# CATALOGUE 2020

PROGRAMMES OF PROFESSIONAL TRAINING FOR PERSONNEL OF THE CENTRAL (NATIONAL) BANKS



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Dear colleagues,

We are proud to present the annual Catalogue of professional training programmes for the personnel of central (national) banks.

This Catalogue is the product of efficient efforts within the Agreement on cooperation in the field of training of personnel of central (national) banks, signed by the heads of the Central Bank of Armenia, the National Bank of the Republic of Belarus, the National Bank of the Republic of Kazakhstan, the National Bank of the Kyrgyz Republic, the Central Bank of the Russian Federation and the National Bank of Tajikistan.

Since the conclusion of the Agreement, some serious work was done aimed at raising the level of professional knowledge and skills of managers and experts of central (national) banks, strengthening and developing multilateral ties. Since 2005, we have organised over 800 training events, with over 9,000 employees from 80 central (national) banks, European and international financial institutions as participants.

Many years of expertise in holding seminars and traineeships, as well as feedback and suggestions from participants of the training events, became the basis for the Professional Training Programme for 2020. The key issues for discussion concern the focal areas of central banks' activities. The Catalogue includes such relevant and highly demanded topics as a study of the risk management process, new digital technologies, data management systems and cybersecurity, monetary policy tools and analysis, payment systems development prospects, regulation and supervision of the financial market participants' activity, etc.

Most of the seminars planned for 2020 will be held as 'round tables' to ensure a comprehensive review of existing issues, an exchange of ideas and professional experience, discussing ways of working together and approaches to addressing common problems.

We hope that the year 2020 will be marked by a stronger cooperation between central (national) banks in the field of personnel training and other banking areas of mutual interest.

We wish you successful and fruitful work!

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## **Reserves Management in a Central Bank**

*"Round table" with participants' presentations and discussion of the proposed topics 5-6 March 2020* 

#### **Objective:**

To study the practice of reserves creation and management in central (national) banks

#### Category of trainees:

Executives and experts of central (national) banks – members of Eurasian Banks Council and foreign central banks



#### **Duration:**

2 days (5-6 March 2020)

#### Application deadline:

25 December 2019

#### Venue:

Bank of Russia (Moscow)

- 1. Structural specifics of reserve assets of the Bank of Russia and participating central banks
- 2. Principles of reserve management organisation at the Bank of Russia and participating central banks
- 3. Financial risks arising from reserve asset management of a central bank
- 4. Practical aspects of reserve asset management:
  - financial instruments used in management, as well as specific features of the markets for these instruments
  - investment decision-making and factors of influence



# Functions and Role of Training Centers in the Development of Human Resources of Central (National) Banks

"Round table" with participants' presentations and discussion of the proposed topics 17-18 March 2020



#### **Objective:**

To exchange experience in the operation of training centres of central (national) banks



#### Category of trainees:

Executives and experts of central (national) banks – members of Eurasian Banks Council and foreign central banks



#### **Duration:**

2 days (17-18 March 2020)



#### Application deadline:

1 February 2020



#### Venue: Training Centre of the National Bank of the Republic of Belarus (Raubichi)

- 1. Organising the work of training centers when holding training events of central (national) banks
- 2. Experience with software systems
- 3. "Round table" exchange of experience



# Data Management System Implementation at the Bank of Russia

Seminar 8-9 April 2020



#### Objective:

To study the Bank of Russia practice of implementing a data management system, to study the methodology and tools, to consider the key changes affecting users and data owners



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#### Category of trainees:

Executives and experts of central (national) banks – members of Eurasian Banks Council and foreign central banks

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#### **Duration:**

2 days (8-9 April 2020)

#### Application deadline:

15 January 2020

#### Venue:

Interregional Training Centre (Tula) of the University of the Bank of Russia

- 1. Organisation of the data management system implementation at the Bank of Russia
- 2. Methodology and tools
- 3. Data and metadata models
- 4. Target business processes
- 5. Roles and participants
- 6. Key changes affecting users and data owners



# **Risk Analysis and Stress Testing**

"Round table" with participants' presentations and discussion of the proposed topics 14-15 April 2020



#### **Objective:**

To discuss the topics of monitoring the risks of credit institutions and assessing stress impact on financial stability, to consider possible approaches to stress testing and its specifics



