

To learn about the state and legal regulation of the payment market of the Republic of Belarus. To share experience in the field of payment system oversight and control of payment activities



## Target audience

Executives and experts of central (national) banks



## Duration

3 days



## Application Deadline

15 March 2024

## Key Issues

1. Payment market of the Republic of Belarus: current status, legal regulation, participants.
2. Implementation of international standards in the payment system of the National Bank
3. BISS (RTGS+) system and procedure of its operation
4. Instant payment system and its operation
5. Non-cash settlement system for retail payments in the Republic of Belarus: current state, regulatory framework, development prospects (bank payment cards, payment software applications and other payment instruments, electronic money). Basic account
6. Codifier of the payment purpose in the Republic of Belarus
7. Payment systems oversight and payment activities control in the Republic of Belarus
8. Single settlement and information space (SSIS): current state, development prospects. Discussion, Q&A session
9. Types of payment services providers and specifics of their payment activity regulation

# Mechanism of Individual Investment Accounts. Application of Tax Deductions

24 April 2024

**Format**

Webinar

**Hosted by**

Bank of Russia

**Objective**

To share international experience in stimulating long-term investments in the financial market

**Target audience**

Executives and experts of central (national) banks responsible for the regulation of professional securities market participants

**Duration**

1 day

**Application Deadline**

15 February 2024

## Key Issues

1. Explaining the individual investment accounts functioning principles: the procedure for opening and closing individual investment accounts, transfer of assets between accounts, depositing and withdrawing funds from individual investment accounts
2. Types and specifics of tax deductions with respect to individual investment accounts. Personal income tax calculation on individual investment accounts transactions
3. The simplified procedure for claiming tax deductions
4. The individual investment account reform: nuances of new long-term individual investment accounts and the new tax deduction for long-term savings of citizens

# Choice of Themes for Commemorative Banknotes/Coins

25-26 April 2024



## Format

Seminar ("round table")



## Hosted by

Central Bank of Armenia



## Objective

To study the Central Bank of Armenia's practices in choosing themes for commemorative banknotes/coins; to share experience in issuance of numismatic products



## Target audience

Executives and experts of central (national) banks



## Duration

2 days



## Application Deadline

15 January 2024



## Key Issues

1. Taking into account the needs of the numismatic market when choosing the themes of issues
2. Participation in international numismatic programs on specific themes
3. The right choice of theme as a driver for successful commercial sale of commemorative banknotes/coins domestically and abroad, etc.

# Central Bank Communication and Transparency

6-8 May 2024



## Format

Seminar



## Hosted by

Central Bank of Armenia



## Objective

To address key theoretical and practical issues in developing and implementing a central bank's strategy for monetary policy transparency and communications, as well as negotiations



## Target audience

Executives and experts of central (national) banks – members of the Eurasian Council of Central (National) Banks



## Duration

3 days



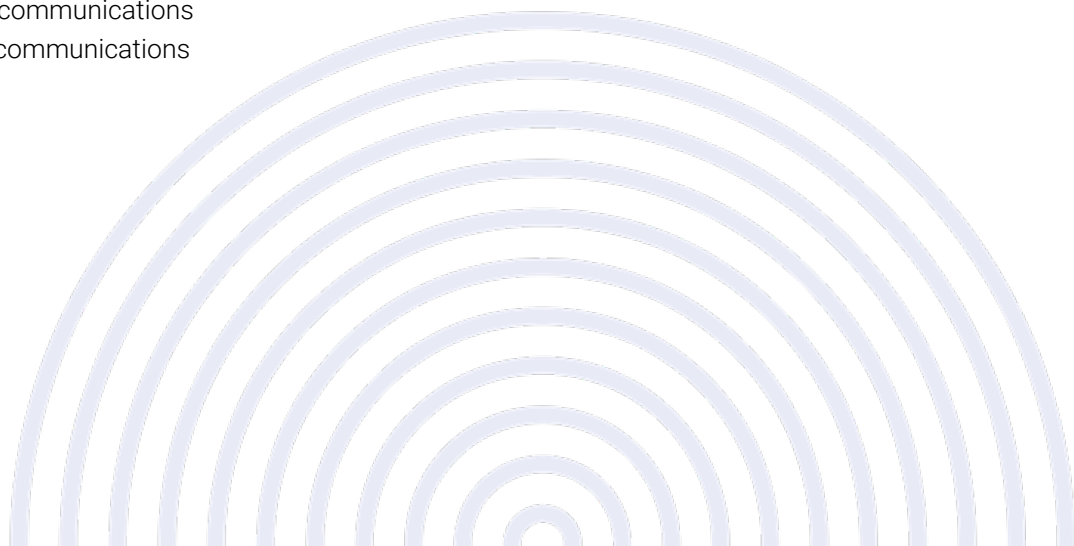
## Application Deadline

15 February 2024

## Key Issues

**A systematic and structured framework for transparency and communication is a fundamental principle for the effective implementation of monetary policy, especially in an environment of increased uncertainty and risk. The seminar will combine theory, case-studies, practical workshops, and cover the following topics:**

- History and evolution of transparency and communications
- Principles of effective communications, objectives and strategy
- Key communication media, target audience and segmentation strategy
- Best practices in speech communications
- Best practices in written communications



# Production of Monetary and Financial Statistics

15-17 May 2024

**Format**

Seminar

**Hosted by**

National Bank of the Republic of Kazakhstan

**Objective**

To study the practice and experience in the methodology for compiling monetary and financial statistics at the National Bank of the Republic of Kazakhstan. To develop and strengthen professional contacts between professionals of central (national) banks - EAEU member-states

**Target audience**

Executives and experts of central (national) banks

**Duration**

3 days

**Application Deadline**

15 March 2024

## Key Issues

1. Sources and methodology of monetary statistics indicators production at the National Bank of the Republic of Kazakhstan
2. Credit and deposit market statistics production
3. Practical issues of collection, production and dissemination of statistical data: software used for data collection, processing and storage, etc.

# Monetary Policy Implementation and Forecasting Banking Sector Liquidity

21-23 May 2024



## Format

Seminar



## Hosted by

National Bank of Tajikistan jointly with the Bank of Russia



## Objective

To share experience in monetary policy implementation



## Target audience

Executives and experts of central (national) banks



## Duration

3 days



## Application Deadline

15 March 2024

## Key Issues

### National Bank of Tajikistan experience

1. Monetary policy (MP) implementation in the modern context
2. MP operational framework
3. Operational framework for liquidity regulation
4. Forecasting banking sector liquidity

### Bank of Russia experience

1. Forecasting banking sector liquidity at the Bank of Russia
2. MP operating procedure and its efficiency
3. Required reserves in the MP operational framework





# Countering Illegal Activities in the Financial Market

21 May 2024

**Format**

Webinar

**Hosted by**

Bank of Russia

**Objective**

To cover the current framework of countering illegal activities in the Russian financial market and to share experience in building a framework of countering illegal activities in the financial market

**Target audience**

Executives and experts of central (national) banks

**Duration**

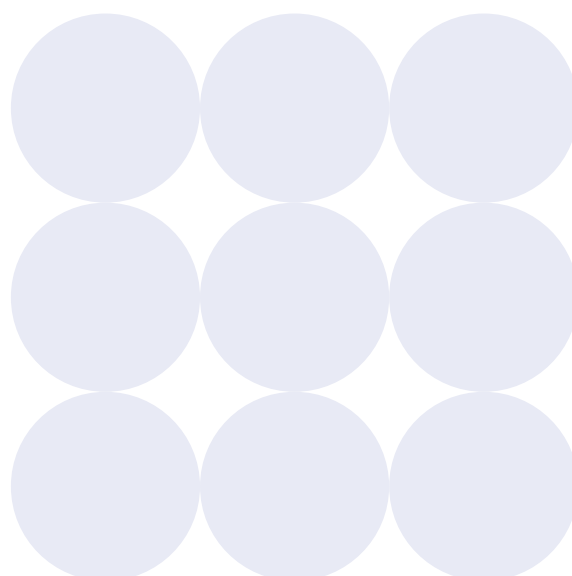
1 day

**Application Deadline**

15 March 2024

## Key Issues

1. Countering illegal activities in the financial market: prerequisites, goals, objectives
2. Comprehensive approach to initiating measures against illegal financial market participants
3. Warning List of companies that bear the signs of illegal activity in the financial market



# Market Risk Management and Analysis, Including Foreign Exchange Risk

24 May 2024

**Format**

Webinar

**Hosted by**

Bank of Russia

**Objective**

To improve professional competencies in banks' market risks analysis and regulation

**Target audience**

Executives and experts of banking supervision and regulation departments

**Duration**

1 day

**Application Deadline**

15 March 2024

## Key Issues

**Evolution of approaches and innovations in market risk regulation: interest rate and equity risks on the trading portfolio, FX risk, including limits on open currency positions, commodity risk**

- Perimeter of market risk regulation
- Standardized approach to calculating market risk capital requirements
- Calculation and limitation of open currency positions
- Regulatory innovations in the Russian Federation

**Analysis (monitoring) of market risk (including FX risk) across the banking sector. Analysis as part of financial stability assessment**



# Communication as a Monetary Policy Tool

28 May 2024

**Format**

Webinar

**Hosted by**

Bank of Russia

**Objective**

To train employees directly involved in strategy development and monetary policy communication, best practices within this competence

**Target audience**

Personnel of the Monetary Policy Department and the Public Relations Department

**Duration**

1 day

**Application Deadline**

15 March 2024

## Key Issues

**Lecture 1**

**Evolution of communications in central bank policy. Strategy and methods**

**Lecture 2**

**Communication transparency. Developing interaction with expert audiences**

**Lecture 3**

**Communication with the general audience as a key challenge for central banks**

**Main topics of the program:**

- How communication became a tool for central banks
- The “gold standard” of monetary policy communication and the issue of publishing minutes of meetings
- The goals of communication and whether the mass media and the central bank share them
- How to shape a message for different audiences that works for the central bank’s objectives
- Expert audience: channels and tools of interaction, how to assess the effectiveness of communications with this audience
- Why communication with the general audience is so important and why it’s so hard to establish it
- How to measure the effectiveness of communications with the public. Poll data and machine learning
- Main approaches to creating a monetary policy communication strategy

# Consolidated Supervision

30 May 2024

**Format**

Webinar ("round table")

**Hosted by**

Bank of Russia

**Objective**

To share experience in consolidated banking supervision

**Target audience**

Executives and experts of central (national) banks' divisions carrying out supervisory functions

**Duration**

1 day

**Application Deadline**

15 March 2024

## Key Issues

### Session 1

1. Interaction in the capacity of authorized representatives of the Bank of Russia
2. The practice of joint supervisory activities with supervisory team members (planning and participation in inspection, planning off-site inspections, analysis of mutual contributions and operations, etc.)
3. Drawing up a consolidated balance sheet in case no consolidated financial statements were provided
4. Consolidated supervision and the Moscow Banking Ring

### Session 2

Off-site supervision of a banking group's activities (including informal), as well as procedures for identifying risks at the consolidated level



### Session 3

#### 1. Carrying out consolidated supervision of banking groups

- Approaches and main stages of off-site supervision of banking groups
- Risks identified at the consolidated level
- Supervisory response measures when risks are identified at the consolidated level

#### 2. Supervision of financial groups

- Defining the perimeter of financial groups
- Setting up the supervisory team
- Conducting joint supervisory activities with members of the supervisory team (transaction analysis, preparation of an inspection plan, etc.)
- Risk profiling of financial groups

### Session 4

#### 1. Defining the perimeter of the financial group based on the reporting data on the banking group members, while taking into account the materiality criteria

#### 2. Building a supervisory team, while taking into account the position of structural divisions of the Bank of Russia

#### 3. Completing the consolidated profile. Basic information on the activities of the supervisory team and its members

#### 4. Holding regular meetings of the supervisory team. Sharing information

#### 5. Drawing up the consolidated balance sheet: procedure and form

#### 6. Drawing up written conclusions on the activities of banking / financial groups

#### 7. Cross-functional tasks



# International Cooperation of Central (National) Banks (Current Issues of EAEU Integration Processes)

30-31 May 2024



## Format

Seminar ("round table")



## Hosted by

Central Bank of Armenia



## Objective

To share experience of central (national) banks in the field of international cooperation, implementation of integration processes and negotiations



## Target audience

Executives and experts of central (national) banks – members of the Eurasian Council of Central (National) Banks



## Duration

2 days



## Application Deadline

15 March 2024

## Key Issues

1. The role of central/national banks in the implementation of integration processes
2. Gathering opinions of stakeholder departments in central/national banks to form negotiating positions
3. Preparing materials for the negotiation process at central/national banks
4. Negotiation procedure
5. Presenting the results of the negotiation process to senior management

