

# CATALOGUE 2016

PROGRAMMES OF PROFESSIONAL TRAINING FOR PERSONNEL  
OF THE CENTRAL (NATIONAL) BANKS OF EAEU MEMBER STATES





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EURASIAN  
ECONOMIC  
UNION

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Participants of the 22<sup>nd</sup> meeting of the Coordination Board on Professional Training  
for Personnel of the Central (National) Banks of EAEU Member States  
25-26 August 2015, Minsk

Dear colleagues,

In 2004 the National Bank of the Republic of Belarus, the National Bank of the Republic of Kazakhstan, the National Bank of the Kyrgyz Republic, the Central Bank of the Russian Federation, the National Bank of Tajikistan and the Central Bank of the Republic of Armenia signed the Agreement on Cooperation in Personnel Training.

Over the last years significant work has been done aimed at preparation and realisation of joint training programmes. More than 6,000 of central (national) banks employees had the chance to enhance their professional qualification and apply the received knowledge in professional activity.

Seminars and traineeships were highly rated by the participants. Meetings with colleagues, discussion of vital banking issues, debates between practitioners allowed to integrate international best practices. Development of professional contacts, as well as strengthening multilateral relations between central (national) banks were essential part of the training.

Currently all the necessary measures are taken to successfully develop cooperation in the field of personnel training.

In 2016 it is planned to organise more than 50 training events for executives and experts of central (national) banks of EAEU Member States, CIS and foreign countries.

During seminars, traineeships and «round tables» included in the annual training programme, a wide range of issues will be discussed, such as financial stability, monetary policy implementation, payment systems oversight, risk management, cash circulation, AML/CFT and foreign exchange control, financial statements compilation etc.

Training events will be conducted by executives and leading experts of structural units of central (national) banks, experts of European and international financial organisations, representatives of other companies with huge practical experience.

We hope that cooperation in the field of bank personnel professional training will continue in the future and joint efforts in this sphere will contribute to the further mutual understanding and efficient interaction.

We wish you fruitful work!

*Coordination Board  
on Professional Training for Personnel  
of the Central (National) Banks of EAEU Member State*

## Seminar Schedule

No.	Date	Topic	Venue
1.	22-26 February	Financial consumers protection	Training and Research Centre of the Central Bank of the Republic of Armenia (Dilijan)
2.	24-25 February	Monetary policy of the Bank of Russia	Personnel Training Centre of the Bank of Russia (Moscow)
3.	29-30 March	Liquidity risk regulation and analysis: Basel principles of liquidity risk management and supervision; liquidity ratios according to Basel III; analysis of banking sector liquidity risks	Interregional Training Centre of the Bank of Russia (Tula)
4.	19-21 April	Developing and implementing financial awareness programmes and informing population of the Russian Federation	Interregional Training Centre of the Bank of Russia (Tula)
5.	19-21 April	Credit risk assessment in the framework of ongoing supervision and application of motivated judgement	Training Centre of the National Bank of the Republic of Belarus (Raubichi)
6.	26-28 April	Information security	Training and Research Centre of the Central Bank of the Republic of Armenia (Dilijan)
7.	14-15 May	Issue of coins in circulation and commemorative coins	Training and Research Centre of the Central Bank of the Republic of Armenia (Dilijan)



No.	Date	Topic	Venue
8.	17-19 May	Currency units examination and prevention of counterfeiting	Interregional Depository (St. Petersburg) of the Bank of Russia Central Depository
9.	24-26 May	Advanced forms of paperwork. Development and enhancement of electronic workflow and archive	Division – National Bank of the Republic of Bashkortostan of the Ural Main Branch of the Central Bank of the Russian Federation (Ufa)
10.	1-2 June	New trends, credit markets operation and use of their analysis results in preparing monetary policy decisions	Interregional Training Centre of the Bank of Russia (Tula)
11.	1-2 June	Internal audit. Audit inspections in the Bank of Russia	Personnel Training Centre of the Bank of Russia (Moscow)
12.	6-9 June	Financial stability issues	National Bank of the Republic of Kazakhstan (Almaty)
13.	7-8 June	Regulation of credit unions activity	Interregional Training Centre of the Bank of Russia (Tula)
14.	20-24 June	Analytical support of monetary policy decision-making	Interregional Training Centre of the Bank of Russia (Tula)
15.	28-30 June	Compiling annual financial statements in compliance with IFRS	National Bank of the Kyrgyz Republic, Training and Healthcare Centre "Tolkun"

No.	Date	Topic	Venue
16.	28-30 June	Risk-based supervision	Training and Research Centre of the Central Bank of the Republic of Armenia (Dilijan)
17.	16-18 August	Providing IT services: best practices in the field of central bank process approach	Interregional Training Centre of the Bank of Russia (Tula)
18.	6-8 September	Role of central (national) banks in developing budgetary policy, servicing government accounts and managing budgetary system funds	Corporate University of the Bank of Russia (Odintsovo)
19.	6-8 September	Development of Islamic financing	National Bank of the Republic of Kazakhstan (Almaty)
20.	6-8 September	Activity in the field of AML/CFT and foreign exchange control in central banks of EAEU Member States	National Bank of the Kyrgyz Republic (Issyk Kul Region)
21.	12-16 September	Payment systems and payment infrastructures. Oversight by central (national) banks	Interregional Training Centre of the Bank of Russia (Tula)
22.	20-22 September	Procurement activity in the Central Bank of the Russian Federation	Interregional Training Centre of the Bank of Russia (Tula)
23.	26-30 September	Monetary policy implementation. Central bank operations in financial markets	Interregional Training Centre of the Bank of Russia (Tula)
24.	IV Quarter 2016	Rating system development	Interregional Training Centre of the Bank of Russia (Tula)
25.	4-6 October	Monetary policy	Training and Research Centre of the Central Bank of the Republic of Armenia (Dilijan)

No.	Date	Topic	Venue
26.	5-6 October	Public relations	National Bank of the Republic of Kazakhstan (Almaty)
27.	18-20 October	Insurance market regulation and supervision	Training and Research Centre of the Central Bank of the Republic of Armenia (Dilijan)
28.	18-20 October	Ensuring information security in the field of credit and finance. Application of information and communication technologies in payment systems	Training and Healthcare Centre of the National Bank of Tajikistan (Kayrakkum)
29.	18-21 October	Budgeting and controlling in central (national) banks	Personnel Training Centre of the Bank of Russia (Moscow)
30.	18-21 October	Central (national) banks public communication on the Internet	Training Centre of the National Bank of the Republic of Belarus (Raubichi)
31.	25-27 October	Central (national) banks accounting and reporting in compliance with national and international standards	Interregional Training Centre of the Bank of Russia (Tula)
32.	31 October–3 November	Application of Internet technologies in automated information systems of central (national) banks. Implementation of corporate Intranet portals in central (national) banks of EAEU Member States	Training Centre of the National Bank of the Republic of Belarus (Raubichi)
33.	6-8 December	Financial sector modelling	Interregional Training Centre of the Bank of Russia (Tula)



# CATALOGUE

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OF E A E U MEMBER STATES

# 2016



# Seminar Topics

Information and Key Issues

## Financial consumers protection

22-26 February 2016

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**Purpose:** To study central (national) banks experience in the field of financial consumer protection and increasing financial awareness of population

**Category of trainees:** Executives and experts from structural units of the central (national) banks of EAEU Member States and from foreign central banks

**Format:** **Seminar**

**Duration:** 5 days  
22-26 February 2016

**Deadline for application:** 13 January 2016

**Venue:** Training and Research Centre of the Central Bank of the Republic of Armenia (Dilijan)

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**Key issues:**

Importance of consumer protection: international experience and recent trends in the field of consumer protection

Legal regulation in the field of consumer protection

Specifics of supervision in the field of consumer protection

Methods of financial consumers dispute settlement

Increasing financial awareness and its importance

## Monetary policy of the Bank of Russia

24-25 February 2016

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**Purpose:** To improve professional knowledge in the field of developing and implementing monetary policy of the Bank of Russia, to study specifics of instruments implementation

**Category of trainees:** Executives and experts from structural units of the central (national) banks of EAEU Member States and from foreign central banks