#### Category of trainees:

Executives and experts of central (national) banks – members of Eurasian Banks Council and foreign central banks



#### **Duration:**

2 days (14-15 April 2020)



#### Application deadline:

15 January 2020



#### Venue:

Interregional Training Centre (Tula) of the University of the Bank of Russia

- 1. Current trends of the Russian banking sector development
- 2. Credit institutions' risks monitoring system
- 3. Major risks and financial stability under stress
- 4. Supervisory stress tests: sectoral, individual, bottom-up stress tests and sensitivity analysis
- 5. Possible approaches to credit risk stress testing
- 6. Specifics of interest rate risk stress testing





# **Communication Strategy of the EAEU Member States' Central Banks**

Seminar 21-23 April 2020



#### **Objective:**

To improve professional knowledge necessary for developing and implementing a communication strategy in central banks

#### **Category of trainees:**

Executives and experts of central (national) banks - members of Eurasian Banks Council and foreign central banks

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#### **Duration:**

3 days (21-23 April 2020)



#### **Application deadline:**

1 March 2020

#### Venue:

Training Centre of the National Bank of the Republic of Belarus (Raubichi)

- 1. Communication strategy development
- 2. Implementation mechanisms
- 3. Introducing new communication tools
- 4. Types of communication approaches
- 5. Criteria of a communication strategy efficiency
- 6. Visualising your information
- 7. The main functional part of communication



# Information and Library Services Development in Central (National) Banks

"Round table" with participants' presentations and discussion of the proposed topics 13-15 May 2020



#### **Objective:**

To exchange experience of central banks in the field of information and library services



#### Category of trainees:

Executives and experts of central (national) banks – members of Eurasian Banks Council and National Bank of Tajikistan involved in information and library services

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#### **Duration:**

3 days (13-15 May 2020)

Application deadline:

17 February 2020

#### Venue:

Bank of Russia (Moscow)

- 1. New approaches to information and library services in central (national) banks
- 2. Automated library technologies implemented
- 3. Establishment of a Publications Repository in central (national) banks
- 4. Organisation of cooperation with leading national and foreign libraries



# Accounting Framework in Central (National) Banks

*"Round table" with participants' presentations and discussion of the proposed topics 18-22 May 2020* 

#### **Objective:**

To introduce the organisation of accounting processes in central (national) banks, to discuss issues related to compilation of financial statements and reporting according to national and international standards

#### Category of trainees:

Executives and experts of central (national) banks – members of Eurasian Banks Council and foreign central banks

#### **Duration:**

5 days (18-22 May 2020)

#### Application deadline:

1 March 2020

#### Venue:

Training Centre of the National Bank of the Republic of Belarus (Raubichi)

- 1. Legal framework of accounting in the central (national) bank
- 2. Accounting and reporting system organisation in a central (national) bank. Organisation of the internal control process in the accounting service
- 3. Procedure for executing transactions with precious metals
- 4. Procedure for compiling and submitting financial statements according to national and international standards. Information disclosure specifics when compiling financial statements in central banks according to national and international standards.
- 5. National standards and challenges of IFRS implementation, prospects for convergence
- 6. Automation in accounting
- 7. Introduction and implementation of electronic workflow



# Progressive Forms of Paper Work, Electronic Workflow Implementation and Development

"Round table" with participants' presentations and discussion of the proposed topics 26-28 May 2020



#### **Objective:**

To discuss a wide range of issues related to documentation support for central (national) banks management, electronic workflow development, application of information technologies in archiving, and handling of inquiries



#### Category of trainees:

Executives and experts of central (national) banks – members of Eurasian Banks Council and foreign central banks



#### **Duration:**

3 days (26-28 May 2020)

#### Application deadline:

25 February 2020

#### Venue:

Vladimir Division, Bank of Russia Main Branch for the Central Federal district (Vladimir)

- 1. Strategic areas of electronic workflow development
- 2. Benefits of centralising business processes when working with documents, through electronic workflow centralisation
- 3. Concept of centralised storage of electronic documents (advantages, difficulties, prospects)
- 4. Ensuring the safety, constancy and accessibility of electronic documents throughout their storage period
- 5. Protection of restricted information and personal data in automated systems of document management
- 6. Linguistic examination of documents
- 7. Functionality of the Bank of Russia's Automated Electronic Document Storage System in progress
- 8. Current trends in inquiry handling