# Cryptoasset Market

30-31 May 2024

**Format**

Seminar ("round table")

**Hosted by**

Bank of Russia

**Objective**

To shape a vision on the cryptoasset market functioning, the risks inherent in the cryptoasset market, and the main tools to mitigate them

**Target audience**

Executives and experts of central (national) banks interested in the topic

**Duration**

2 days

**Application Deadline**

15 February 2024

## Key Issues

1. Cryptoasset market: structure, dynamics, trends
2. International approaches to regulating the cryptoasset market
3. Risks and vulnerabilities of the cryptoasset market in terms of financial stability, Bank of Russia approaches to their assessment



# HR Processes Automation. Personnel Motivation

11-13 June 2024

**Format**

Seminar ("round table")

**Hosted by**

National Bank of the Republic of Belarus

**Objective**

To share experience in personnel record keeping, automation of staffing processes, and personnel motivation

**Target audience**

Representatives of HR departments

**Duration**

3 days

**Application Deadline**

15 March 2024

## Key Issues

1. Implementation of HR electronic document management (EDM)
2. Preparing and conducting psychological and professional tests as part of personnel recruitment
3. Electronic document exchange technology
4. Automation of the competition for filling vacant positions
5. Automation of the recruitment process
6. Personal data processing in personnel records
7. Personnel incentive system and its automation
8. Internal controls and risk management system in the HR management process
9. Characteristics of personnel management process automation (scope, advantages, disadvantages)





# Anti-Money Laundering, Combating the Financing of Terrorism and the Financing of Proliferation of Weapons of Mass Destruction (AML/CFT/PF). Foreign Exchange Control

18-20 June 2024



## Format

Seminar



## Hosted by

Bank of Russia



## Objective

To improve professional knowledge and share experience in the field of combating legalization (laundering) of criminal proceeds, financing of terrorism and financing the proliferation of weapons of mass destruction (AML/CFT/PF), as well as foreign exchange control



## Target audience

Executives and experts of central (national) banks



## Duration

3 days



## Application Deadline

15 March 2024

## Key Issues

### 1. Current issues of combating the legalization (laundering) of criminal proceeds and the financing of terrorism in the Russian Federation

- National AML/CFT/PF framework. The role and status of the Bank of Russia in the AML/CFT/PF framework. Principles of the national AML/CFT framework mutual evaluation
- Prospects for improving the AML/CFT/PF legislation in the Russian Federation
- The Bank of Russia' supervised entities adopting the AML/CFT/PF legislation – practical aspects
- Bank of Russia's control and supervision of credit and non-credit financial institutions compliance with the Russian AML/CFT/PF legislation requirements
- Classification of credit institutions clients into high-risk groups prone to suspicious transactions
- Approaches to identifying the risk of non-credit financial institutions' involvement in suspicious transactions. Measures aimed at reducing the level of risk

- Interdepartmental interaction of the Bank of Russia with the authorized body on financial monitoring, other federal executive bodies on financial monitoring and foreign exchange control

## 2. Changes in the foreign exchange legislation of the Russian Federation. Current issues of the Russian foreign exchange control

- Overview of the foreign exchange legislation of the Russian Federation, and foreign exchange control and regulation acts. Bank of Russia's control over supervised entities compliance with the Russian foreign exchange legislation
- Procedure for accounting of foreign exchange operations by authorized banks. Compilation of reporting, procedure and deadline for submission
- Procedure for information exchange between authorized banks and foreign exchange control bodies in accordance with the foreign exchange legislation and exchange control and regulation acts
- Methodology of statistical accounting and reporting on foreign exchange transactions of authorized bank clients; reporting data analysis



# CyberCourse – Practice-Oriented Training on Information Security

25-27 June 2024

**Format**

Webinar (“round table”)

**Hosted by**

Bank of Russia

**Objective**

To improve professional skills in combating cyber fraud; to share the experience of central (national) banks in improving cyber literacy

**Target audience**

Experts from information security units and other experts interested in the topic

**Duration**

3 days

**Application Deadline**

15 April 2024

## Key Issues

1. Current threats and countermeasures
2. Best practices in countering cyber fraud
3. Sharing experience in improving cyberliteracy
4. Main methods of theft of funds using social engineering
5. Creation and regulation of special platforms for fraud detection and prevention (anti-fraud platforms)



# Monetary Policy Development and Implementation

26-28 June 2024

**Format**

Seminar

**Hosted by**

National Bank of the Kyrgyz Republic jointly with the Bank of Russia

**Objective**

To share experience with central (national) banks on monetary policy

**Target audience**

Senior and mid-level experts

**Duration**

3 days

**Application Deadline**

15 April 2024

## Key Issues

### National Bank of the Kyrgyz Republic experience

1. Monetary Policy (MP) development and implementation
2. Main areas of MP
3. MP implementation mechanisms
4. Current MP operational framework
5. MP performance
6. Integration of new MP tools
7. Regulation via MP tools

### Bank of Russia experience

1. Experience in inflation targeting in Russia in 2015-2024
2. Communication as an MP tool
3. MP operating procedure



# Performance Criteria for Internal Audit and Internal Auditors of the Central Bank

28 June 2024

**Format**

Webinar

**Hosted by**

National Bank of the Republic of Kazakhstan

**Objective**

To introduce performance criteria for internal audit and internal auditors, to share experience

**Target audience**

Internal audit experts of central (national) banks

**Duration**

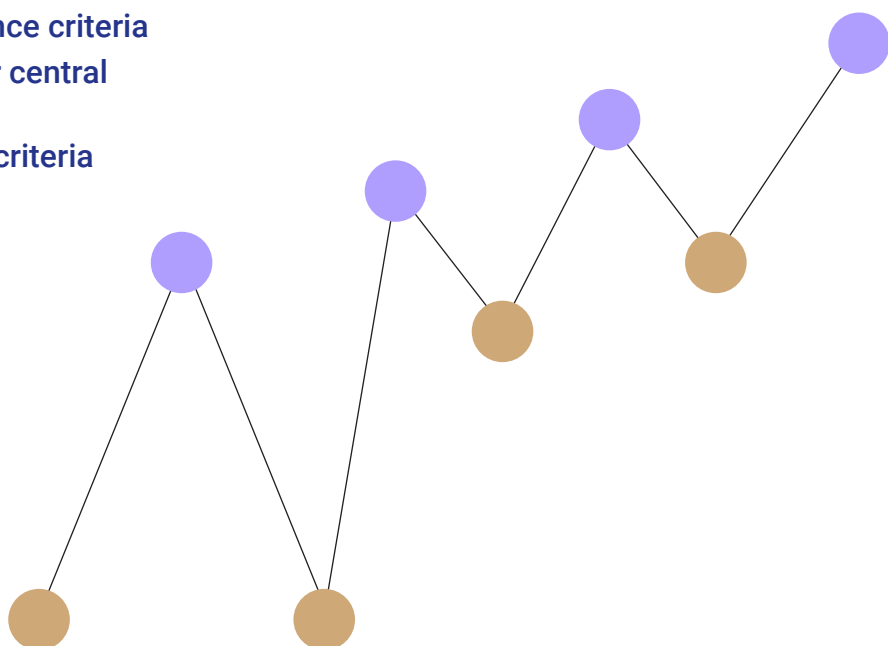
1 day

**Application Deadline**

15 April 2024

## Key Issues

1. Types of internal audit performance criteria
2. Types of performance criteria for central bank internal auditors
3. Implementation of performance criteria



# Accounting System in the Securities Market

28 June 2024

**Format**

Webinar

**Hosted by**

The Agency of the Republic of Kazakhstan for Regulation and Development of Financial Market

**Objective**

To study the practice of financial instruments accounting in the securities market, to share experience

**Target audience**

Experts in financial market regulation and supervision

**Duration**

1 day

**Application Deadline**

15 April 2024

## Key Issues

1. Rules for accounting of rights to securities (including those issued in foreign jurisdictions)
2. Responsibility of the accounting institution
3. Criteria for establishing relations (account opening) with foreign accounting institutions
4. Rules for corporate actions through accounting institutions
5. Rules of using client assets

# Remote Identification. Implementation Aspects, Regulatory Requirements

3 July 2024

**Format**

Webinar

**Hosted by**

Bank of Russia

**Objective**

To study the remote identification mechanism implementation in the financial markets

**Target audience**

Executives and experts of central (national) banks

**Duration**

1 day

**Application Deadline**

15 May 2024

## Key Issues

1. Remote identification using the Unified Biometric System in the financial market
2. Collection process and remote identification optimization



# Verification of Management Companies' Compliance with the Requirements to Conflict of Interest Management

10 July 2024

**Format**

Webinar

**Hosted by**

Bank of Russia

**Objective**

To study the Bank of Russia's methodology of conducting a conflict of interest inspection

**Target audience**

Executives and experts of central (national) banks interested in the topic

**Duration**

1 day

**Application Deadline**

15 May 2024

## Key Issues

1. Overview of regulations in the field of conflict of interests
2. Main principles and approaches to supervision when conducting a conflict of interest inspection (methodology presentation)
3. Typical deficiencies and violations committed by management companies



# Countering Illegal Use of Insider Information and (or) Market Manipulation

18 July 2024

**Format**

Webinar

**Hosted by**

Bank of Russia

**Objective**

To study the Bank of Russia's practice in countering the misuse of insider information and market manipulation

**Target audience**

Executives and experts of central (national) banks

**Duration**

1 day

**Application Deadline**

15 May 2024

## Key Issues

1. Legislation standards and key terms in countering the misuse of insider information and market manipulation
2. Bank of Russia's functions in countering the misuse of insider information and market manipulation
3. Conducting inspections: powers and applied measures
4. Detected cases of insider trading and market manipulation: overview of cases from the Bank of Russia's practice



# Microfinance Market of the Russian Federation

27-28 August 2024

**Format**

Webinar

**Hosted by**

Bank of Russia

**Objective**

To study the practice of microfinance institutions (MFIs) regulation and supervision in the Russian Federation

**Target audience**

Experts of central (national) banks interested in improving their expertise in MFIs regulation and supervision

**Duration**

2 days

**Application Deadline**

10 June 2024

## Key Issues

**The topic will cover all types of MFIs: microfinance institutions, credit consumer cooperatives, agricultural credit consumer cooperatives and pawnshops**

- Microfinance market analysis: development trends, market structure, types and specifics of business models of market participants
- Specifics of MFIs regulation: concept and types of MFIs
- Requirements for MFI governing bodies
- Features and limitations of MFIs activities
- Requirements to MFIs financial resilience
- Bank of Russia control and supervision of MFIs: basics of MFIs prudential supervision (standards, requirements for calculation of own funds), monitoring of key financial indicators, assessment of the MFIs procedure for building reserves (loan loss reserves and impairment reserves), compliance with macroprudential limits in extending consumer loans, compliance with information disclosure requirements
- Self-regulation in the microfinance market: legal basis of self-regulation in the microfinance market, goals and objectives of self-regulating organizations (SROs) uniting MFIs, system of governing bodies and specialized bodies of SROs, control and disciplinary functions of SROs

# Internal Security of Central (National) Banks' Facilities

3-5 September 2024

**Format**

Seminar ("round table")

**Hosted by**

National Bank of the Kyrgyz Republic

**Objective**

To share experience in ensuring physical security

**Target audience**

Senior and mid-level experts

**Duration**

3 days

**Application Deadline**

10 June 2024

## Key Issues

1. Security and anti-terrorist protection of central (national) banks' facilities
2. Technical solutions for detecting the smuggling of prohibited items into the facilities of central (national) banks



# Approaches to Ensuring Disclosure of Information on Participants (Shareholders) of Financial Institutions

4-5 September 2024

**Format**

Seminar

**Hosted by**

Bank of Russia

**Objective**

To learn about the requirements to disclose information on financial institutions ownership structures and application of such information in admission to the financial services market

**Target audience**

Personnel of central (national) banks

**Duration**

2 days

**Application Deadline**

10 June 2024

## Key Issues

1. Procedure for disclosure of information on ownership structure in accordance with the Bank of Russia Provision No. 622-P
2. Determining groups of persons formed by shareholders (participants) of financial institutions
3. Identifying entities that control or significantly influence a financial institution
4. Requirements for major shareholders (participants) of financial institutions
5. Use of information on ownership structure in admission to the financial services market

# Current Issues of Currency Examination. Types of Counterfeiting and Methods of Banknote Examination

10-13 September 2024

**Format**

Seminar

**Hosted by**

Central Bank of Armenia

**Objective**

To study the practice of the Central Bank of Armenia in currency units examination

**Target audience**

Executives and experts of central (national) banks responsible for counterfeit combating and banknotes examination