**Format:** **Seminar** for the Bank of Russia employees with participation of representatives of foreign central banks

**Duration:** 2 days  
24-25 February 2016

**Deadline for application:** 24 November 2015

**Venue:** Personnel Training Centre of the Bank of Russia (Moscow)



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**Key issues:**

Current economic situation in Russia. State economic policy objectives and forecast of main macroeconomic indicators

Monetary policy strategy

Bank of Russia monetary policy instruments, specifics of their use in 2016:

- monetary policy implementation
- credit organisations required reserves
- Bank of Russia deposit operations
- refinancing
- Bank of Russia operations in securities market

Bank of Russia exchange rate policy

Exchange rate policy as an essential part of the Bank of Russia monetary policy

Bank of Russia operations in internal Forex market

Current budgetary policy. Monetary and budgetary policy interconnection

**Liquidity risk regulation and analysis:  
Basel principles of liquidity risk management  
and supervision; liquidity ratios according to Basel III;  
review of banking sector liquidity risks**

**29-30 March 2016**

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**Purpose:** To review Basel liquidity risk management and supervision principles, to discuss issues related to the implementation of Basel III in the EAEU Member States

**Category of trainees:** Executives and experts from structural units of the central (national) banks of EAEU Member States and foreign central banks

**Format:** **Seminar**

**Duration:** 2 days  
29-30 March 2016

**Deadline  
for application:** 11 January 2016

**Venue:** Interregional Training Centre of the Bank of Russia (Tula)

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**Key issues:**

Basel III liquidity risk regulation, the Bank of Russia approaches to liquidity coverage ratio (LCR) calculation

Basel Committee on Banking Supervision and the Bank of Russia recommendations on organising efficient liquidity management and control in banks

National approaches applied by the Bank of Russia to liquidity risk regulation (liquidity standards)

Evaluation of bank liquidity in the framework of economic situation assessment for the supervision purpose

## Developing and implementing financial awareness programmes and informing population of the Russian Federation

19-21 April 2016

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**Purpose:** To study the Bank of Russia experience in the field of organising and conducting events on increasing financial awareness of population

**Category of trainees:** Executives and experts from structural units of the central (national) banks of EAEU Member States and foreign central banks

**Format:** **Seminar**

**Duration:** 3 days  
19-21 April 2016

**Deadline for application:** 19 January 2016

**Venue:** Interregional Training Centre of the Bank of Russia (Tula)

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**Key issues:**

Financial awareness as part of financial consumer protection

Preparation and realisation of information campaigns on financial awareness

Integration of the discipline on financial awareness basics into school curriculum

Organising business games in summer camps, orphanages and boarding schools

## Credit risk assessment in the framework of ongoing supervision and application of motivated judgement

19-21 April 2016

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**Purpose:** To enhance professional knowledge in the field of banking regulation and supervision, to discuss issues related to banks risk management systems

**Category of trainees:** Executives and experts from structural units of the central (national) banks of EAEU Member States and foreign central banks

**Format:** **Seminar**

**Duration:** 3 days  
19-21 April 2016

**Deadline for application:** 1 March 2016

**Venue:** Training Centre of the National Bank of the Republic of Belarus (Raubichi)

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**Key issues:**

Modern trends in banking sector development and supervisory authority response to the occurring processes

Means of improving instruments used by banking supervision for the purpose of ensuring stability of the banking sector as a whole and each bank in particular

Current issues of organising and implementing control of banks activity

Banks risk management system and supervisory requirements

## Information security

26-28 April 2016

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**Purpose:** To exchange experience of central (national) banks in the field of information security and its risk management

**Category of trainees:** Executives and experts from structural units of the central (national) banks of EAEU Member States and foreign central banks

**Format:** A “round table” with participants’ reports and presentations on the seminar topic

**Duration:** 3 days  
26-28 April 2016

**Deadline for application:** 1 March 2016

**Venue:** Training and Research Centre of the Central Bank of the Republic of Armenia (Dilijan)



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**Key issues:**

Ensuring information security in a central/national bank.  
Information security standards (ISO 27000). Tasks of DLP & SIEM systems

Technical security of a central (national) bank

Risk management in the field of information security and information technologies:

- methodology for information security risks assessment
- methodology for information technologies risk management, assessment criteria for information technologies security
- methods of identification and defining informational assets value
- maintenance and analysis of operational events and incidents database, security incidents management in the field of finance

## Issue of coins in circulation and commemorative coins 14-15 May 2016

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**Purpose:** To discuss aspects related to issue and selling of collection (commemorative and jubilee) currency units

**Category of trainees:** Executives and experts from structural units of the central (national) banks of EAEU Member States and foreign central banks

**Format:** **Seminar**

**Duration:** 2 days  
14-15 May 2016

**Deadline for application:** 8 April 2016

**Venue:** Training and Research Centre of the Central Bank of the Republic of Armenia (Dilijan)

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**Key issues:**

**Issue of collection (commemorative and/or jubilee) coins:**

- preparing programmes of collection coins issue: selection criteria and themes evaluation
- new technologies of collection coins production and their consideration in design development
- factors influencing the definition of amount of collection coins to be issued
- selling collection coins by national banks: appropriateness of modern sales methods application (Internet sales)
- cataloguing collection issues: possibility for applying catalogue number in collection coins selling
- modern types of collection coins packaging; packaging as means of enhancing aesthetic and informational influence
- preservation of collection coins quality, methods of selling coins with visible ageing signs
- types of print and electronic materials for wide coverage of collection coins issue themes

**Issue of collection (commemorative and/or jubilee) banknotes:**

- Types of collection banknotes: collection banknotes as means of circulation and numismatics subject – international experience
- specifics of collection banknotes issue: theme, design (face value, serial numbers, security features), optimal size of issue, quantitative and qualitative acceptance etc.
- collection banknotes selling (by the piece, by the sheet etc.) and principles of determining selling price; types of packaging for efficient selling of collection banknotes

## Currency units examination and prevention of counterfeiting

17-19 May 2016

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**Purpose:** To discuss issues of organising and conducting currency units examination, to exchange experience of central (national) banks in the field of prevention of counterfeiting

**Category of trainees:** Executives and experts from structural units of the central (national) banks of EAEU Member States and foreign central banks

**Format:** A “round table” with participants’ reports and presentations on the seminar topic

**Duration:** 3 days  
17-19 May 2016

**Deadline for application:** 29 February 2016

**Venue:** Interregional Depository (St. Petersburg) of the Bank of Russia Central Depository

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**Key issues:**

Banknotes security features

Modern technical means for currency units examination

Methods of combatting counterfeiting. Interaction with law enforcement

Defining banknotes fitness criteria

Methods of optimisation of fit and unfit banknotes sorting processes in banknotes processing systems

Central (national) banks cash handlers training and professional development

Conducting information campaigns on introducing new banknotes and coins. Methods of informing public on banknotes authenticity features

## Advanced forms of paperwork. Development and enhancement of electronic workflow and archive

24-26 May 2016

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**Purpose:** To study the practice of introducing electronic workflow in the Bank of Russia, to discuss issues related to use of information technologies in the field of documents protection and archive storage in electronic form

**Category of trainees:** Executives and experts from structural units of the central (national) banks of EAEU Member States and foreign central banks

**Format:** A “round table” with participants’ reports and presentations on the seminar topic

**Duration:** 3 days  
24-26 May 2016

**Deadline for application:** 24 February 2016

**Venue:** Division – National Bank of the Republic of Bashkortostan of the Ural Main Branch of the Central Bank of the Russian Federation (Ufa)

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**Key issues:**

Regulatory framework for introducing new information technologies. Requirements to electronic workflow systems and electronic documents storage

Development of the workflow and paperwork automation system of the Bank of Russia:

- specialised Web interfaces of the workflow and paperwork automation system optimised for users performing specific tasks (manager, assistant manager, expert)
- automation technologies for exchange of documents between participants of cooperative workflow, as well as instruments for ensuring transparency of documents processing in offline databases of the workflow and paperwork automation system

Processing inquiries of individuals and legal bodies using the Bank of Russia Internet reception. Information interaction with public authorities in dealing with individuals inquiries

Visaing and signing draft documents in electronic form using specialised cryptographic tools

Challenges related to use of information technologies in the field of archive storage

## New trends, credit markets operation and use of their analysis results in preparing monetary policy decisions

1-2 June 2016

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**Purpose:** To enhance professional knowledge in the field of credit market analysis, modelling and forecasting, monitoring and analysis of bank lending terms, use of their results in preparing monetary policy decisions