### Payment System of the Republic of Belarus. Digital Technologies Role in its Development and Improvement

"Round table" with participants' presentations and discussion of the proposed topics 26-29 May 2020



#### **Objective:**

To study how the payment systems functioning and supervision are organised in the Republic of Belarus, to discuss the implementation of digital technologies in the banking sector



#### **Category of trainees:**

Executives and experts of central (national) banks – members of Eurasian Banks Council and foreign central banks

#### **Duration:**

4 days (26-29 May 2020)

#### Application deadline:

1 March 2020

#### Venue:

Training Centre of the National Bank of the Republic of Belarus (Raubichi)

- 1. Payment system of the National Bank of the Republic of Belarus: current status, legal regulation, participants, development prospects
- 2. Development areas of the national payment services market. The Law on Payment Systems and Payment Services in the Republic of Belarus
- 3. Application of international standards in the payment system (BIC, IBAN, ISO 20022 methodology)
- 4. BISS system (RTGS +) and its functioning. 24/7 instant payment service
- 5. Priority areas for the digital technologies development in the banking sphere (interbank identification system, biometrics, FinTech, smart contracts, Open API, etc.), legal regulation
- 6. Retail payments market in the Republic of Belarus: current status, regulatory framework, development prospects. Electronic money in the Republic of Belarus
- 7. Payment systems supervision. Payment system's risks and their management, ensuring the payment system continuity
- 8. Single Settlement and Information Platform (ERIP): current state, development prospects



# Modern HR: Challenges and Trends

"Round table" with participants' presentations and discussion of the proposed topics 27-29 May 2020



#### **Objective:**

To discuss issues related to current trends in human resources and a higher efficiency of HR structural units in central (national) banks



#### Category of trainees:

Executives and experts of central (national) banks – members of Eurasian Banks Council and foreign central banks



#### **Duration:**

3 days (27-29 May 2020)



#### Application deadline:

25 February 2020

#### Venue:

Bank of Russia (Moscow)

- 1. Key HR trends
- 2. EVP: why it is important for the development of the institution
- 3. How to attract and retain the best emloyees
- 4. Improving the remuniration system
- 5. Engagement research and creating an engaging environment
- 6. Developing a performance management system and feedback culture
- 7. Creating and setting up the Joint Service Center
- 8. HR business processes modelling: a shift towards process quality management
- 9. Internal communications for the organisation. Trends and Constants
- 10. Digital HR: new services for employee, data management, HR analytics



# Modern Approaches to the Budgetary Policy in a Central (National) Bank

*"Round table" with participants' presentations and discussion of the proposed topics 9-10 June 2020* 



#### **Objective:**

To study the budgeting practice of central (national) banks, problems and prospects of its development

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#### Category of trainees:

Executives and experts of central (national) banks – members of Eurasian Banks Council and foreign central banks

#### **Duration:**

2 days (9-10 June 2020)

#### Application deadline:

10 March 2020

#### Venue:

Interregional Training Centre (Tula) of the University of the Bank of Russia

- 1. Organisation of budgeting in a central (national) bank
- 2. Automation of budgeting. Problems and solutions
- 3. Methods of cost planning in a central (national) bank
- 4. Managerial reporting as a basis for cost planning and analysis



Microfinance Activity Regulation and Supervision of Microfinancial Market Participants. Regulation and Supervision of Credit Consumer Cooperatives. Specifics of Credit Bureaus Activity Regulation and Supervision

Seminar 9-11 June 2020



#### **Objective:**

To discuss a range of issues related to microfinance market and credit cooperation entities activity regulation, to study the practice of supervising the activity of credit cooperatives and credit bureaus in the Kyrgyz Republic



#### Category of trainees:

Executives and experts of central (national) banks – members of Eurasian Banks Council and foreign central banks



#### **Duration:**

3 days (9-11 June 2020)



#### Application deadline:

15 April 2020



### Venue:

National Bank of the Kyrgyz Republic (Issyk-Kul Region)