**Duration**

4 days

**Application Deadline**

10 June 2024

## Key Issues

1. Examination of counterfeit banknotes
2. Ways of security features imitation
3. Examination of banknotes stained with special ink
4. Examination of counterfeit banknotes intended for payment terminals
5. Use of foreign coins as a material for counterfeiting national currency

# Current Issues of Cash Circulation

11-13 September 2024

**Format**

Seminar ("round table")

**Hosted by**

National Bank of the Republic of Kazakhstan jointly with the Bank of Russia

**Objective**

To introduce central banks' experts working in cash circulation divisions (including employees performing cash operations in regional branches) to the present state of cash circulation in the Republic of Kazakhstan and prospects of its automation. To share the experience of central (national) banks

**Target audience**

Executives and experts of central (national) banks

**Duration**

3 days

**Application Deadline**

10 June 2024

## Key Issues

### Experience of the National Bank of the Republic of Kazakhstan

1. Present state of cash circulation in the Republic of Kazakhstan
2. Banknote recounting and processing, testing of equipment used for banknote processing
3. Limiting the use of cash as a tool for creating a transparent and open economy and economic relations
4. Re-engineering the cash circulation: business processes automation and digitalization
5. Introducing digital investment instruments made of precious metals
6. Re-branding of investment coins, technology of collector coins and bullion bars production

### Bank of Russia experience

1. Cash operation in central bank divisions, banknote processing and destruction of unfit banknotes, and defective coins
2. Internal control system for issue and cash operations
3. Equipment used for cash processing at the Bank of Russia
4. Conducting inspections of equipment used in credit institutions
5. Issuing the Bank of Russia investment coins into circulation

# Risk Analysis and Stress Testing

12-13 September 2024

**Format**

Seminar ("round table")

**Hosted by**

Bank of Russia

**Objective**

To improve professional competencies in organization and methodology of stress testing, as well as bank risks analysis

**Target audience**

Executives and experts of banking supervision, regulation, and analytics

**Duration**

2 days

**Application Deadline**

10 June 2024

## Key Issues

### 1. State of the Russian banking sector

Main developments, trends and risks in 2023-2024.  
Key indicators of the Russian banking sector: financial performance, lending, funding, liquidity, capital, risks

### 2. Clustering and analysis of banks' business models

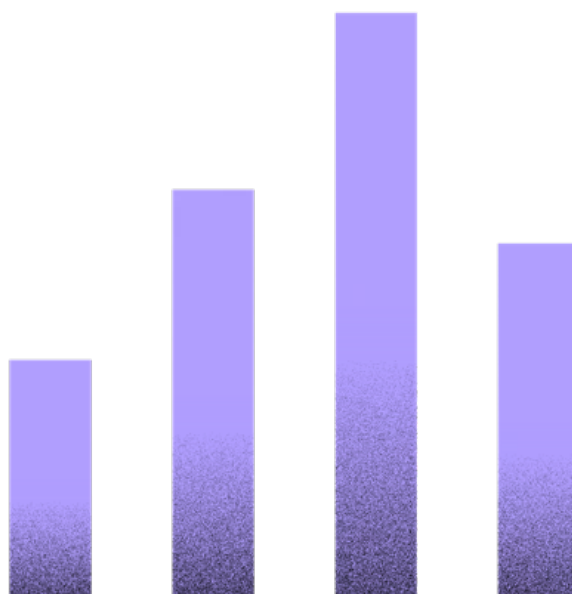
- Clustering criteria system
- Main clusters and tags
- Applying clustering in business model analysis (BMA)
- BMA core metrics

### 3. Building a supervisory rating

- Concept of a single supervisory evaluation
- Supervisory rating architecture
- Principle of point-weighted rating
- Indicator selection, testing

### 4. Building a system of supervisory impulses for banks

- Methodology for estimating impulse performance
- Statistical selection methods
- Building the final model and its architecture



## 5. Modeling the main risks of the banking sector

- Credit risk: internal models of credit risk (PD, LGD, EAD) Scope of model application and data sources used for building PD: assessment methods in different segments, basic modules of the PD model, calculation methodology LGD and EAD modeling principles
- Market risks: main approaches to modeling and assessment (VAR models, counterparty risk, portfolio revaluation)
- Interest rate risk of the banking portfolio: interest rate gap calculation, main metrics and their calibration
- Liquidity risk: measuring liquidity risk in banks. Liquidity needs forecasting models

## 6. Stress testing as a tool for analyzing and forecasting banks stability

- Stress testing in the system of bank risk management (ICAAP, financial stability recovery plans)
- Stress testing in the central bank supervisory process: functions, specifics and methodology, development prospects

## 7. Dynamic modeling of capital adequacy

- Structure of calculation of the bank's dynamic model. Possible approach to calculating the complex dynamic forecast of the bank's activity. Main functional blocks
- Main risks of capital stress test
- Specifics of credit risk assessment for ST purposes
- Interest rate risk in dynamic modeling
- Calculation of balance sheet, P&L statement, and capital adequacy. Approaches to calculating the key indicators. Procedures for balance sheet structure control ("balancing")

## 8. Data and technology used for risk analysis and stress testing

- Data sources for risk analysis and stress testing
- Stress testing automation and integration with information and analytical systems
- Results visualization and interactive stress testing





# Consolidation of the National Bank's Financial Statements in Accordance with IFRS

17-19 September 2024

**Format**

Seminar ("round table")

**Hosted by**

National Bank of the Republic of Belarus in cooperation with the National Bank of Tajikistan

**Objective**

To share experience in preparing the National Bank's consolidated financial statements in accordance with IFRS

**Target audience**

Executives and experts of central (national) banks

**Duration**

3 days

**Application Deadline**

15 July 2024

## Key Issues

1. Drawing up the National Bank's consolidated financial statements in accordance with IFRS
2. Approaches of the National Bank to managing its subsidiaries
3. Automation of financial reporting processes in accordance with IFRS



# Improving Financial Literacy

17-20 September 2024



## Format

Seminar ("round table")



## Hosted by

National Bank of Tajikistan jointly with the Bank of Russia



## Objective

To share experience in central banks' efforts to improve financial literacy of various population groups



## Target audience

Executives and experts of central (national) banks



## Duration

4 days



## Application Deadline

15 July 2024

## Key Issues

### National Bank of Tajikistan experience

1. Experience in developing, adopting and implementing the national financial literacy strategy (management mechanism, role of stakeholders, "road map" - main tasks, priority areas, target groups, amounts and sources of financing)
2. Experience in assessing and monitoring the effectiveness of measures implemented to improve financial literacy of the population (indicators, methodologies)
3. Experience in working with various target audiences to establish the principles of rational financial behavior of citizens (mechanisms, channels and tools, specific effective practices and products)
4. Experience in working with the population outside the digital space (pensioners, the least protected categories, remote areas)
5. Experience in countering financial fraud, restrictions for malpractices, illegal activities, financial crimes, etc.
6. Volunteers of financial education activity
7. Selection and evaluation of existing initiatives, accreditation of educational courses and educational content

8. Experience of introducing financial literacy into the education system

### Bank of Russia experience

1. New strategy for improving financial literacy in Russia. Priority areas of development
2. Financial literacy for different target audiences. Bank of Russia projects

# Islamic Banking

18-19 September 2024

**Format**

Webinar

**Hosted by**

National Bank of the Kyrgyz Republic in cooperation with the National Bank of Tajikistan

**Objective**

To share experience in developing Islamic finance principles

**Target audience**

Experts involved in the development of Islamic finance principles

**Duration**

2 days

**Application Deadline**

15 July 2024

## Key Issues

1. Implementation of Islamic finance principles
2. Legal regulation in the field of Islamic finance principles. Improving the national legislation with regard to the introduction of Islamic banking products
3. Key contracts under Islamic finance principles, most in demand in the market
4. Licensing and supervision of financial and credit institutions carrying out operations in accordance with the Islamic finance principles
5. Specifics of functioning of financial and credit institutions carrying out operations in accordance with the Islamic finance principles

# Risk-Based Supervision. Banking Risks Assessment During Bank Inspections

24-26 September 2024



## Format

Seminar ("round table")



## Hosted by

National Bank of the Republic of Belarus in cooperation with the Bank of Russia



## Objective

To improve professional knowledge in banking supervision; to share experience in risk assessment and risk management during on-site inspections among representatives of EAEU central (national) banks



## Target audience

Executives and experts of central (national) banks



## Duration

3 days



## Application Deadline

15 May 2024

## Key Issues

### National Bank of the Republic of Belarus experience

1. Overview of regulations in the field of risk-based supervision of banks. Key principles and approaches in risk-based supervision
2. Specifics of organization of systemically important banks off-site supervision
3. Supervisory Review and Evaluation Process (SREP)
4. Inspection process
5. Methods of banks risk assessment and analysis in the course of inspections (credit, currency, liquidity, operational, etc.)

### Bank of Russia experience

#### Session 1

1. Methods of banks risk assessment and analysis in the course of inspections (credit, currency, liquidity, operational, etc.)
2. Implementing control measures (practical aspects)

#### Session 2

1. Key principles and approaches in risk-based supervision, including credit risk assessment using internal ratings-based approaches (IRB), implementation of short-term liquidity ratio (Liquidity Coverage Ratio, LCR), analysis of financial stability recovery plans (FSRP)
2. Specifics of systemically important banks off-site supervision (activities of supervisory team, curator, authorized representatives)
3. Early warning risk indicator system

4. Banks' risks assessment and analysis in the course of on-site inspections, supervisory response measures based on the inspection results

### Session 3

1. Regulatory and methodological framework of banking supervision
2. Risk-based supervision principles
3. Supervision of systemically important credit institutions (SICI). Activities of the supervisory team, curator, authorized representatives
4. Early warning risk indicators Supervisory impulses, level of loan portfolio provisioning
5. Conducting supervisory assessment. Business model assessment, assessment under 4336-U, conclusions on the bank / banking group / financial association, analysis of Internal capital adequacy assessment procedures (ICAAP) and FSRP
6. Supervisory response measures. Directives, fines, recommendations, information for management



# Accounting and Financial Reporting in Central (National) Banks

24-26 September 2024

**Format**

Seminar

**Hosted by**

Bank of Russia jointly with National Bank of the Republic of Belarus

**Objective**

To study the procedure for accounting, compiling accounting (financial) statements in central (national) banks, its audit, as well as automation of accounting and compilation of accounting (financial) statements. To exchange experience

**Target audience**

Executives and experts of central (national) banks in the field of accounting and financial reporting

**Duration**

3 days

**Application Deadline**

10 June 2024

## Key Issues

1. Accounting policy of central (national) banks
2. Accounting and reporting in central (national) banks
3. Automation of accounting and compilation of financial statements
4. Storing documents in electronic form
5. Procedure of interaction between the accounting department and structural units
6. Compilation and audit of annual financial statements of central (national) banks
7. Operational risk management and internal control
8. Accounting in particular areas

# Legal Work in Central (National) Banks

27 September 2024

**Format**

Seminar

**Hosted by**

National Bank of the Republic of  
Kazakhstan

**Objective**

To introduce the audience to the  
organization of legal work in the National  
Bank of the Republic of Kazakhstan

**Target audience**

Employees of central (national) banks

**Duration**

1 day

**Application Deadline**

15 July 2024

## Key Issues

1. Basic principles of contractual work and procedure for concluding contracts in a central (national) bank
2. Legal regulation of bank secrecy
3. Legal aspects of functioning of central (national) banks digital currencies



# Central (National) Banks Museums: Sharing Experience

1-3 October 2024



## Format

Seminar ("round table")



## Hosted by

Central Bank of Armenia



## Objective

To share experience and learn about the activities of the Visitor Center of the Central Bank of Armenia



## Target audience

Executives and experts of central (national) banks – members of the Eurasian Council of Central (National) Banks



## Duration

3 days



## Application Deadline

15 July 2024

## Key Issues

1. History of the establishment of the Visitor Center of the Central Bank of Armenia
2. Creating historical expositions of the Central Bank of Armenia
3. Accounting of museum valuables in central banks, the process of replenishment and evaluation of numismatic funds. Use of interactive methods and multimedia products during the presentation
4. Working with different target audiences
5. Working with the numismatic community
6. Using the web page and social media to organize tours and highlight the activities of the Visitor Center of the Central Bank of Armenia





# Security at the Facilities of a Central (National) Bank, Access and Intra-Site Control

2 October 2024

**Format**

Webinar ("round table")