**Category of trainees:** Executives and experts from Head office and regional branches of the central (national) banks of EAEU Member States and foreign central banks

**Format:** A “round table” with participants’ reports and presentations on the seminar topic

**Duration:** 2 days  
1-2 June 2016

**Deadline for application:** 1 March 2016

**Venue:** Interregional Training Centre of the Bank of Russia (Tula)



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**Key issues:**

Change of credit markets role in monetary policy transmission mechanism

Credit markets regulation (Basel III standards, macroprudential measures) and its impact on credit markets operation

Structure and modern trends of credit markets development in EAEU Member States, their main determinants

Specifics of credit markets individual segments: credits to small and medium enterprises, sectoral lending, specifics of retail credit market segments

Regional credit markets operation and approaches to its analysis

Bank lending terms surveys and use of their results in preparing monetary policy decisions

Analysis, modelling and forecasting of interest rates on bank credits, volumes and structures of bank lending

## Internal audit. Audit inspections in the Bank of Russia

### 1-2 June 2016

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**Purpose:** To study the Bank of Russia experience in the field of internal audit; to discuss issues related to the audit inspections in central (national) banks of EAEU Member States

**Category of trainees:** Experts from structural units of the central (national) banks of EAEU Member States, CIS and representatives of main foreign partners in the field of personnel training

**Format:** A “round table” with participants’ reports and presentations on the seminar topic

**Duration:** 2 days  
1-2 June 2016

**Deadline for application:** 1 March 2016

**Venue:** Personnel Training Centre of the Bank of Russia (Moscow)

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**Key issues:**

Internal audit in the Bank of Russia

Current issues of internal audit:

- audit of banking supervision
- audit of internal reserves management
- audit of interbank settlements and payments
- audit of cash circulation

## Financial stability issues

6-9 June 2016

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**Purpose:** To discuss a wide range of issues related to ensuring financial stability and financial sector risk assessment

**Category of trainees:** Executives and experts from structural units of the central (national) banks of EAEU Member States and foreign central banks

**Format:** A “round table” with participants’ reports and presentations on the seminar topic

**Duration:** 4 days  
6-9 June 2016

**Deadline for application:** 1 March 2016

**Venue:** National Bank of the Republic of Kazakhstan (Almaty)

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**Key issues:**

Assessing systemic risks of financial sector

Approaches to identification of national systemically important financial institutions, specifics of their regulation and supervision

Methodology for assessment of financial stability disruption factors

Methodological approaches to financial stability risk assessment

Early warning system for crises in financial sector

Assessment of financial sector soundness using stress-testing

Macroprudential policy and its instruments used in a central bank

Implementation of countercyclical regulation system in the framework of Basel III

Regulatory measures regarding NPL resolution

Monitoring of bank lending terms and their use in financial stability analysis

Monitoring and assessment of risks of corporate sector and households

## Regulation of credit unions activity

7-8 June 2016

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**Purpose:** To discuss a wide range of issues related to legal framework of credit cooperation, specifics of consumer credit cooperatives (CCC) regulation and control

**Category of trainees:** Executives and experts from Head office and regional branches of the central (national) banks of EAEU Member States and foreign central banks

**Format:** A “round table” with participants’ reports and presentations on the seminar topic

**Duration:** 2 days  
7-8 June 2016

**Deadline for application:** 9 March 2016

**Venue:** Interregional Training Centre of the Bank of Russia (Tula)

**Key issues:**

General characteristics of Russian market of non-bank financial intermediation. CCC as a non-commercial organisation of financial assistance in solving social and economic problems, as well as increasing availability of financial services to population. General characteristics of credit cooperation in Russia, development prospects and risks

Legal framework of credit cooperation. CCC establishment and state registration. CCC charter and internal documents. Membership in CCC, procedure for admission as new members of CCC. Rights and responsibilities of CCC members. CCC property and specifics of its use

CCC management. CCC bodies. Stakeholders, conflict of interests. General meeting of CCC members and its procedure. CCC Board. Sole CCC executive body. CCC auditing body

Procedure for CCC activity. Financial assistance fund, procedure for its generation and use. CCC property liability. Procedure for raising loan funds and extending loans by CCC. Shareholders protection in providing innovation products

Specifics of credit cooperative activity, whose members are individuals. Specifics of extending loans to individuals. Interest rates and their limitations

CCC unions. Consumer credit cooperatives of second level. CCC unions (associations). CCC self-regulatory organisations. Functions, rights and responsibilities of a self-regulatory organisation. Regulation and control of CCC by self-regulatory organisations. Compensation fund and compensatory payments

CCC activity regulation and control. The Bank of Russia mandate regarding CCC

CCC reporting and procedure for its presentation. CCC compliance with financial ratios

Procedure for CCC inspections. CCC activity off-site supervision. The Bank of Russia actions in case of detecting CCC legislation violations. Specifics of CCC bankruptcy

Specifics of agricultural consumer credit cooperatives activity. Procedure for calculation of consumer loans market average overall value

## Analytical support of monetary policy decision-making

20-24 June 2016

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**Purpose:** To exchange experience and enhance professional knowledge in the field of monetary policy strategy, macroeconomic analysis, central banks modelling and forecasting in terms of monetary policy development.  
To engage a wide range of experts in discussion of current issues in the field of macroeconomic analysis and forecasting faced by analytical structural units of emerging markets central banks

**Category of trainees:** Executives and experts from central banks analytical structural units with experience in developing monetary policy strategy, modelling and forecasting for the purpose of monetary policy decision-making support or experience in organising such activity in a central bank

**Format:** A “round table” with participants’ reports and presentations on the seminar topic

**Duration:** 5 days  
20-24 June 2016

**Deadline for application:** 21 March 2016

**Venue:** Interregional Training Centre of the Bank of Russia (Tula)



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**Key issues:**

Current issues of developing monetary policy strategy

Forecasting and policy analysis system for monetary policy decision-making support

Models for monetary policy transmission mechanism analysis and short-term forecasting: challenges and prospects of their application in the context of growth of uncertainty and structural shifts

Integration of different models calculations and judgments in development of mid-term macroeconomic forecast

Central banks communication strategy in monetary policy implementation

## Compiling annual financial statements in compliance with IFRS

28-30 June 2016

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**Purpose:** To exchange experience of central (national) banks of EAEU Member States in the field of compiling annual financial statements in compliance with IFRS

**Category of trainees:** Executives and experts from Head office and regional branches of the central (national) banks of EAEU Member States and foreign central banks

**Format:** A “round table” with participants’ reports and presentations on the seminar topic

**Duration:** 3 days  
28-30 June 2016

**Deadline for application:** 28 April 2016

**Venue:** National Bank of the Kyrgyz Republic, Training and Healthcare Centre “Tolkun”

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**Key issues:**

National Bank of the Kyrgyz Republic practice of compiling annual financial statements in compliance with IFRS:

- main principles of compiling financial statements
- main provisions of accounting policy

Procedure for disclosure of information on risk management in compiling annual financial statements:

- risk management policy
- disclosure of information on risks in compiling financial statements

Practice of compiling financial statements in central (national) banks of EAEU Member States

## Risk-based supervision

28-30 June 2016

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**Purpose:** To exchange experience of central (national) banks in the field of risk-based supervision of financial institutions

**Category of trainees:** Executives and experts from structural units of the central (national) banks of EAEU Member States and foreign central banks

**Format:** A “round table” with participants’ reports and presentations on the seminar topic

**Duration:** 3 days  
28-30 June 2016

**Deadline for application:** 15 May 2016

**Venue:** Training and Research Centre of the Central Bank of the Republic of Armenia (Dilijan)

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**Key issues:**

Review of the Bank of Russia regulations in the field of risk-based supervision of financial institutions. Main principles and approaches to risk-based supervision

Methods of assessment and analysis of financial institutions risks (credit, interest rate, currency, liquidity, operational and other risks)

Supervisory measures regarding law violation by credit organisations and high risk areas identification

## Providing IT services: best practices in the field of central bank process approach

16-18 August 2016

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**Purpose:** To discuss issues related to providing IT services and use of process approach in central (national) banks

**Category of trainees:** Executives and experts from structural units of the central (national) banks of EAEU Member States and foreign central banks