**Hosted by**

Bank of Russia

**Objective**

To share experience in ensuring physical security

**Target audience**

Senior and mid-level experts

**Duration**

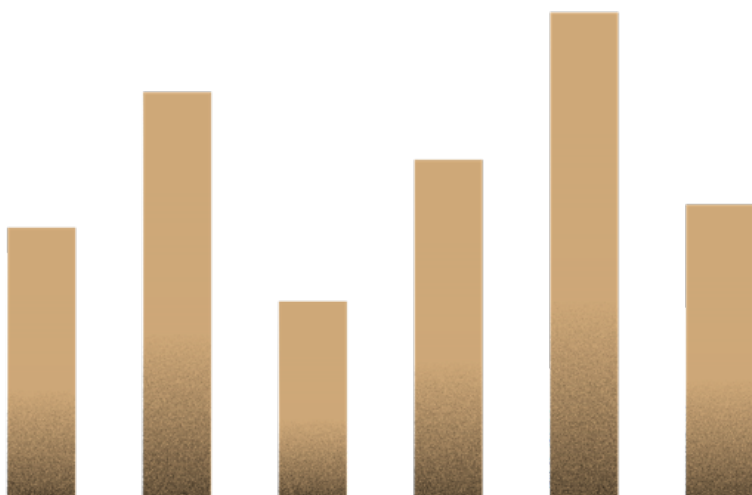
1 day

**Application Deadline**

15 August 2024

## Key Issues

1. Arranging security at the facilities of a central (national) bank, implementing access and intra-site control
2. Establishment (for the purpose of replacement, retrofitting) and maintenance of security engineering systems



# Rating Industry Development: Current State, Problems and Development Prospects

15-17 October 2024

**Format**

Webinar

**Hosted by**

Bank of Russia

**Objective**

To study the activity of credit rating agencies in the Russia Federation. To discuss the prospects of the rating industry development. To exchange experience

**Target audience**

Executives and experts of central (national) banks

**Duration**

3 days

**Application Deadline**

15 August 2024

## Key Issues

1. Analyzing the activity of credit rating agencies (CRAs) in 2021-2024 in the Russian Federation (subject to amendments at the end of 2022) and future prospects
2. Use of credit ratings for regulatory purposes
3. Inspection of CRAs activities, system of control (supervision) over their activities. Interaction between the Bank of Russia and CRA
4. Verification of methodology compliance with the established legislative requirements
5. Russian experience in developing a model methodology for ESG ratings
6. Discussing the issue of recognizing credit ratings within the EAEU. Areas of cooperation between the Republic of Belarus and the Russian Federation in the development of the rating industry



# Building Digital Financial Infrastructure: Experience and Approaches

16-17 October 2024



## Format

Seminar



## Hosted by

National Bank of the Republic of Kazakhstan jointly with the Bank of Russia



## Objective

To study the experience of Kazakhstan and the Russian Federation in building digital financial infrastructure



## Target audience

Experts of central (national) banks in payments and money transfers



## Duration

2 days



## Application Deadline

15 August 2024

## Key Issues

1. Implementation of digital financial infrastructure components
2. Functional capabilities and toolkit
3. Interoperability of components



# Crowdlending and Crowdfunding Regulation, Development Prospects

18 October 2024

**Format**

Webinar

**Hosted by**

Bank of Russia

**Objective**

To share experience regarding functionality and development prospects of investment platforms

**Target audience**

Executives and experts of central (national) banks

**Duration**

1 day

**Application Deadline**

15 August 2024

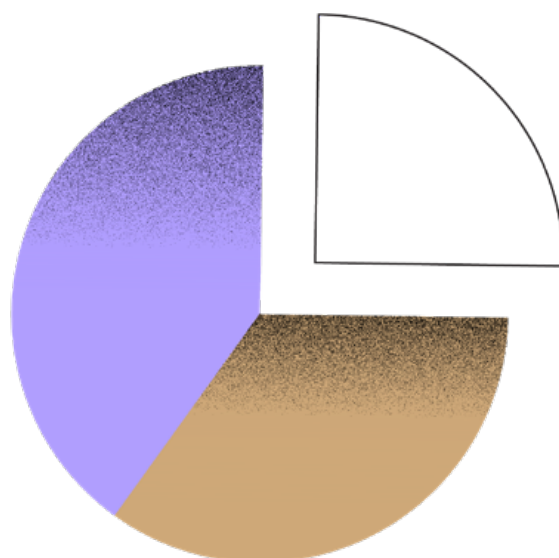
## Key Issues

### 1. In terms of investment platforms

- Functional capabilities of the investment platform
- Requirements for the investment platform operator
- Investment platform participants

### 2. In terms of investment platforms development prospects

- Creating legal bases for optimization of the investment process
- Use of the new instruments on investment platforms
- Involvement of professional securities market participants in investments



# Introduction to DSGE Modeling. DSGE-Models in Monetary Policy Analysis

21-25 October 2024



## Format

Seminar



## Hosted by

Central Bank of Armenia



## Objective

To provide a comprehensive understanding of the theoretical foundations of DSGE and OLG models, as well as their application in policy analysis



## Target audience

Central bank economists involved in monetary policy and related research



## Duration

5 days



## Application Deadline

15 July 2024

## Key Issues

This course covers RBC models, DSGE models, and their applications to policy analysis. Participants will learn how to extend DSGE models to include different components such as capital, investment adjustment costs, and consumption habits. Then the course will touch upon DSGE models for small open economies, including UIP and different ways of model closure. The session will be dedicated to the shortcomings of DSGE models for policy analysis and the need for OLG models. Participants will discuss the finite planning horizon of households and the life cycle hypothesis of savings and consumption, as well as the behavior of dynastic and disengaged households. On the last day, participants will study the different types of OLG models and their operation, and learn how to incorporate liquidity constrained households into the model. The course will conclude with the application of indicators, such as population and productivity growth to OLG models.

During the training, the experts will show participants how to work with models in the Dynare/Julia open source software and provide all the necessary codes

### Real Business Cycle (RBC) models

1. Understanding the concept of rational expectations and its comparison with econometric models
2. Key assumptions and simplifications in RBC models
3. Incorporating the RBC environment
4. Problems associated with households
5. Firms: solving the profit maximization problem
6. Analytical calculation of the steady state model
7. Incorporating a nonlinear model into Dynare/Julia
8. Performance shock
9. Log-linearization of the model: first order Taylor rule approximation
10. Blanchard and Kahn conditions
11. Exercises in Dynare/Julia to consolidate the material

**Building a simple dynamic stochastic general equilibrium (DSGE) model**

1. Understanding the differences between DSGE and RBC models
2. Key assumptions and simplifications in DSGE models
3. Problems associated with households
4. Determining the demand function based on the problem of consumer expenditure minimization:
  - Aggregating an infinite number of consumer goods into aggregate consumption
  - Dixit-Stiglitz function with constant elasticity of substitution (CES)
5. Production process
6. Analysis of pricing behavior and price rigidity, including:
  - Calvo pricing mechanism
  - Rotemberg pricing mechanism
7. Monetary policy in DSGE models
8. Understanding the setting of a flexible economy model in DSGE: output gap calculation
9. Exercises in Dynare/Julia

**Extending the DSGE model for a closed economy and introducing the model for a small open economy**

1. Habit in the utility function
2. Adjustment costs of capital and investment
3. Labor market rigidity and its role in DSGE models
4. Inclusion of a “backward-looking” component in inflation
5. Comparing the performance of the extended models with the simple one
6. Key assumptions and simplifications of the DSGE model for a small open economy
7. Considering the consumer basket as a combination of domestic products and imported goods
8. Explaining problems associated with households, including:
  - Domestic and foreign assets
  - Uncovered interest rate parities (UIP)
9. The Law of One Price (LOP) and deviation from it
10. DSGE model equilibrium conditions for a small open economy and its closure, including:
  - International risk distribution
  - Stretched debt interest rate
11. Policy modeling in Dynare/Julia

### Introduction to overlapping generation models (OLG)

1. Shortcomings of DSGE models and the need for OLG models
2. Commodity flow dynamics:
  - Steady state analysis
  - Fiscal policy, public debt and deficit
  - Capital accumulation process
3. OLG models: history and development
4. Advantages of OLG models over other models
5. The finite horizon of household planning
6. Life cycle hypothesis of savings and consumption
7. Dynastic households behavior
8. Life cycle behavior of disengaged households:
  - Human capital accumulation
  - Financial wealth accumulation

### Different types of OLG models and their operation

1. The role of the government in the OLG model: debt dynamics
2. Finalizing the parts of the OLG model for an open economy
3. Final set of conditions for the OLG model for an open economy
4. Model simulation in Dynare/Julia
5. Closed economy: interest rate determination based on marginal return on capital
6. Model simulation for a closed economy in Dynare/Julia
7. Application OLG models and comparison with DSGE models
8. Inclusion of liquidity constrained households in the model
9. Population and productivity growth in OLG models
10. Model simulation in Dynare/Julia
11. Application of OLG models to policy



# Activity of Training (Educational) Centers of National (Central) Banks

22-23 October 2024

**Format**

Seminar ("round table")

**Hosted by**

National Bank of the Republic of Belarus

**Objective**

To learn about the activities of the Training Center; to share experience

**Target audience**

Executives and experts of central (national) banks (training centers)

**Duration**

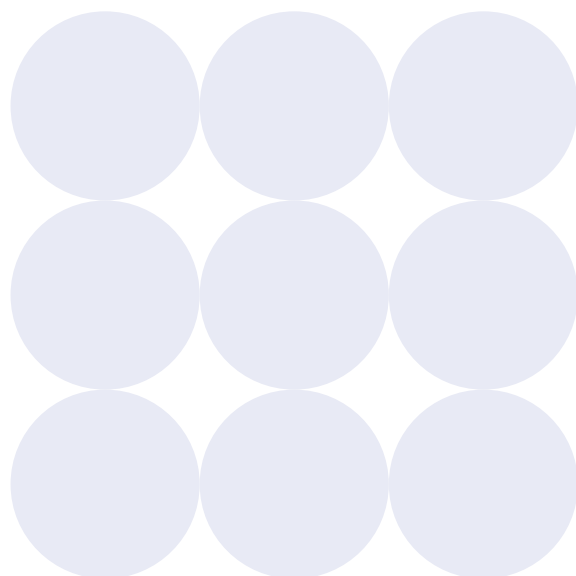
2 days

**Application Deadline**

15 August 2024

## Key Issues

1. Main objective of the Training Center functioning
2. Structure and headcount of the Training Center
3. Training Center place (subordination) in the structure of a central (national) bank
4. Training Center infrastructure facilities
5. Experience in outsourcing services for particular Training Center tasks
6. Development of additional (paid) services within the Training Center
7. Ensuring the execution of the business plan/ indicators (if any) of the Training Center
8. Transport support provision by the Training Center
9. Medical support at the Training Center
10. Catering and accommodation provision by the Training Center
11. Ensuring security at the Training Center
12. Ensuring the standards of personal data protection in the Training Center
13. Procurement processes in the Training Center
14. Budget planning at the Training Center for the following year





# Procurement Process, its Efficiency in Central Banks. Experience in Implementing an E-Procurement System (EPS)

23 October 2024

**Format**

Webinar

**Hosted by**

Bank of Russia

**Objective**

To discuss the approaches to organizing and conducting procurement based on the “e-shop” principle; to share experience in implementing such e-procurement system in practice

**Target audience**

Representatives of procurement divisions of central (national) banks of EAEU member states

**Duration**

1 day

**Application Deadline**

15 August 2024

## Key Issues

1. Experience in implementing e-procurement system in central (national) banks
2. Functionality of the used electronic trading platforms for conducting procurement following an “e-shop” principle. Data integration with internal automated systems used in procurement activities of central (national) banks
3. Performance indicators of procurement following “e-shop” principle (range of goods (works, services) to be procured), duration of procurement, number of participants in procurement, etc.)
4. Concluding contracts based on the results of procurement following an “e-shop” principle

# Document Management Support

12-14 November 2024

**Format**

Seminar

**Hosted by**

Central Bank of Armenia in cooperation with the Bank of Russia

**Objective**

To exchange experience in organization and development of document management support

**Target audience**

Executives and experts of central (national) banks

**Duration**

3 days

**Application Deadline**

15 August 2024

## Key Issues

1. Development of electronic document management systems (EDMS) in the central (national) bank. Best practices in EDMS development
2. Experience in creating a system of electronic documents storage in central (national) banks. Interaction of the central (national) bank's archive with the state archive (coordination of document in the state archive, transfer of documents, including electronic ones)
3. Tracking the team's status through the perspective of work with the data of the document management system
4. Organization and principles of work of the Internet Reception of central banks. Use of automated systems in working with applications, their interaction
5. Interdepartmental electronic document interchange (IEDI)
6. Deadlines management and control over meeting requirements related to document flow



**Bank of Russia experience**

1. Key drivers in the development of document management support (DMS)
2. Development of Electronic Document Management System (EDMS) in the Bank of Russia
3. Development of electronic interaction between the Bank of Russia and external contractors
4. Centralization and unification of document management processes and systems
5. Interdepartmental Electronic Document Interchange (IEDI): the Bank of Russia's practice
6. DMS regulatory environment
7. DMS robotic automated processes used in the Bank of Russia
8. Cross-border electronic document flow. Practice and prospects
9. Deadlines management and control over meeting requirements related to document flow
10. Protection of restricted access information and personal data in the Bank of Russia
11. Establishing DMS processes management practices based on data analysis
12. Developing employee support services in the field of DMS
13. Strategic development and implementation areas for electronic archive. Automation and digitalization of the central bank's archive
14. Experience in creating a system of electronic documents storage in the Bank of Russia
15. Digital services for citizens. Communication channels for applicants
16. Internet Reception. Organization and principles of work



# National Payment System of the Russian Federation. Supervision and Oversight in the National Payment System

13-14 November 2024

**Format**

Webinar

**Hosted by**

Bank of Russia

**Objective**

To introduce participants to the general characteristic of the payment services market in the Russian Federation, to exchange views on the global payment trends, including financial technology development, as well as to share experience in the national payment system (NPS) regulation, to discuss recent changes in the approaches and practice of central (national) banks supervision and oversight in the NPS

**Target audience**

Heads, deputy heads of structural units, experts of central (national) banks

**Duration**

2 days

**Application Deadline**

20 September 2024

## Key Issues

1. Review of the national payment system of the Russian Federation. Key changes in the legislation on the national payment system
2. Methodology and practice in the central (national) banks' activities in NPS supervision and oversight International cooperation in NPS oversight
3. Supervision and oversight of compliance with the requirements to information protection in the NPS
4. Bank of Russia payment system (BR PS): development areas, services advantages and functional capabilities of Faster Payments System (FPS), cross-border funds transfers using FPS, main issues of ensuring BR PS smooth functioning
5. MIR payment system: areas of international development, new services and technologies
6. Key aspects of the payment services market development
7. Main development trends of digital technologies in the financial market
8. Financial inclusion: specifics and areas of development



# Financial Consumer Protection Framework. Conduct Supervision

13-15 November 2024

**Format**

Seminar ("round table")

**Hosted by**

National Bank of the Republic of Belarus in cooperation with the Bank of Russia

**Objective**

To improve professional knowledge in the field of financial consumer protection

**Target audience**

Consumer protection experts

**Duration**

3 days

**Application Deadline**

15 August 2024

## Key Issues

### National Bank of the Republic of Belarus Experience

1. Financial Consumer Protection Framework. Competencies of the regulator
2. Improving legislation in the field of financial consumer protection
3. Regulator's actions aimed at raising financial literacy of the population
4. Consideration of appeals of financial consumers. Handling appeals in the central/national bank within pre-trial dispute resolution
5. Effective systems of consumer dispute resolution in financial institutions (pre-trial settlement)
6. Specifics of legal regulation of alternative dispute resolution body activity
7. Current issues of financial consumer protection, including selling additional paid services when granting consumer credit (loan)
8. Examples of considering specific appeals of financial consumers (credit borrowers/borrowers of banks/microfinance institutions, etc.)
9. Conduct supervision in the field of financial consumer protection. Problems of conduct supervision implementation. Supervision of conduct in the market. Improving the market conduct supervision system. Regulatory framework for the implementation of conduct supervision for the purposes of financial consumer protection (conduct supervision guidelines)

**Bank of Russia experience****1. Consumer Protection Regulation**

- Financial consumer protection regulation framework
- Regulations aimed at protecting financial consumers. Main problems of financial consumer protection
- Counteraction measures for forcing additional paid services in consumer lending
- Improving legal regulation in the field of financial consumer protection
- Effective systems of consumer dispute resolution (pre-trial settlement)
- Specifics of legal regulation of financial ombudsman activity.

**2. Handling appeals in the field of financial consumer protection**

- Procedure for appeals consideration in the Bank of Russia
- Main problems of financial consumer protection
- Improving the procedure for appeals consideration and professional knowledge in the field of financial consumer protection

**3. Conduct supervision in the field of financial consumer protection**

- Conduct supervision in the securities market



# Faster Payments System

19-20 November 2024

**Format**

Webinar

**Hosted by**

Bank of Russia

**Objective**

To exchange experience in creating and developing faster payments systems and their interaction

**Target audience**

Payment systems experts

**Duration**

2 days

**Application Deadline**

20 September 2024

## Key Issues

1. Basics of functioning of Faster Payments System (FPS). Organizational and legal model
2. Operational services, payment clearing services and settlement services in funds transfer using FPS
3. FPS legal and regulatory support. Contractual terms and conditions
4. FPS tariffs
5. Information security in the FPS
6. Practice of using different scenarios of operations in FPS
7. Approaches to cross-border transfers in FPS
8. Approaches to risk regulation and management
9. FPS development prospects



# Licensing of Banks, Microfinance Institutions, Credit Bureaus, Auditing Institutions

20 November 2024

**Format**

Webinar ("round table")

**Hosted by**

National Bank of Tajikistan jointly with the Bank of Russia

**Objective**

To learn about the licensing procedure

**Target audience**

Executives and experts of central (national) banks

**Duration**

1 day

**Application Deadline**

20 September 2024

## Key Issues

### National Bank of Tajikistan experience

1. Procedure and specifics of licensing activities of banks, microfinance institutions, credit bureaus, auditing institutions
2. Procedure for determining the ultimate beneficiary

### Bank of Russia experience

1. Granting status to microfinance institutions
2. Maintaining registers of microfinance institutions: MFIs, pawnshops, credit cooperatives



# Innovation in Payment Markets

21-22 November 2024

**Format**

Webinar

**Hosted by**

Bank of Russia

**Objective**

To introduce the audience to the general structure of the payment market of the Russia Federation, to exchange views on global innovation trends and existing projects in the payment market, as well as to share experience on successful practices of technological innovations implementation in the payment sector by public and private institutions

**Target audience**

Heads, deputy heads of structural units, specialists of central (national) banks

**Duration**

2 days

**Application Deadline**

20 September 2024

## Key Issues

**1. Overview of the Russian payment market in terms of infrastructure, participants and their interaction**

**2. Synergy of payment infrastructure and digital government services. Key implemented projects**

**3. Overview of existing innovations in the payment market from the point of view of:**

– Consumers (import substitution of contactless payments, customer-oriented services)

– Merchants and services providers (development of own services and integration of existing ones; application of AI, machine learning; new ways of accepting payments)

– Banks and payment systems (tokenization, interoperability, introduction of common standards for financial messages, open API)

**4. The role of the regulator in supporting innovative development. Successful practices of the Bank of Russia**

# Accounting of Individuals' Transactions in Various Items of the Balance of Payments

27-28 November 2024

**Format**

Webinar

**Hosted by**

Bank of Russia

**Objective**

To improve professional skills in statistical accounting of individuals' transactions in the balance of payments items

**Target audience**

Executives and experts of specialized departments of central (national) banks

**Duration**

2 days

**Application Deadline**

20 September 2024

## Key Issues

1. "Travel" item of the balance of payments of the Russian Federation, basic concepts, definitions and classifications
2. Information base of tourism statistics
3. Models used in the compilation of the "Travel" indicator of the balance of payments of the Russian Federation
4. Publication of data on the "Travel" item of the balance of payments of the Russian Federation on the Bank of Russia official website in the Internet
5. "Labor remuneration" item of the balance of payments of the Russian Federation, basic concepts
6. Information base, main sources for "Labor remuneration" item compilation
7. Compiling the "Labor remuneration" indicator of the balance of payments of the Russian Federation
8. Compiling the "Net remuneration of labor" indicator within the "Personal transfers" indicator
9. Compiling the "Personal remittances" indicator within the "Personal transfers" indicator. Sources. Conducting questionnaires
10. Publication of data on the "Personal transfers" on the Bank of Russia official website in the Internet

# Clearing in the Financial Market

11 December 2024

**Format**

Webinar

**Hosted by**

Bank of Russia

**Objective**

To learn about the clearing activity in the Russia Federation

**Target audience**

Executives and experts of central (national) banks

**Duration**

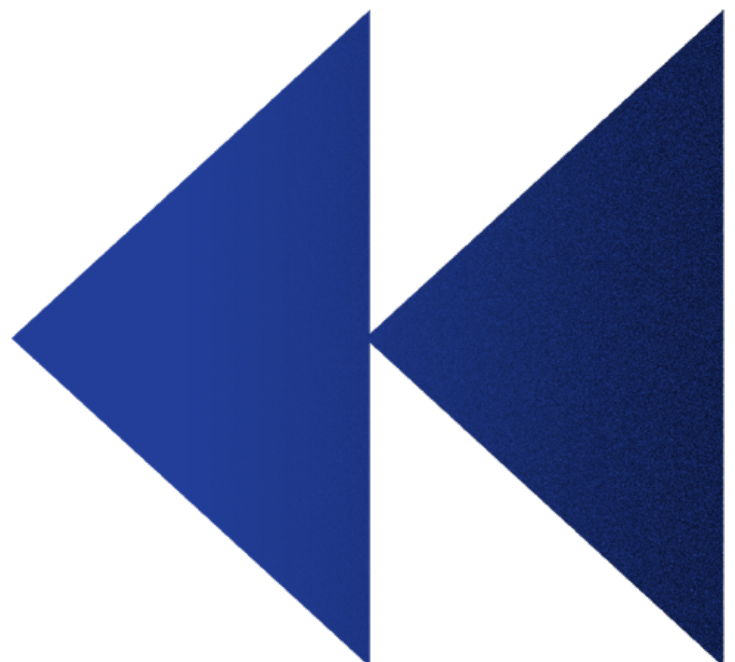
1 day

**Application Deadline**

15 October 2024

## Key Issues

1. Regulation of clearing and central counterparty activities in the Russian Federation
2. Clearing services market in the Russian Federation
3. Types of clearing, clearing accounts, clearing pool, clearing procedure
4. Clearing participants (requirements, registration, admission to service)





Ирина  
Овца

Татьяна  
Алфимова

Евгений  
Нурмаев

Алина  
Куракина

# 2

## TRAINEESHIPS

Traineeships schedule  
Traineeships details





# Traineeships schedule

## National Bank of the Republic of Belarus

**23-24 April 2024**


### Budgeting and financial controlling in a central bank


 National Bank of the Kyrgyz Republic

 In-person traineeship page 91

**11-12 December 2024**

### Organizing a system of combating the legalization (laundering) of criminal proceeds and the financing of terrorism


 National Bank of the Kyrgyz Republic with the Agency of the Republic of Kazakhstan for Regulation and Development of Financial Market


 In-person traineeship page 100

## National Bank of the Republic of Kazakhstan

**18-20 September 2024**

### Accounting and financial reporting in central (national) banks. IFRS practical application

 Central (national) banks – members of the Eurasian Council of Central (National) Banks

 In-person traineeship page 96

## Bank of Russia

**27 March 2024**

### Experience in conducting inspections of supervised entities

 National Bank of the Kyrgyz Republic

 Online Consultation page 90

**15 May 2024**


### Implementation of Digital profile infrastructure in financial institutions


 National Bank of the Kyrgyz Republic

 Online Consultation page 92

**4-5 June 2024**


### Organization of training events at the Bank of Russia

 Central (national) banks – members of the Eurasian Council of Central (National) Banks

 In-person traineeship page 93



**17 July 2024**

### Settlement of securities transactions

 National Bank of the Kyrgyz Republic

 Online Consultation стр. 94



**1st half of September 2024****Organization of protocol events**

-  National Bank of the Kyrgyz Republic
-  Online Consultation **page 95**



**9 October 2024****Judicial practice of appealing against enforcement measures applied by central banks**

-  National Bank of the Kyrgyz Republic with the Agency of the Republic of Kazakhstan for Regulation and Development of Financial Market
-  Online Consultation (“round table”) **page 97**

**30 October 2024****Experience in regulating and supervising the activities of housing savings cooperatives**

-  National Bank of the Kyrgyz Republic
-  Online Consultation **page 98**

**4 December 2024****Open API implementation in the financial market**

-  National Bank of the Republic of Belarus
-  Online Consultation **page 99**

Quarter 1

Quarter 2

January

MON	TUE	WED	THU	FRI	SAT	SUN
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

February

MON	TUE	WED	THU	FRI	SAT	SUN
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29			

March

MON	TUE	WED	THU	FRI	SAT	SUN
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

April

MON	TUE	WED	THU	FRI	SAT	SUN
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

May

MON	TUE	WED	THU	FRI	SAT	SUN
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6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