**Format:** A “round table” with participants’ reports and presentations on the seminar topic

**Duration:** 3 days  
16-18 August 2016

**Deadline for application:** 16 May 2016

**Venue:** Interregional Training Centre of the Bank of Russia (Tula)

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**Key issues:**

Need for unification and centralisation of data processing means, IT support and operation functions

Functional management of IT regional branches by the Head office

Use of process approach in providing IT services:

- developing services catalogue
- defining list of critical IT services
- users inquiries management (maintenance inquiries and incidents management)
- problem management
- change management

User support service

Means of ITSM processes automation

## Role of central (national) banks in developing budgetary policy, servicing government accounts and management of budgetary system funds

6-8 September 2016

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**Purpose:** To study experience of central (national) banks in the field of developing budgetary policy, servicing government accounts and management of budgetary system funds

**Category of trainees:** Executives and experts from structural units of the central (national) banks of EAEU Member States and foreign central banks

**Format:** A “round table” with participants’ reports and presentations on the seminar topic

**Duration:** 3 days  
6-8 September 2016

**Deadline for application:** 6 June 2016

**Venue:** Corporate University of the Bank of Russia (Odintsovo)



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**Key issues:**

Main directions of current budgetary policy. Role of central banks in developing budgetary policy. Interaction between budgetary and monetary policy

Role of a central bank in executing government payments. Procedure for executing government payments via central (national) banks payment system using modern electronic instruments

Single government account: current situation and directions of improvement. Interaction between the central bank and the Treasury

Cash and settlement servicing of budgetary system accounts by central (national) banks structural units and credit organisations

Forecasting cash execution of the budget. Management of free funds of budgetary system

Impact of budgetary accounts funds on credit organisations liquidity. Evaluation of demand and supply of budgetary accounts funds liquidity

## Development of Islamic financing

6-8 September 2016

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**Purpose:** To study the Republic of Kazakhstan experience in implementing “Islamic banking”

**Category of trainees:** Executives and experts from structural units of the central (national) banks of EAEU Member States and foreign central banks

**Format:** **Seminar**

**Duration:** 3 days  
6-8 September 2016

**Deadline for application:** 1 June 2016

**Venue:** National Bank of the Republic of Kazakhstan (Almaty)

**Key issues:**

National Bank of the Republic of Kazakhstan work on implementing “Islamic banking”. National Bank of the Republic of Kazakhstan role in developing Islamic financing in the Republic of Kazakhstan

Experience in reforming legislation, regulatory framework of Islamic banks supervision and regulation

Islamic financial products

Islamic financing application spheres and volume of operations

Licensing and supervision of non-bank organisations executing particular types of banking operations according to Islamic financing principles. Prospects of development of such organisations

## Activity in the field of AML/CFT and foreign exchange control in central banks of EAEU Member States

6-8 September 2016

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**Purpose:** To study experience of central (national) banks in the field of anti-money laundering and combatting financing of terrorism (AML/CFT) and foreign exchange control

**Category of trainees:** Executives and experts from structural units of the central (national) banks of EAEU Member States and foreign central banks

**Format:** **Seminar**

**Duration:** 3 days  
6-8 September 2016

**Deadline for application:** 6 July 2016

**Venue:** National Bank of the Kyrgyz Republic (Issyk Kul Region)

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**Key issues:**

I. Central (national) banks activity in the field of AML/CFT system. System challenges and directions of development

Legal aspects of central (national) bank activity

International experience of AML/CFT

Central (national) bank operations with securities, foreign currency, precious metals and stones, issuing transactions

Development strategy of central (national) bank payment systems

Operation of the AML/CFT banking system

Legal aspects of bank internal control in the field of AML/CFT

Legal department activity in a central (national) bank

Commercial bank crisis management

II. Risk-based supervision in the field of AML/CFT

Implementation of risk-based supervision in the field of AML/CFT

Methodology of risk-based supervision in the field of AML/CFT

## Payment systems and payment infrastructures. Oversight by central (national) banks

12-16 September 2016

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**Purpose:** To discuss a wide range of issues related to legal framework and practical aspects of central (national) banks activity in the field of national payment systems oversight under risk-based approach

**Category of trainees:** Executives and experts from structural units of the central (national) banks of EAEU Member States and foreign central banks

**Format:** A “round table” with participants’ reports and presentations on the seminar topic

**Duration:** 5 days  
12-16 September 2016

**Deadline  
for application:** 13 June 2016

**Venue:** Interregional Training Centre of the Bank of Russia (Tula)

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**Key issues:**

Current objectives of Committee on payments and market infrastructures (CPMI). Principles for financial market infrastructures (PFMI) implementation in CPMI member countries

Legal framework and practical aspects of central (national) banks activity in the field of national payment systems oversight. Systemically important payment systems assessment

Monitoring of the national payment system operators in different countries: detection of payment systems, identification of payment systems as systemically important

Specifics (challenges) of risk-based approach implementation in the framework of national payment systems oversight in different countries

Current state and development prospects of central (national) banks payment systems

Risk management and efficiency of central (national) banks payment systems

Analysis, assessment and monitoring of operational risks in central (national) banks payment systems

International cooperation in the field of national payment system oversight: current situation and prospects

## Procurement activity in the Central Bank of the Russian Federation

20-22 September 2016

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**Purpose:** To study the Bank of Russia experience in the field of procurement activity

**Category of trainees:** Executives and experts from structural units of the central (national) banks of EAEU Member States and foreign central banks

**Format:** A “round table” with participants’ reports and presentations on the seminar topic

**Duration:** 3 days  
20-22 September 2016

**Deadline  
for application:** 20 June 2016

**Venue:** Interregional Training Centre of the Bank of Russia (Tula)



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**Key issues:**

Principles of the Central bank of the Russian Federation procurement system. Goals and objectives of procurement activity

Methodological support and organisation of procurement activity in the Central bank of the Russian Federation

Monitoring and control of the Central bank of the Russian Federation procurement activity. Procurement documentation examination. Price justification and control issues

Procurement experience of the Central bank of the Russian Federation

Procurement activity automation in the Central bank of the Russian Federation

## Monetary policy implementation. Central bank operations in financial markets

26-30 September 2016

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**Purpose:** To enhance professional knowledge in the field of monetary policy implementation, liquidity management and operational issues analytical support

**Category of trainees:** Executives and experts from central banks analytical structural units with experience in monetary policy implementation, banking sector liquidity management and analytical support of carrying out operations in central (national) banks of EAEU Member States and foreign central banks

**Format:** A “round table” with participants’ reports and presentations on the seminar topic

**Duration:** 5 days  
26-30 September 2016

**Deadline for application:** 27 June 2016

**Venue:** Interregional Training Centre of the Bank of Russia (Tula)

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**Key issues:**

Goals and instruments of the Bank of Russia monetary policy

Banking sector liquidity management and forecasting. Parameters definition of central bank open market operations and their influence on reaching the monetary policy operational target

Factors influencing money market short-term interest rates dynamics

Implementation of floating exchange rate transition strategy and its influence on internal Forex market situation

Central bank operations regarding providing funds in foreign currency

Analysis of Russian securities market current state and development prospects. Evaluation and forecasting of composition and volume changes of securities in the Bank of Russia Lombard list, as well as volume of credit organisations securities portfolio

Procedure for developing asset list and further work with central bank operations collateral

Financial infrastructure development directions

Experience of central (national) banks of EAEU Member States in the field of monetary policy implementation

## Rating system development

IV Quarter 2016

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**Purpose:** To enhance professional knowledge in the field of credit rating agencies activity and principles, their role in financial markets and regulation specifics

**Category of trainees:** Executives and experts from structural units of the central (national) banks of EAEU Member States and foreign central banks

**Format:** A “round table” with participants’ reports and presentations on the seminar topic

**Duration:** 2 days  
IV Quarter 2016

**Deadline  
for application:**

**Venue:** Interregional Training Centre of the Bank of Russia (Tula)

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**Key issues:**

Review of global rating services sector and its individual national segments

Review of credit rating agencies activity in the Russian Federation

International best practices in credit rating agencies regulation

Review of Federal Law No. 222-FZ dated 13.07.2015 “On credit rating agencies activity in the Russian Federation, on amendments to Art. 76.1 of the Federal Law “On the Central Bank of the Russian Federation (Bank of Russia)” and on recognition of individual provisions of the Russian Federation acts as void”