June

MON	TUE	WED	THU	FRI	SAT	SUN
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3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30



Quarter 3

Quarter 4

July

MON	TUE	WED	THU	FRI	SAT	SUN
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

August

MON	TUE	WED	THU	FRI	SAT	SUN
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5	6	7	8	9	10	11
12	13	14	15	16	17	18
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26	27	28	29	30	31	

September

MON	TUE	WED	THU	FRI	SAT	SUN
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						

October

MON	TUE	WED	THU	FRI	SAT	SUN
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

November

MON	TUE	WED	THU	FRI	SAT	SUN
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

December

MON	TUE	WED	THU	FRI	SAT	SUN
						1
2	3	4	5	6	7	8
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16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

# Experience in Conducting Inspections of Supervised Entities

27 March 2024

**Format**

Online Consultation

**Hosted by**

Bank of Russia

**Objective**

To study the Bank of Russia experience in organizing and carrying out inspections of supervised entities

**Target audience**

Executives and experts of central (national) banks

**Duration**

1 day

**Application Deadline**

15 January 2024

## Key Issues

1. Regulations for the procedure of organizing and carrying out inspections of supervised entities
2. Types of supervised entities inspections
3. Procedure for organizing and carrying out inspections of supervised entities



# Budgeting and Financial Controlling in a Central Bank

23-24 April 2024

**Format**

In-person traineeship

**Hosted by**

National Bank of the Republic of Belarus

**Objective**

To study the practice of organizing the budgeting process of central (national) banks, problems and prospects of its development, approaches to compiling management and financial reporting; to study the experience in managing elements of the central bank capital

**Target audience**

Executives and experts of central (national) banks

**Duration**

2 days

**Application Deadline**

15 February 2024

## Key Issues

1. Main principles of budget preparation, approval, execution
2. Procedure for planning, changing and control over capital investments development
3. Procedure for planning and control over development of funds of current expenditures estimates, bank support estimates
4. Practice of automation of the budget process
5. Procedure for generating and establishing fees for banking operations, setting prices (tariffs) for certain types of services
6. Procedure for spending funds for representation purposes and other activities
7. Organizing and conducting procurement of goods (works, services) for the needs of the central bank
8. Practice of preparation of mid-term budget of the bank
9. Procedure for profit distribution and coverage of possible losses, measures taken to increase equity capital

# Implementation of Digital Profile Infrastructure in Financial Institutions

15 May 2024

**Format**

Online Consultation

**Hosted by**

Bank of Russia

**Objective**

To study the practice of applying the Digital Profile to digital financial services

**Target audience**

Executives and experts of central (national) banks

**Duration**

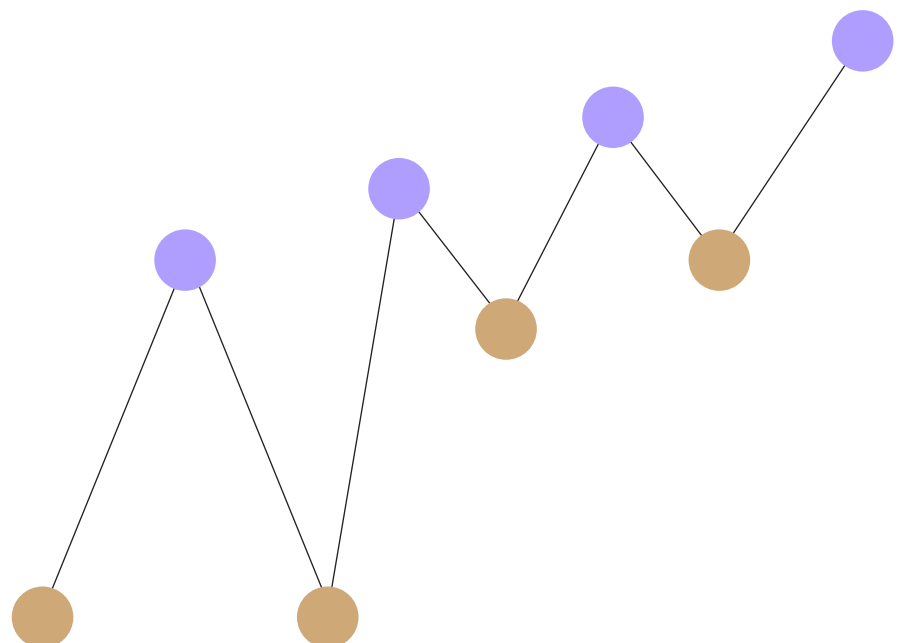
1 day

**Application Deadline**

15 March 2024

## Key Issues

1. Applying the Digital Profile to provide digital financial services
2. Different aspects of application and best practices



# Organization of Training Events at the Bank of Russia

4-5 June 2024

**Format**

In-person traineeship

**Hosted by**

Bank of Russia

**Objective**

To learn about the process of organizing professional training at the Bank of Russia, exchange of experience

**Target audience**

Executives and experts of central (national) banks

**Duration**

2 days

**Application Deadline**

15 February 2024

## Key Issues

1. Organization of the training process: tasks, main types, interaction with structural units, allocation of responsibility areas, annual cycle, training performance assessment
2. New approaches in the organization of training events: choice of topics, methods of conducting them
3. Application campaign process automation
4. Developing an individual employee training plan, employee development plan and approving the employee training budget
5. Financial and personnel risks when signing employees up for long-term training, signing contracts with them
6. General rules for organizing events within the framework of Program of Professional Training for Personnel of Central (National) Banks. Criteria for selecting events participants. Process of international training events organization



# Settlement of Securities Transactions

17 July 2024

**Format**

Online Consultation

**Hosted by**

Bank of Russia

**Objective**

To study the practice of interdepository interaction and rules for conducting transactions with securities

**Target audience**

Executives and experts of central (national) banks

**Duration**

1 day

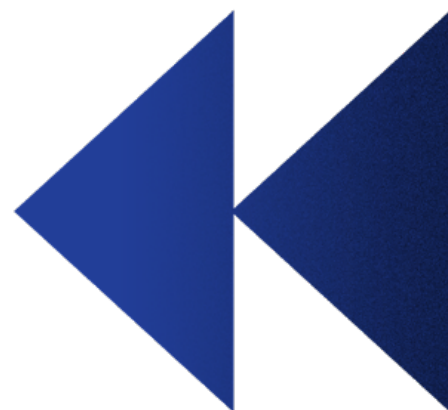
**Application Deadline**

15 May 2024

## Key Issues

### Depositories interaction in securities transaction, settlement and accounting systems:

- Principles of interdepository interaction, depository chains
- Rules of application of accounts for securities accounting (interrelation of active and passive accounts: segregated, omnibus accounting, obligatory separate account for each interdepository agreement)
- Equality of securities in the depository system, daily reconciliation, its rules, responsibility of depositories
- Operational day of the depository, rule for conducting operations on the basis of a report of a higher accounting institution, reports on depo accounts of a nominee holder



# Organization of Protocol Events

1st half of September 2024

**Format**

Online Consultation

**Hosted by**

Bank of Russia

**Objective**

To exchange professional experience in organizing protocol and representative events

**Target audience**

Employees of protocol divisions in structural units responsible for international contacts of central (national) banks

**Duration**

1 day

**Application Deadline**

15 March 2024

## Key Issues

### Introduction

Decision-making on holding representative events. Approval of the event and its participants responsible for preparation of materials

### Question 1. Budgeting

Budgeting process for protocol and representative events. Approval of expenses, preparation of estimates, reporting

### Question 2. Regulations

Main regulations, norms, recommendations. Provision on representative events. Organizational and legal framework of protocol practice in the Bank of Russia

### Question 3. Protocol practice

To study the Bank of Russia practice and specifics of interaction with public authorities in organization of protocol events and visits. Protocol regarding top figures and their deputies. Logistical and other risk areas. Event structure from the protocol perspective

# Accounting and Financial Reporting in Central (National) Banks. IFRS Application

18-20 September 2024

**Format**

In-person traineeship

**Hosted by**

National Bank of the Republic of Kazakhstan

**Objective**

To share experience in accounting and financial reporting in central (national) banks

**Target audience**

Accounting specialists of central (national) banks

**Duration**

3 days

**Application Deadline**

15 July 2024

## Key Issues

1. Accounting policy
2. Organization of accounting and reporting system
3. Regulation of financial institutions regarding accounting and financial reporting issues
4. Tax liabilities of the National Bank of the Republic of Kazakhstan
5. Automation of accounting and compilation of financial statements



# Judicial Practice of Appealing against Enforcement Measures Applied by Central Banks

9 October 2024

**Format**

Online Consultation (“round table”)

**Hosted by**

Bank of Russia

**Objective**

To study the judicial practice and approaches applied by the Bank of Russia, exchange of experience

**Target audience**

Specialists of central (national) banks involved in judicial issues and interested in the topic

**Duration**

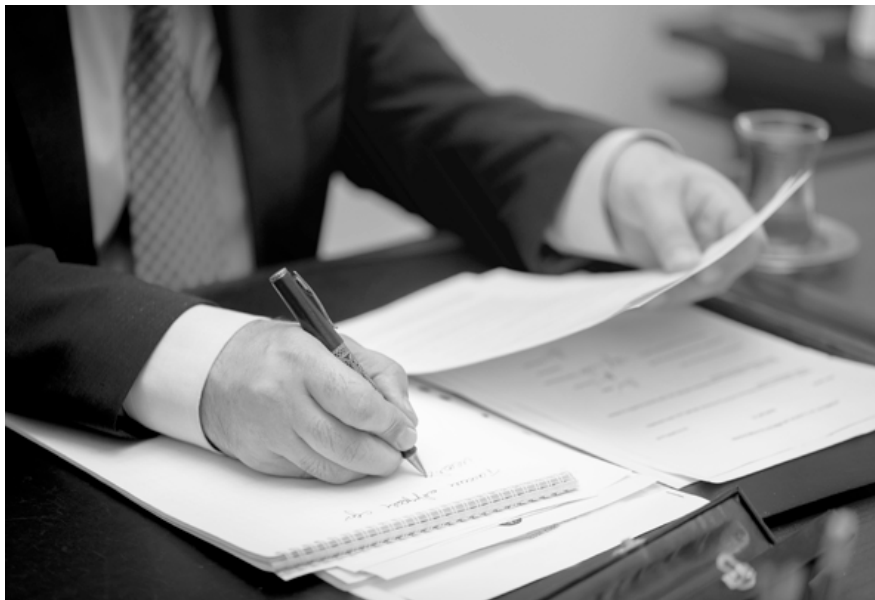
1 day

**Application Deadline**

15 August 2024

## Key Issues

It is proposed to discuss general approaches to the court consideration of cases of such category (in particular, issues related to the distribution of the burden and limits of proof, time limits for appealing to the court, establishing the range of persons who can appeal to the court, illustrated by examples from court practice)



# Experience in Regulating and Supervising the Activities of Housing Savings Cooperatives

30 October 2024

**Format**

Online Consultation

**Hosted by**

Bank of Russia

**Objective**

To study the Bank of Russia practice in regulating and supervising housing savings cooperatives

**Target audience**

Specialists of central (national) banks interested in improving expertise in issues of regulation and supervision of housing savings cooperatives

**Duration**

1 day

**Application Deadline**

15 August 2024

## Key Issues

1. Characteristics of the Russian market of housing savings cooperatives (HSC)
2. HSC role in solving social and economic problems and increasing the provision of the population with residential property
3. Legal basis of HSC activities
4. HSC business models and specifics of their operation
5. HSC regulation and supervision
6. Requirements for HSC members and governing bodies
7. Verification of HSC supervisory reporting compliance with the requirements of the Russian Federation legislation
8. Specifics of HSC activities based on the principles of partnership financing
9. Problems and prospects of HSC development in Russia

# Open API Implementation in the Financial Market

4 December 2024

**Format**

Online Consultation

**Hosted by**

Bank of Russia

**Objective**

To study the approaches and practice of Open API implementation in the Russian financial market