Review of the Bank of Russia adopted regulations and of those being in development in the field of credit rating agencies activity

Bank of Russia supervisory practice in context of reset of rating services market

## Monetary policy

4-6 October 2016

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**Purpose:** To enhance professional knowledge in the field of monetary policy implementation, organisation of forecasting and policy analysis system under inflation targeting

**Category of trainees:** Executives and experts from structural units of the central (national) banks of EAEU Member States and foreign central banks

**Format:** **Seminar** with participation of IMF experts

**Duration:** 3 days  
4-6 October 2016

**Deadline for application:** 15 August 2016

**Venue:** Training and Research Centre of the Central Bank of the Republic of Armenia (Dilijan)

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**Key issues:**

Forecasting and policy analysis system under inflation targeting

## Public relations

5-6 October 2016

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**Purpose:** To enhance professional knowledge and skills in the field of central (national) banks press service activity and interaction with media

**Category of trainees:** Executives and experts from structural units of the central (national) banks of EAEU Member States and foreign central banks

**Format:** **Seminar**

**Duration:** 2 days  
5-6 October 2016

**Deadline for application:** 1 July 2016

**Venue:** National Bank of the Republic of Kazakhstan (Almaty)



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**Key issues:**

I. Media representatives and handling sensitive information and official secret

What should be considered sensitive information. Methods of information protection from disclosure and leak

Unreliable information in the media and its consequences. Press service actions in such situations

II. Bank press service and official secret. Handling public information

Concept of official secret in the national legislation, its content and volume, methods of protection

Penalties for illegal disclosure or use of data making part of commercial or bank secret. Terms of access for press service employees

Specifics of press service work with commercial secret

## Insurance market regulation and supervision

18-20 October 2016

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**Purpose:** To study central (national) banks experience in insurance market regulation and supervision of their participants

**Category of trainees:** Executives and experts from structural units of the central (national) banks of EAEU Member States and foreign central banks

**Format:** **Seminar**

**Duration:** 3 days  
18-20 October 2016

**Deadline for application:** 1 September 2016

**Venue:** Training and Research Centre of the Central Bank of the Republic of Armenia (Dilijan)

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**Key issues:**

**Regulation of insurers financial stability:**

- main economic ratios of insurance activity
- types of technical reserves, procedure for their generation

**Solvency II system:**

- Solvency II main principles
- approaches to assessment of insurers solvency ratios in the framework of Solvency II and their possible integration into the regulatory framework of the Republic of Armenia

**Insurance supervision:**

- risk-based approach to insurance supervision
- new supervisory model in the framework of risk-based approach implementation

**Protection of insurance services consumers:**

- market conduct regulation and supervision
- alternative dispute settlement

## Ensuring information security in the field of credit and finance. Application of information and communication technologies in payment systems

18-20 October 2016

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**Purpose:** To study experience of central (national) banks in the field of ensuring information security in credit and financial sphere, application of information and communication technologies in payment systems

**Category of trainees:** Executives and experts from structural units of the central (national) banks of EAEU Member States and foreign central banks

**Format:** **Seminar**

**Duration:** 3 days  
18-20 October 2016

**Deadline  
for application:** 18 August 2016

**Venue:** Training and Healthcare Centre of the National Bank of Tajikistan (Kayrakkum)

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**Key issues:**

Aspects of payment systems vulnerability at the current stage of payment technologies development

Monitoring of payment system security

Cryptographic tools of information protection in credit and financial sphere

Systems of remote banking: risks, threats, combating embezzlement

**Budgeting and controlling in central (national) banks****18-21 October 2016**

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**Purpose:** To exchange experience of central (national) banks in the field of financial management and budgeting

**Category of trainees:** Executives and experts from structural units of the central (national) banks of EAEU Member States and foreign central banks

**Format:** A “**round table**” with participants’ reports and presentations on the seminar topic

**Duration:** 4 days  
18-21 October 2016

**Deadline for application:** 18 July 2016

**Venue:** Personnel Training Centre of the Bank of Russia (Moscow)

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**Key issues:**

Regulatory framework regarding expenditure planning and financing in the Bank of Russia including mid-term cost (expenses) planning

Procedure for annual and mid-term compilation, allocation and execution control of expenditure on the Bank of Russia supplies, the Bank of Russia capital expenditure and the expenditure of the Bank of Russia social insurance fund

Approaches to individual types of current expenses planning

Accounting of expenses by the Bank of Russia structural unit, products and functions

Stages and experience of integration of budgeting automated system

## Central (national) banks public communication on the Internet

18-21 October 2016

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**Purpose:** To discuss issues concerning central (national) banks activity in terms of public communication via websites and social media

**Category of trainees:** Executives and experts from structural units of the central (national) banks of EAEU Member States and foreign central banks

**Format:** A “round table” with participants’ reports and presentations on the seminar topic

**Duration:** 4 days  
18-21 October 2016

**Deadline  
for application:** 1 September 2016

**Venue:** Training Centre of the National Bank of the Republic of Belarus (Raubichi)



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**Key issues:**

Public communication via website (website additional functions, including interaction with users)

Social media and other tools in the framework of central (national) bank activity on the Internet

Methods of resources efficiency evaluation (comparing with traditional media)

Development trends of online promotion market

SMM technologies

WEB analytics for PR managers

## Central (national) banks accounting and reporting in compliance with national and international standards

25-27 October 2016

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**Purpose:** To exchange experience of central (national) banks of EAEU Member States in the field of accounting, financial statements in compliance with national and international standards

**Category of trainees:** Executives and experts from structural units of the central (national) banks of EAEU Member States involved in accounting and compilation of financial statements

**Format:** A “round table” with participants’ reports and presentations on the seminar topic

**Duration:** 3 days  
25-27 October 2016

**Deadline for application:** 25 July 2016

**Venue:** Interregional Training Centre of the Bank of Russia (Tula)

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**Key issues:**

Accounting and reporting system. Structure of central (national) banks accounting service

Legal framework of accounting, compiling financial statements and organising accounting in central (national) banks

Procedure for compiling and submitting financial statements of central (national) banks in compliance with national and international standards

Specifics of information disclosure during financial statements compilation in central (national) banks in compliance with national and international standards

National standards and IFRS implementation challenges, harmonisation prospects

Interaction with external auditors during financial statements compilation of central (national) banks

Specifics of bank and intrabank operations accounting in central (national) banks

Procedure of internal control in operations accounting. Specifics of primary accounting documents workflow in terms of accounting service centralisation

Accounting and reporting automation in central (national) banks

**Application of Internet technologies in automated information systems of central (national) banks.  
Implementation of corporate Intranet portals  
in central (national) banks of EAEU Member States**

**31 October – 3 November 2016**

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**Purpose:** To study the experience of central (national) banks in the field of application of Internet technologies in automated information systems and implementation of corporate Intranet portals

**Category of trainees:** Executives and experts from structural units of the central (national) banks of EAEU Member States and foreign central banks

**Format:** A “round table” with participants’ reports and presentations on the seminar topic

**Duration:** 4 days  
31 October – 3 November 2016

**Deadline for application:** 1 September 2016

**Venue:** Training Centre of the National Bank of the Republic of Belarus (Raubichi)

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**Key issues:**

Application of internet technologies in a central bank for collection and processing of information received from external participants, as well as for granting external participants special rights to access central bank information systems data

Increasing efficiency of management and functioning through applying web technologies within the organisation

Integration of different applications into a single corporate information system

Connecting company's regional offices to a single Intranet, organising regional offices access to the hub

Choosing software as a platform for a bank corporate portal

Function of corporate Intranet system administrator

Notifying external participants on the status of provided information

## Financial sector modelling

6-8 December 2016

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**Purpose:** To discuss issues related to financial sector macroeconomic modelling and analysis in central (national) banks

**Category of trainees:** Executives and experts from structural units of the central (national) banks of EAEU Member States and foreign central banks

**Format:** A “round table” with participants’ reports and presentations on the seminar topic

**Duration:** 3 days  
6-8 December 2016

**Deadline for application:** 5 September 2016

**Venue:** Interregional Training Centre of the Bank of Russia (Tula)

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**Key issues:**

Approaches to representing financial sector in structural macroeconomic models

Challenges of assessing transmission mechanism credit channel in developed and emerging markets