**Target audience**

Executives and experts of central (national) banks

**Duration**

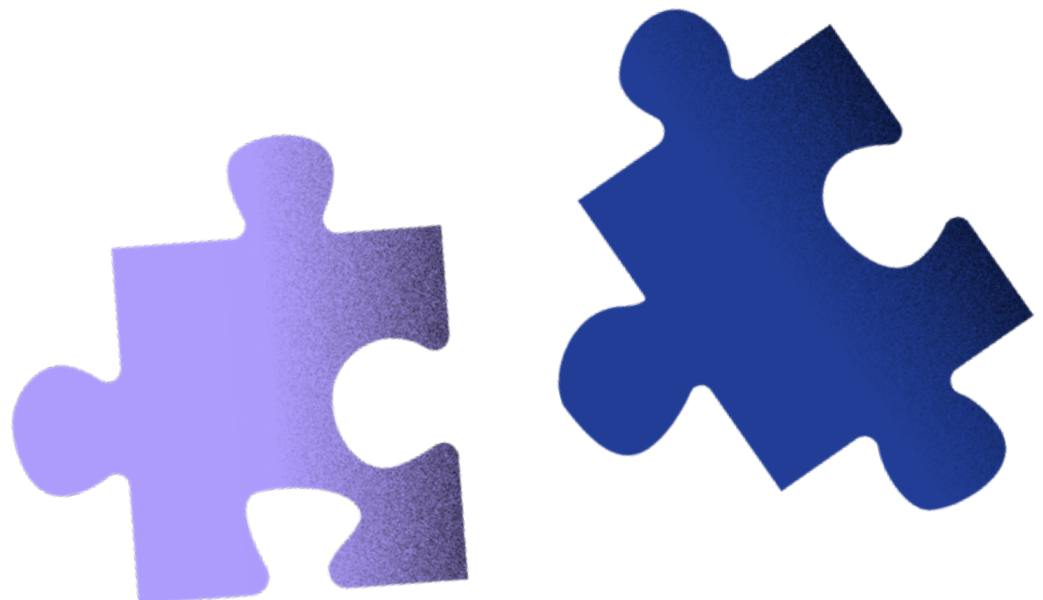
1 day

**Application Deadline**

15 October 2024

## Key Issues

1. Stages of Open API implementation
2. Approaches to regulation in Russia
3. Open API infrastructure



# Organizing a System of Combating the Legalization (Laundering) of Criminal Proceeds and the Financing of Terrorism

11-12 December 2024

**Format**

In-person traineeship

**Hosted by**

National Bank of the Republic of Belarus

**Objective**

To improve professional knowledge of employees in the field of combating the legalization (laundering) of criminal proceeds and the financing of terrorism (AML/CFT)

**Target audience**

Executives and experts of central (national) banks

**Duration**

2 days

**Application Deadline**

20 September 2024

## Key Issues

1. Off-site monitoring, early warning system of AML/CFT risks
2. Practice of using the results of off-site monitoring in planning and carrying out inspections
3. Conducting on-site inspections (identification of suspicious transactions, analysis of related transactions, non-compliance of transactions with the client's profile, denial of service/termination of business relations, etc.)
4. Preparing the results of the inspection and applying measures to commercial banks for revealed violations





# 3

## TRAINING FACILITIES AND CONTACTS

# Central Bank of Armenia



## Address

6, Vazgen Sargsyan str., Yerevan, Republic of Armenia, 0010



## Official website

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#### **Ms. Marine Isahakyan**

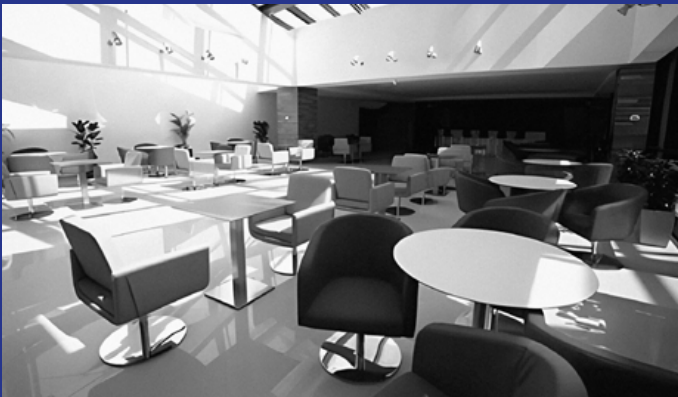
International Relations Expert

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## Training and Research Center Central Bank of Armenia (Dilijan)

Dilijan, 29, Maksim Gorkiy Street

Training and Research Center of the Central Bank of Armenia is located in the town of Dilijan, a mountain and balneotherapeutic health resort that is located 1,250-1,500 meters above the sea level and 110 km from Yerevan.

The overall area of the Center is 29,000 m<sup>2</sup>. The Center has advanced technological solutions and well-developed infrastructure. Here you can find all the necessary conditions for conducting financial and economic research, as well as holding regional and international training Programs, conferences, meetings, councils.

Training and Research Center has comfortable, well-lit classrooms equipped with appropriate hardware (smart boards, projectors, etc.).

For conference and seminar participants' accommodation, the Center has a high-quality campus with comfortable single rooms. Guests are free to help themselves to laundry services (extra charges) and ironing room.

There are swimming pools (indoor/outdoor) and a gym at the premises of the Center.

The Center also offers a varied cultural program to the participants.

## Training Center Central Bank of Armenia (Tsakhkadzor)

Tsakhkadzor 6, Vetskiy st.

The Training Center is a structural unit of the Central Bank of Armenia.

The key objective of the Center is to provide professional development opportunities for bankers of the Republic of Armenia in the form of short-term seminars. Since 2001 over 1,000 executives and employees of different banks have participated in the Training Center programs. The Training Center also offers space for hosting high-level conferences.

The Training Center has a conference hall for 100 guests for conferences, seminars, and other training events. The hall is a convenient place for group work and for “round table” discussions.

The Center offers a hotel to accommodate its guests. The hotel rooms are equipped with everything one needs for comfortable stay (shower, toilet, TV set, fridge and phone set).

A varied cultural program is available to the participants.

The Training Center is located in the town of Tsakhkadzor, which is a ski resort situated at an altitude of 1,845 meters above the sea level, 50 km north from Yerevan.



# National Bank of the Republic of Belarus



## Address

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## Official website

[www.nbrb.by](http://www.nbrb.by)

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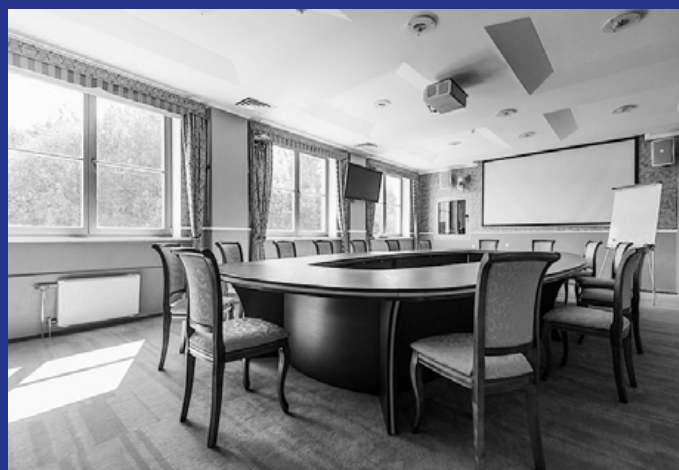
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## Training Center National Bank of the Republic of Belarus (Raubichi)

Village of Raubichi, post office Ostroshitskiy  
Gorodok, Minsk Region, 223054

<http://ucnbrb.by>

The Training Center was established 1 April 1997 as a structural unit of the National Bank of the Republic of Belarus for the purpose of organizing and carrying out training events for executives and experts of the Republic of Belarus banking system in key banking areas and in the field of information technologies.

Training events conducted at the Center include:

- short-term subject-specific seminars on different banking activities;
- international seminars as part of the Programs of professional training for personnel of the central (national) banks;
- computer courses;
- third-party corporate seminars.

Programs involve participation of highly qualified experts of the National Bank, banks, ministries and other institutions of the Republic of Belarus, foreign banks representatives and professional lecturers-practitioners.

The Training Center has two facilities that include two lecture rooms (for 30 to 60 trainees each), big conference hall for 86 trainees, meeting room for 20 trainees, computer classroom. All of them are equipped with all the necessary technological means.

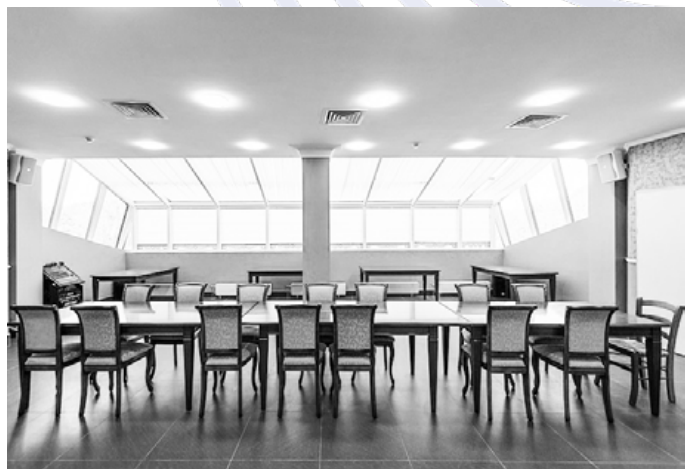
Classrooms have multimedia boards, computer and video systems, air conditioners.

The reference information fund offers to the training events participants more than 2,000 items, including books and periodical publications on finance, banking, cash circulation and securities, investments and management, economic theory, law, etc.

The fund has a full-text database of legal information (“ConsultantPlus”) and Internet.

The Center offers a sports complex where participants can play tennis, football, volleyball, basketball, etc.; participants also have access to gym, billiards, sports equipment rental, Russian and Finnish sauna.

There is a comfortable dining hall for 100 persons at the administrative building of the Center; there is also a banquet hall for 20 persons, cafe and snack-bar. A cafeteria is available.



# National Bank of the Republic of Kazakhstan

**Address**

57 "A", Mangilik El avenue, Astana, Z05T8F6

**Official website**

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## Contacts

### Human Resources Development Department

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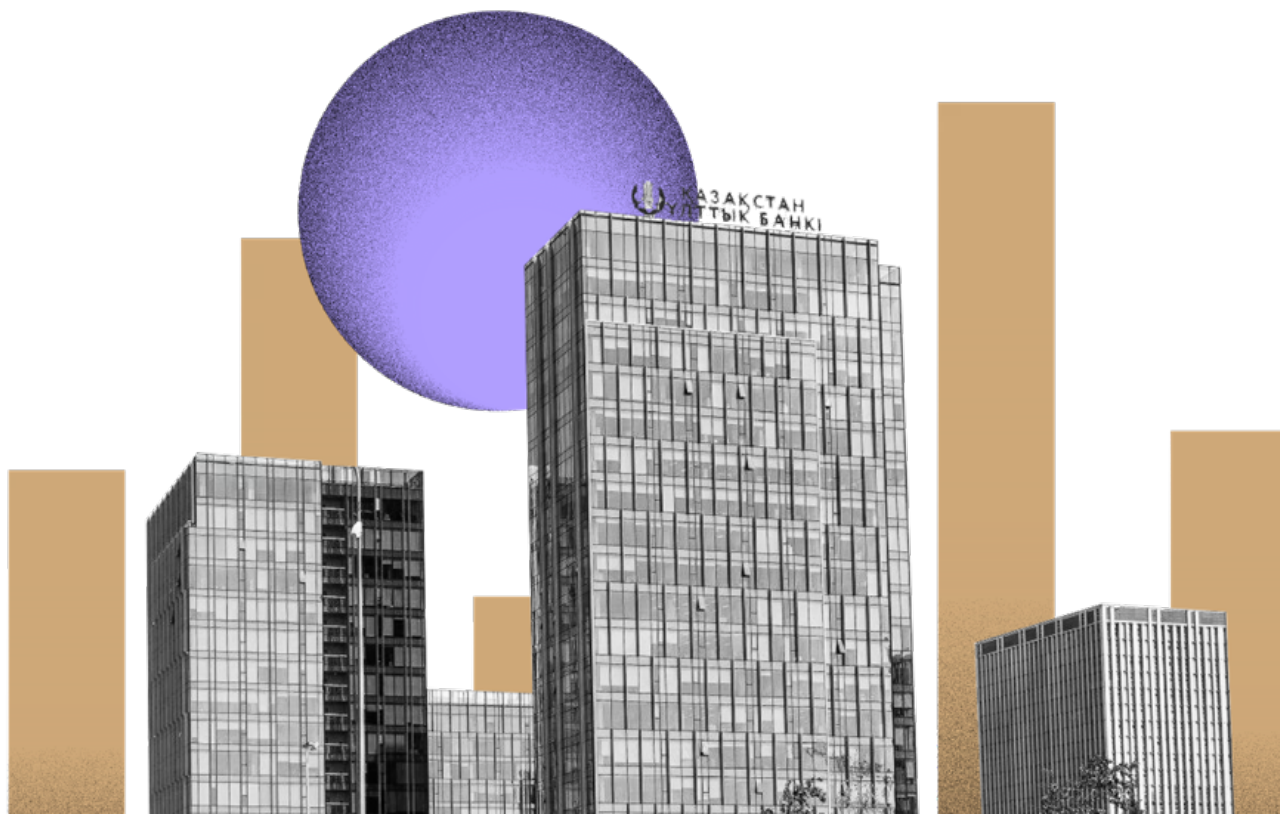
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## The Agency of the Republic of Kazakhstan for Regulation and Development of Financial Market (Almaty)

21, «Koktem-3», Almaty, Republic of Kazakhstan  
[www.gov.kz/memleket/entities/ardfm?lang=ru](http://www.gov.kz/memleket/entities/ardfm?lang=ru)

### Contacts

#### Human Resources Development Department

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# National Bank of the Kyrgyz Republic



## Address

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## Official website

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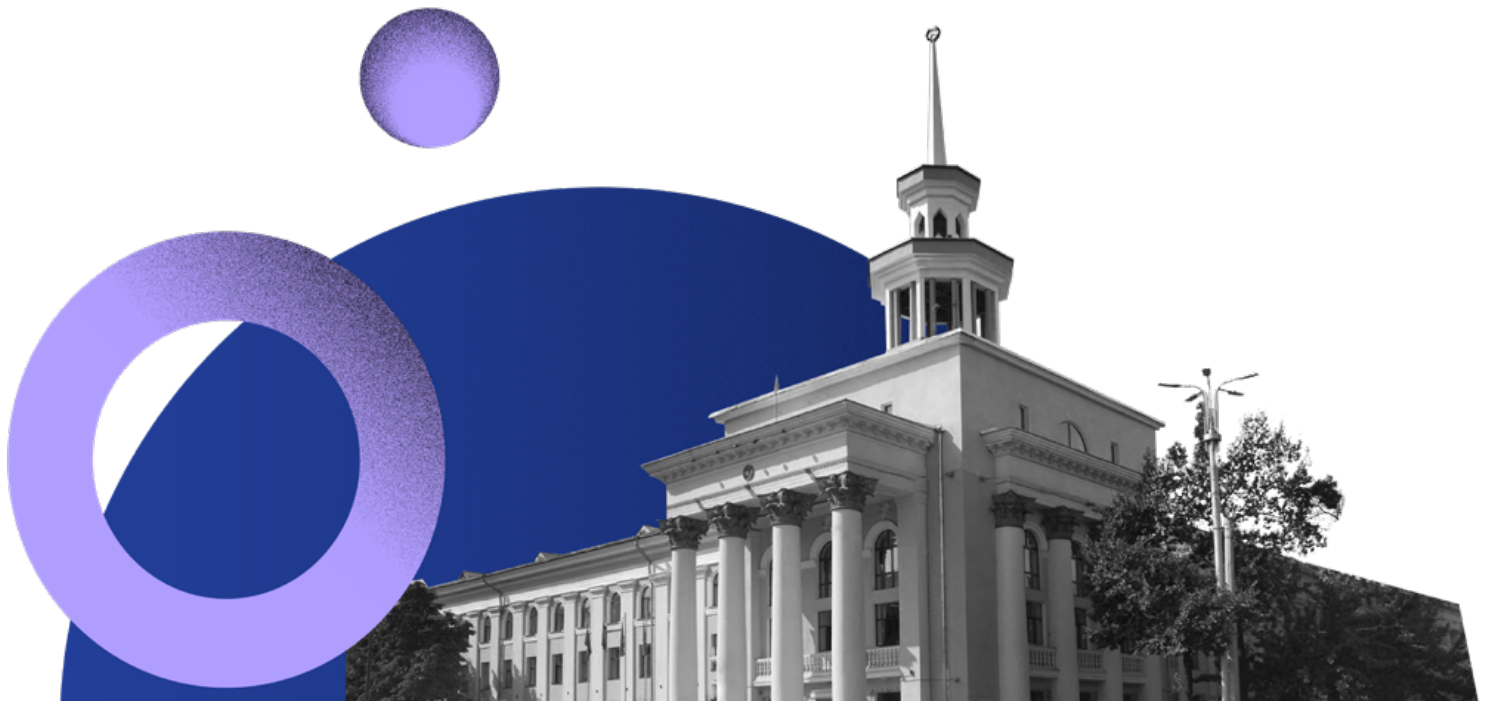
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# The Central Bank of the Russian Federation (Bank of Russia)

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**Official website**

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## Campus of the University of the Bank of Russia



### “Odintsovo” Campus

Odintsovo, Moscow Region 21,  
Molodyozhnaya st.



### “Tula” Campus

88, Sovetskaya st., Tula

### Our venues host events of various formats and scales:

- Modular development programs
- Strategy sessions and focus groups
- Conferences
- Trainings, seminars, workshops, master classes and other training and development activities
- Assessment activities and various tests and exams
- International programs
- Events for the external market
- Sessions of structural units of the Bank of Russia and working meetings
- Webinars and remote trainings for participants

### Facilities and equipment:

- A full range of necessary equipment and technical facilities to support the training process: personal computers and laptops, projection and sound equipment, multifunctional devices, equipment for simultaneous interpretation, portable designer furniture: tables, chairs, magnetic marker boards of different sizes, flip charts, etc., as well as other equipment
- Professional video and photo equipment, lighting, video studio
- In-house print offices allowing to print a wide range of materials of different formats
- Coffee breaks can be organized by counterparties or the Bank of Russia services
- Specialized stationery for active interaction of training participants (stickers, moderation cards, tape, voting tags, branded stationery, etc.)
- Support and administration of technologies for active interaction with the audience via voting consoles or mobile devices



## “Odintsovo” Campus

Odintsovo, Moscow Region 21,  
Molodyozhnaya st.

- 15 classrooms for seminars and trainings (from 15 to 25 people)
- 1 conference hall for up to 150 people
- 3 transformer classrooms (up to 100 people)
- 5 computer classes
- Room for recording and conducting webinars
- Video lab
- Print office and mini-typography
- Bookcrossing

## “Tula” Campus

88, Sovetskaya st., Tula

### Large conference hall

The large conference hall is designed for 168 participants. It is equipped with stationary microphone bases and radio microphones, monitors, video cameras with automatic positioning, personal computer.

There are seats on the balcony of the hall for practical classes in small groups and independent work of the trainees.

The hall features equipment for teleconferences, simultaneous interpretation and video recording of training events.

### Small conference hall

The small conference hall can accommodate up to 40 participants. It is equipped with stationary microphone bases and radio microphones, monitors, video cameras with automatic positioning and a multimedia projector.

The room features equipment for teleconferencing, simultaneous interpretation and video recording of training events.

### Training room

The training room is equipped with radio microphones, monitors, multimedia projector, SmartBoard interactive whiteboard, multifunctional printing device. The video display system allows to accompany training sessions with video clips and computer presentations.

The technical equipment of the hall does not affect the seating of event participants in the auditorium and allows the hall to be used for various forms of training events.

### Meeting room

The meeting room is designed for 30 participants. It is equipped with stationary microphone bases and radio microphones, monitors, video cameras with automatic positioning, an interactive SmartBoard connected to a personal computer, and a multimedia projector.

The hall features equipment for teleconferencing, simultaneous interpretation and video recording of training events.



### Computer class

The computer class is designed for 20 students. The seats are equipped with stationary computers connected to a local network.

The classroom is equipped with a multimedia ceiling-mounted high-resolution projector and an ActiveBoard interactive whiteboard.

The computer classroom features sound amplification equipment with a radio microphone and a video camera for recording events.

### Room for trainers and small group work

The auditorium is designed for 12 workspaces and is equipped with computers with access to the local network and Internet; all the computers are connected to a multifunctional network copier-printer.

The auditorium is equipped with a communication table, monitor, Medium presentation board.



# National Bank of Tajikistan



## Address

38/1, Rudaki avenue, Dushanbe, Republic of Tajikistan, 734025



## Official website

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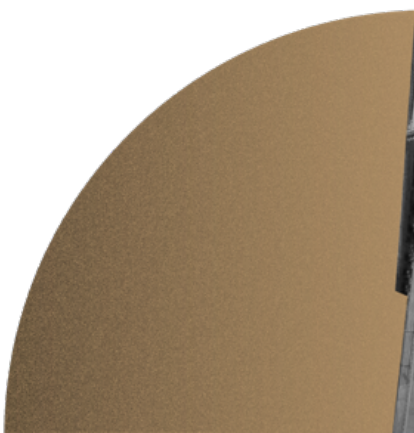
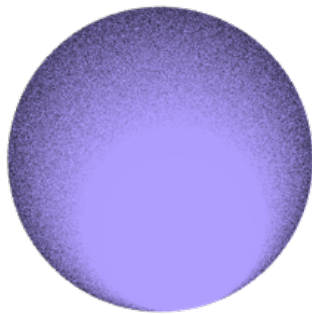
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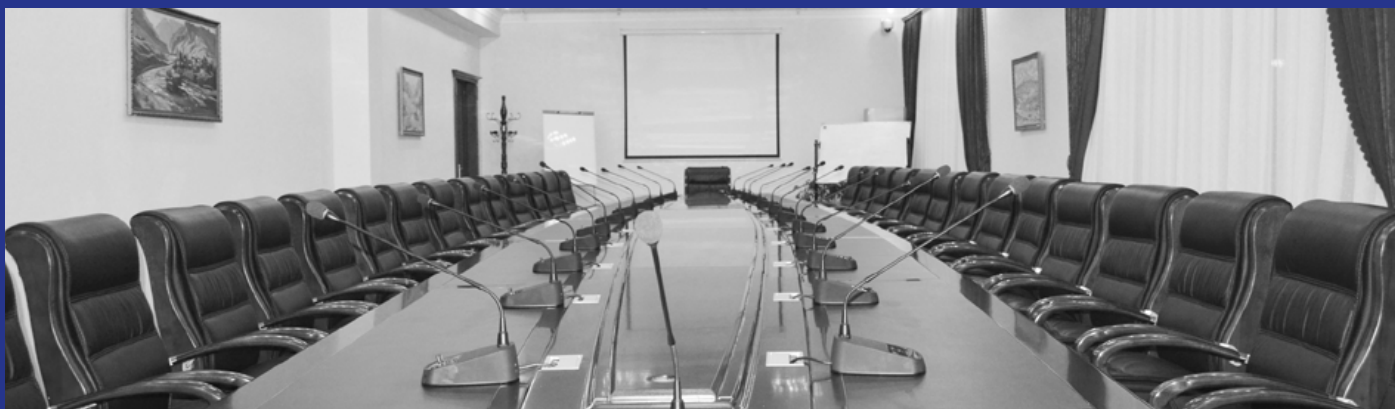
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## Training Center National Bank of Tajikistan (Guliston)

Guliston, Sughd region, 735750  
[www.tcnbt.tj](http://www.tcnbt.tj)

Training Center of the National Bank of Tajikistan was established in order to organize professional development courses for banking system experts. In the process of construction of the Training Center we considered all the aspects of this activity to create necessary conditions to welcome and accommodate guests, as well as to hold different events.

Training Center of the National Bank of Tajikistan is situated on a picturesque shore of the Guliston reservoir – “Tajik Sea”.

The Training Center facilities comprise 3 buildings with total capacity of 100 people, equipped with satellite TV, Internet, Wi-Fi. Classrooms, equipped with multimedia facilities, can be used for lectures/discussions, subject-specific seminars, round tables, business games, video lessons, etc. The Center also has a conference hall for 60 participants equipped with a sound and video conference system, simultaneous interpretation, documentation, video projection and display systems and Internet access.

Catering, coffee breaks, banquets are organized in dining halls accommodating 80 and 100 participants, banquet halls for 10 and 14 seats. Guests can enjoy dishes of national and European cuisine.

For those who prefer active leisure, there are opportunities for a sea ride on a motorboat, catamaran and jet ski, a gym for mini-football, basketball and volleyball, fitness center offering 20 types of sports equipment, table tennis. There are also a tennis court, a football pitch, billiards, picnic area available. Sightseeing tours around the town of Khujand, the center of the Sughd region, are organized.

# APPLICATION FORM FOR EVENT PARTICIPANTS

(Please complete in block letters)

1. Topic of the event:

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2. Date, venue:

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3. Full name:

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4. Sex:  male  female

5. Date of birth:

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6. Educational background, academic degree:

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7. Place of employment (central (national) bank/other):

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8. Position:

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9. Key responsibilities:

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10. Record of service (years): In financial and banking system  In current position

11. Issues you would like to have clarified in the process of training:

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12. Topic and duration of your presentation (please attach talking points, up to 1 page):

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13. Participation in international training events on similar topics (when and where):

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Tel.:

E-mail:

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Date:

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 [university@cbr.ru](mailto:university@cbr.ru)

Secretariat of the Board on professional training  
of personnel of central (national) banks