Behavioral specifics of households in financial decision-making

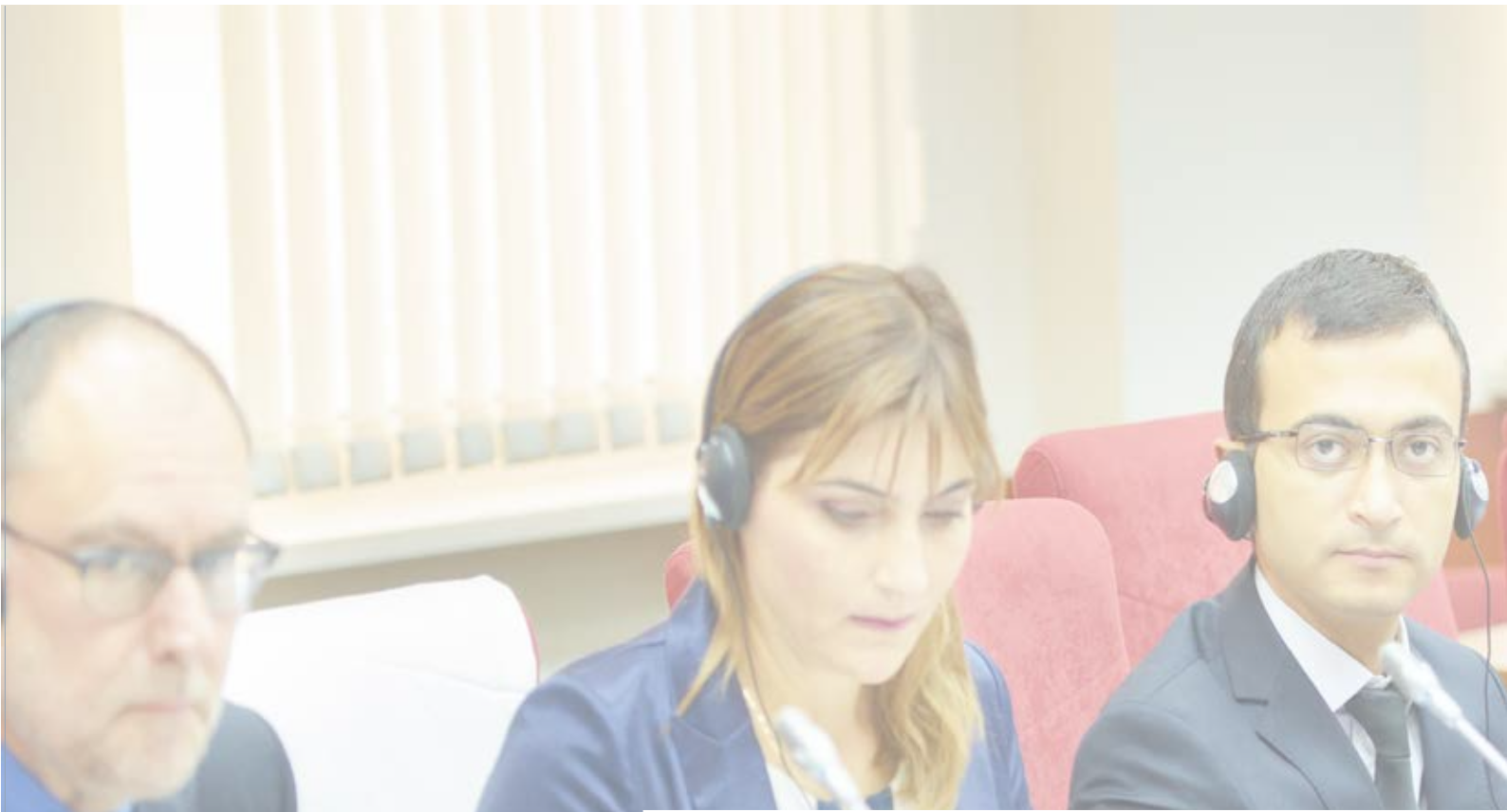


# CATALOGUE

PROGRAMMES OF PROFESSIONAL TRAINING  
FOR PERSONNEL OF THE CENTRAL (NATIONAL) BANKS  
OF E A E U MEMBER STATES

# 2016





# Traineeship Topics

No.	Traineeship topic	Applied by central (national) bank
<b>The National Bank of the Republic of Belarus</b>		
1.	Approaches to evaluation of Belorussian rouble equilibrium exchange rate	The National Bank of the Republic of Kazakhstan
2.	Practical issues of collecting, compiling and distributing statistical data	The National Bank of the Republic of Kazakhstan, The National Bank of the Kyrgyz Republic
3.	Practical aspects of compiling and distributing external sector statistics	The National Bank of the Kyrgyz Republic
4.	Methods of increasing enterprises motivation for participation in market surveys. Calculating business climate index	The National Bank of the Republic of Kazakhstan
5.	Central (national) banks activity in the field of combating violators of currency legislation. Financial pyramids	The National Bank of the Kyrgyz Republic
6.	Approaches to efficient management of the National Bank of the Republic of Belarus payment system and related risks	The Bank of Russia, The National Bank of the Kyrgyz Republic
7.	Approaches to regulation of microfinancial organisations - consumer cooperatives	The Bank of Russia
8.	Security systems	The National Bank of Tajikistan
9.	Exchange of experience in the field of Board Secretariat activity	The National Bank of the Republic of Kazakhstan, The National Bank of the Kyrgyz Republic
10.	Public relations	The Bank of Russia
11.	Official events in a central bank	The National Bank of the Republic of Kazakhstan
12.	Human resources management in a central bank	The Central Bank of the Republic of Armenia, The National Bank of the Republic of Kazakhstan, The National Bank of Tajikistan

No.	Traineeship topic	Applied by central (national) bank
<b>The National Bank of the Republic of Kazakhstan</b>		
1.	Improving accounting activity	The Bank of Russia
2.	Procedure for improving foreign exchange operations, operations with securities, precious metals and discretionary asset management. Procedure for central (national) banks implementation of principles and methods of asset and liability evaluation, methods of accounting results of the executed operations, developing accounting policy. Procedure for recognition of profit and loss on central bank operations	The National Bank of the Republic of Belarus

No.	Traineeship topic	Applied by central (national) bank
<b>The National Bank of the Kyrgyz Republic</b>		
1.	Specifics of licensing and registration of banks and non-bank financial institutions	The National Bank of the Republic of Belarus
2.	Central (national) bank regulatory framework and experience in ensuring internal security	The Bank of Russia
3.	International cooperation of the National Bank of the Kyrgyz Republic in the field of finance	The Bank of Russia

No.	Traineeship topic	Applied by central (national) bank
<b>The Bank of Russia</b>		
1.	Economic processes modelling in the framework of key interest rate decision-making	The National Bank of the Republic of Kazakhstan
2.	Short-term liquidity forecast based on the balance sheet	The National Bank of the Republic of Kazakhstan
3.	Payment and settlement systems oversight	The National Bank of the Republic of Belarus, The National Bank of the Kyrgyz Republic, The National Bank of Tajikistan
4.	Procurement of goods and services	The National Bank of the Republic of Kazakhstan
5.	Consolidated supervision: methodological and practical aspects	Central (national) banks of the EAEU Member States and The National Bank of Tajikistan
6.	Central (national) banks activity in the field of anti-money laundering and combating financing of terrorism (AML/CFT). Foreign exchange control	Central (national) banks of the EAEU Member States and The National Bank of Tajikistan
7.	Challenges of central (national) bank regulations preparation and their examination by justice institutions	The National Bank of the Republic of Belarus





# Organisation of Training Events





## **Organisation of training events: information for participants and contacts**

The training events included in the Catalogue will be conducted in compliance with the Programme of Professional Training for Personnel of the Central (National) Banks of EAEU Member States for 2016.

Applications for participation in seminars with participants questionnaires should be submitted to personnel services of the respective central (national) banks of EAEU Member States where such trainings will be held not later than the deadline specified in the description of the seminar.

Traineeship terms should be approved two months before the start date.

No training applications will be accepted on the expiry of deadline.

A centralised arrival of trainees is generally organised a day before the training starts, and the departure on the next day after the end of the training. Specific details are provided in the invitations that are sent to participants to respective personnel services of central (national) banks of the Union.

Working language of training events is Russian.

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The National Bank of Tajikistan  
Administration building







# Training Centres

Information

## The Interregional Training Centre of the Bank of Russia (Tula)



The Interregional Training Centre  
The Bank of Russia (Tula)



Conference hall

The Interregional Training Centre was established in 1996 to enhance qualifications of the Bank of Russia personnel in important banking areas.

Under the multilateral personnel training cooperation agreement, the Centre organises international training events involving representatives of central (national) banks of the Eurasian Economic Union, CIS countries, experts of foreign banks and international financial organisations.

To hold seminars, round tables, practical trainings and meetings, the Training Centre offers a conference hall (for 178 participants), a smaller conference hall (for 40 participants), a meeting hall (for 30 participants), a classroom for smaller groups (for 10 participants), a computer classroom (for 20 participants) and a hall for trainings, practical and creative tasks (for 25 participants). All rooms are equipped with advanced technical equipment.

Technical capabilities of the Centre allow to hold video conferences and webinars, to provide simultaneous interpretation from foreign languages and to record a video of training events. For convenience of presentations, trainings and group work, the meeting room and the computer classroom are

equipped with Smart Board and Active Board interactive facilities.

Reference information fund of the Training Centre offers a wide range of literature on banking and related industries. Users have access to information resources of the Intranet, Internet, and reference legal systems.

Guests will have access to a catering facility, a first-aid post and a comfortable hotel for 64 guests. Each room is equipped with a personal computer with a DVD-ROM and a USB port for preparation for training sessions. The hotel also offers a bar, a game room (billiards) and a sports and recreation facility that comprises a Finnish sauna, a Turkish sauna, a swimming pool and a gym.

Seminar participants will be offered an exciting and diverse cultural programme.

Guests transfer from Moscow to Tula by the bus of the Training Centre is organised on the day preceding the start of the seminar. The bus departs from the building of the Bank of Russia in Moscow located at: Leninskiy pr. 1/2, Oktyabrskaya Metro Station (bus driver's mobile phone: +7 910 700-80-99).

Guests transfer from Tula to Moscow is organised on the following day after the end of the seminar. Return tickets should be bought with departure from Moscow after 01:00 p.m.



Small conference hall



Meeting hall

The Interregional Training Centre of the Bank of Russia

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## The Personnel Training Centre of the Bank of Russia



The Personnel Training Centre of the Bank of Russia



The hall of the Training and Accommodation Building

The Personnel Training Centre of the Bank of Russia is the principal training institution in the Bank of Russia system for professional development. The Centre provides training for executives and employees of the central office and regional branches of the Bank of Russia, including training events with participation of foreign central banks and international organisations representatives.

Training events involve participation of experts from relevant structural units of the Bank of Russia Head Office, highly-qualified lecturers from leading universities of Moscow, as well as representatives of ministries, authorities, commercial banks and other organisations.

The Personnel Training Centre of the Bank of Russia possesses advanced resource and technical base. The Centre consists of two training facilities. One of them is located in the town of Pushkino in the Moscow Region, and the other is located in the building of the Bank of Russia in Moscow at Leninskiy avenue, 1/2.

The classrooms of the Centre are fitted with various equipment, including simultaneous interpretation booths. All workplaces in computer classrooms are connected to the corporate network of the Bank of Russia.

The Personnel Training Centre offers its trainees a reference information office that keeps specialised literature on key banking areas as well as print-outs from past workshops and training prepared and published by the Centre over its existence.

Participants of trainings run by the Personnel Training Centre of the Bank of Russia in Pushkino, Moscow Region, will be accommodated in its two training and accommodation buildings that offer 46 rooms with all necessary facilities, designed to host 50 guests at a time. Usually participants of professional development courses held in the Centre classrooms in Moscow are accommodated in the hotel of the Bank of Russia in Moscow at Altufyevskiy highway, 4 (Vladykino Metro Station, near the Voskhod Hotel).



Classroom



Classroom

#### The Personnel Training Centre of the Bank of Russia

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#### Deputy Director on IT Technologies

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#### Head of Training Organisation Unit

Olga Trubnikova

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## Training Centre of the National Bank of the Republic of Belarus (Raubichi)



Training centre of the National Bank of the Republic of Belarus (village of Raubichi)



Lecture room

The Training Centre was established on 1 April 1997 as a structural unit of the National Bank of the Republic of Belarus for the purpose of organising and carrying out training events for executives and experts of the Republic of Belarus banking system in key banking areas and in the field of information technologies.

Training events conducted at the Centre:

- short-term topical seminars on different banking activities;
- international seminars in the framework of the Programmes of professional training for personnel of the central (national) banks of EAEU and CIS Member States;
- computer courses;
- third parties corporate seminars;

Programmes involve participation of highly qualified experts of the National bank, banks, ministries and other organisations of the Republic of Belarus, foreign banks representatives and professional lecturers-practitioners.

The Training Centre has two facilities which include: two lecture rooms (for 30 to 60 persons each), big conference

hall for 86 persons, meeting room for 20 persons, computer classroom. All of them are equipped with all the necessary technological means.

Classrooms are equipped with multimedia boards, computer and video systems, air conditioners.

Reference information fund offers to the training events participants more than 2,000 items including books and periodical publications on finance, banking, cash circulation and securities, investments and management, economic theory, law etc. The fund has a full-text database of legal information («ConsultantPlus») and Internet.

The Centre offers a sports complex of modern European standards where participants can play tennis, football, volleyball, basketball, etc.; participants also have access to gym, billiards, rental centre, Russian and Finnish sauna.

There is a comfortable dining hall for 100 persons at the administrative building of the Centre; there is also a banquet hall for 20 persons, cafe and snack-bar.



Computer classroom



Meeting room

Training Centre of the National Bank of the Republic of Belarus  
Village of Raubichi, post office Ostroshitskiy Gorodok, Minsk Region, 223054  
Phone: (375 17) 500-23-03  
Fax: (375 17) 500-23-04  
E-mail: ucorg@nbrb.by

Director  
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Deputy Director  
Viktor Bagrentsov  
Phone: (375 17) 500-23-05  
E-mail: v.bagrencov@nbrb.by

## Training Centre of the Central Bank of the Republic of Armenia (Tsakhkadzor)



Training Centre of the Central Bank of the Republic of Armenia (Tsakhkadzor)



Conference hall

The Training Centre is a structural unit of the Central Bank of the Republic of Armenia.

The key objective of the Centre is to provide professional development opportunities for bankers of the Republic of Armenia in the form of short-term seminars that are being conducted since 2001. Over 1,000 executive officers and employees of different banks have been trained in the Training Centre since then. The Training Centre is also used to hold high-level conferences.

The Training Centre offers a conference hall for 100 guests for organisation of conferences, seminars and other training events. The hall is a convenient place for group work and for «round table» discussions.

The Centre offers a hotel to accommodate its guests. The hotel rooms are equipped with everything one needs for comfortable accommodation (shower, toilet, TV set, fridge and phone set).

Participants are offered a varied entertainment programme.

The Training Centre is located in the town of Tsakhkadzor, which is as a ski resort located at an altitude of 1,845 meters above the sea level, 50 km to the north from Yerevan.

Training Centre of the Central Bank of the Republic of Armenia (Tsakhkadzor)

Phone/fax: (374 10) 28-29-52



## Training and Research Centre Central Bank of the Republic of Armenia (Dilijan)



Training and Research Centre  
Central Bank of the Republic of Armenia (Dilijan)



Conference hall

Training and Research Centre of the Central Bank of the Republic of Armenia is located in the town of Dilijan which is a mountain and balneotherapeutic health resort, 1250-1500 metres above the sea level and 110 km from Yerevan.

Overall area of the Centre is 29,000 m<sup>2</sup>. It was built using advanced technological solutions. The centre has a well-developed infrastructure and is equipped with modern technologies. Here you can find all the necessary conditions for different researches in the field of finance and economics, for regional and international training programmes, conferences, meetings, councils.

Training and Research Centre has comfortable, well-lit classrooms equipped with appropriate hardware (smart boards, projectors etc.).

For participants accommodation the Centre has a high-quality campus with comfortable single rooms. Guests are free to use laundry services (paid) and ironing room.

There are swimming pools (indoor/ outdoor) and a gym at the premises of the Centre.

Various cultural programmes are offered to the participants of the training events.

Training and Research Centre  
Central Bank of the Republic of Armenia  
Maksim Gorkiy Street, 29, Dilijan  
Phone: (374 10) 59-25-06

## Training and Healthcare Centre of the National Bank of Tajikistan (Kayrakkum)



Training and Healthcare Centre  
of the National Bank of Tajikistan (Kayrakkum)



Classroom

The Training and Healthcare Centre is a structural unit of the National Bank of Tajikistan.

The key objective of the Centre is to provide professional development opportunities for bankers of the Republic of Tajikistan in the form of short-term seminars that are being conducted since 2007. Over 400 executive officers and employees of different banks have been trained in the Centre since then.

The Training and Healthcare Centre offers two lecture rooms for 20 to 30 guests, one conference room for 40 guests and one computer classroom for 15 guests available for seminars and other training events. The rooms are equipped with advanced technical systems (boards, overhead projectors, computers) and are convenient for group work and «round table» discussions.

The Centre offers a hotel to accommodate its guests. The hotel rooms are equipped with everything one needs for comfortable accommodation (shower, toilet, TV set, fridge and phone set).

The Training and Healthcare Centre of the National Bank of Tajikistan also offers a sports and health centre for leisure and sport activities.

The Training and Healthcare Centre is located in the town Kayrakkum on the bank of the Tajik Sea reservoir.

Training and Healthcare Centre of the  
National Bank of Tajikistan,  
Recreation Centre, Kayrakkum, 735750,  
Phone: (992 44) 630-45-99,  
(992 44) 630-45-94,  
Fax: (992 44) 630-45-92

Director  
Malika Negmatova  
Mobile phone: +992 92 777-67-70  
E-mail: markaz.talimi@mail.ru

# WORKSHOP PARTICIPANT QUESTIONNAIRE

(to be typewritten)

1. Event topic: \_\_\_\_\_  
\_\_\_\_\_
2. Event date and venue: \_\_\_\_\_  
\_\_\_\_\_
3. Full name: \_\_\_\_\_
4. Gender:     M         F        5. Date of birth: \_\_\_\_\_
6. Education, academic degree: \_\_\_\_\_  
\_\_\_\_\_
7. Place of employment (the central (national) bank/other): \_\_\_\_\_  
\_\_\_\_\_
8. Position: \_\_\_\_\_  
\_\_\_\_\_
9. Key responsibilities: \_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_
10. Service record (years):    in the financial and banking system \_\_\_\_\_ in the current position \_\_\_\_\_
11. Questions you would like to be answered at the training event: \_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_
12. The topic and duration of your report at the workshop (talking points up to 1 page of text enclose to the questionnaire): \_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_
13. Previous participation in international training events on similar topics (when and where): \_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

Telephone (fax): \_\_\_\_\_

E-mail address: \_\_\_\_\_

Date: \_\_\_\_\_

Signature: \_\_\_\_\_



# TRAINEESHIP PARTICIPANT QUESTIONNAIRE

(to be typewritten)

1. Traineeship topic: \_\_\_\_\_  
\_\_\_\_\_

2. Event date and venue: \_\_\_\_\_  
\_\_\_\_\_

3. Full name: \_\_\_\_\_

4. Gender:  M  F      5. Date of birth: \_\_\_\_\_

6. Education, academic degree: \_\_\_\_\_  
\_\_\_\_\_

7. Place of work (central (national) bank/other): \_\_\_\_\_  
\_\_\_\_\_

8. Position: \_\_\_\_\_  
\_\_\_\_\_

9. Key responsibilities: \_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

10. Length of service (years): in the financial and banking system \_\_\_\_\_ in the current position \_\_\_\_\_

11. Questions you would like to be answered at the training event \_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

12. How do you intend to apply gained knowledge in your work? \_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

Telephone (fax): \_\_\_\_\_

E-mail: \_\_\_\_\_

Date: \_\_\_\_\_

Signature: \_\_\_\_\_



# 2016

	January	February	March	April
Mo	4 11 18 25	1 8 15 22 29	7 14 21 28	4 11 18 25
Tu	5 12 19 26	2 9 16 23	1 8 15 22 29	5 12 19 26
We	6 13 20 27	3 10 17 24	2 9 16 23 30	6 13 20 27
Th	7 14 21 28	4 11 18 25	3 10 17 24 31	7 14 21 28
Fr	1 8 15 22 29	5 12 19 26	4 11 18 25	1 8 15 22 29
Sa	2 9 16 23 30	6 13 20 27	5 12 19 26	2 9 16 23 30
<b>Su</b>	<b>3 10 17 24 31</b>	<b>7 14 21 28</b>	<b>6 13 20 27</b>	<b>3 10 17 24</b>

	May	June	July	August
Mo	2 9 16 23 30	6 13 20 27	4 11 18 25	1 8 15 22 29
Tu	3 10 17 24 31	7 14 21 28	5 12 19 26	2 9 16 23 30
We	4 11 18 25	1 8 15 22 29	6 13 20 27	3 10 17 24 31
Th	5 12 19 26	2 9 16 23 30	7 14 21 28	4 11 18 25
Fr	6 13 20 27	3 10 17 24	1 8 15 22 29	5 12 19 26
Sa	7 14 21 28	4 11 18 25	2 9 16 23 30	6 13 20 27
<b>Su</b>	<b>1 8 15 22 29</b>	<b>5 12 19 26</b>	<b>3 10 17 24 31</b>	<b>7 14 21 28</b>

	September	October	November	December
Mo	5 12 19 26	3 10 17 24 31	7 14 21 28	5 12 19 26
Tu	6 13 20 27	4 11 18 25	1 8 15 22 29	6 13 20 27
We	7 14 21 28	5 12 19 26	2 9 16 23 30	7 14 21 28
Th	1 8 15 22 29	6 13 20 27	3 10 17 24	1 8 15 22 29
Fr	2 9 16 23 30	7 14 21 28	4 11 18 25	2 9 16 23 30
Sa	3 10 17 24	1 8 15 22 29	5 12 19 26	3 10 17 24 31
<b>Su</b>	<b>4 11 18 25</b>	<b>2 9 16 23 30</b>	<b>6 13 20 27</b>	<b>4 11 18 25</b>

# 2017

	January	February	March	April
Mo	2 9 16 23 30	6 13 20 27	6 13 20 27	3 10 17 24
Tu	3 10 17 24 31	7 14 21 28	7 14 21 28	4 11 18 25
We	4 11 18 25	1 8 15 22	1 8 15 22 29	5 12 19 26
Th	5 12 19 26	2 9 16 23	2 9 16 23 30	6 13 20 27
Fr	6 13 20 27	3 10 17 24	3 10 17 24 31	7 14 21 28
Sa	7 14 21 28	4 11 18 25	4 11 18 25	1 8 15 22 29
<b>Su</b>	<b>1 8 15 22 29</b>	<b>5 12 19 26</b>	<b>5 12 19 26</b>	<b>2 9 16 23 30</b>

	May	June	July	August
Mo	1 8 15 22 29	5 12 19 26	3 10 17 24 31	7 14 21 28
Tu	2 9 16 23 30	6 13 20 27	4 11 18 25	1 8 15 22 29
We	3 10 17 24 31	7 14 21 28	5 12 19 26	2 9 16 23 30
Th	4 11 18 25	1 8 15 22 29	6 13 20 27	3 10 17 24 31
Fr	5 12 19 26	2 9 16 23 30	7 14 21 28	4 11 18 25
Sa	6 13 20 27	3 10 17 24	1 8 15 22 29	5 12 19 26
<b>Su</b>	<b>7 14 21 28</b>	<b>4 11 18 25</b>	<b>2 9 16 23 30</b>	<b>6 13 20 27</b>

	September	October	November	December
Mo	4 11 18 25	2 9 16 23 30	6 13 20 27	4 11 18 25
Tu	5 12 19 26	3 10 17 24 31	7 14 21 28	5 12 19 26
We	6 13 20 27	4 11 18 25	1 8 15 22 29	6 13 20 27
Th	7 14 21 28	5 12 19 26	2 9 16 23 30	7 14 21 28
Fr	1 8 15 22 29	6 13 20 27	3 10 17 24	1 8 15 22 29
Sa	2 9 16 23 30	7 14 21 28	4 11 18 25	2 9 16 23 30
<b>Su</b>	<b>3 10 17 24</b>	<b>1 8 15 22 29</b>	<b>5 12 19 26</b>	<b>3 10 17 24 31</b>





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