- 1. Types of non-bank financial and credit institutions operating in the Kyrgyz Republic
- 2. Licensing of microfinance institutions, credit unions and credit bureaus
- 3. Specifics of and changes in non-bank financial and credit institutions regulation. Looking ahead.
- 4. Credit bureaus' activity. Specifics of regulation



### **Risk-Based Supervision**

Seminar 9-12 June 2020



#### **Objective:**

To improve professional knowledge required for conducting efficient risk-based supervision by central (national) banks

#### **Category of trainees:**

Executives and experts of central (national) banks - members of Eurasian Banks Council and foreign central banks

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#### **Duration:**

4 days (9-12 June 2020)



#### **Application deadline:**

1 April 2020

#### Venue:

Training and Research Centre of the Central Bank of Armenia (Dilijan)

- ..... 1. Building an efficient risk-based supervision model
- 2. Banking supervision process and enforcement measures on credit institutions
- 3. Consolidated supervision of credit institutions' and affiliated financial institutions' activity





### Bank of Russia's Activities in the Field of Anti-Money Laundering and Combatting the Financing of Terrorism (AML/CFT). Foreign Exchange Control

*"Round table" with participants' presentations and discussion of the proposed topics 23-25 June 2020* 



#### **Objective:**

To study the practice of central (national) banks in the field of anti-money laundering and combatting the financing of terrorism, and conducting foreign exchange control



#### **Category of trainees:**

Executives and experts of central (national) banks – members of Eurasian Banks Council and foreign central banks



#### **Duration:**

3 days (23-25 June 2020)



16 March 2020

#### Venue:

Interregional Training Centre (Tula) of the University of the Bank of Russia

#### Key issues:

I Current issues of anti-money laundering and combatting the financing of terrorism in the Russian Federation

- 1. National AML/CFT system (stages of establishement, structure, goals and objectives of functioning). The role and status of the Bank of Russia in the AML/CFT system
- 2. International standards in the field of AML/CFT/PF as implemented by the Bank of Russia
- 3. Regulatory support of the activity of institutions supervised by the Bank of Russia in the field of AML/CFT: basic provisions and trends for improving the legislation of the Russian Federation in the field of AML/CFT
- 4. The practice of monitoring and analysis of reporting data and other information submitted to the Bank of Russia for the purpose of detection of financial transactions that require special attention.
- 5. Interdepartmental collaboration: internal and external aspects
- 6. Practical aspects of implementing the AML/CFT legislation by the institutions supervised by the Bank of Russia
- 7. Bank of Russia's control over the credit institutions compliance with the requirements of the Russian legislation in the field of AML/CFT
- 8. Offsite supervision of credit institutions' activities in the field of AML/CFT

#### II. Current issues of foreign exchange control in the Russian Federation

- 1. Overview of the foreign exchange legislation of the Russian Federation, and exchange control and regulation acts. Bank of Russia's control over supervised entities compliance with the Russian foreign exchange legislation
- 2. Procedure of authorised banks for accounting of foreign exchange operations. Compilation of reporting, procedure and deadline for submission.
- 3. Procedure for information exchange between authorised banks and exchange control bodies in accordance with the foreign exchange legislation and exchange control and regulation acts.



# **Issue of Numismatic Values**

Seminar 30 June - 3 July 2020



#### **Objective:**

..... To study issues related to the organisation of numismatic values issue, including the development of design, coinage and participation in international exhibitions



#### Category of trainees:

Executives and experts of central (national) banks - members of Eurasian Banks Council and foreign central banks

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#### **Duration:**

..... 4 days (30 June - 3 July 2020)



#### Application deadline:

15 April 2020



#### Venue: Training and Research Centre of the Central Bank of Armenia (Dilijan)

- ..... 1. Special-subject series development
- 2. Design development
- 3. Coinage
- 4. International exhibition of numismatic values



# Operational Risk Management Organisation and Business Continuity

*"Round table" with participants' presentations and discussion of the proposed topics 29-30 July 2020* 



#### **Objective:**

To introduce the experience, methods and practice of the National Bank of the Republic of Kazakhstan in the field of operational risk management and business continuity

#### Category of trainees:

Executives and experts of central (national) banks – members of Eurasian Banks Council and foreign central banks

#### **Duration:**

2 days (29-30 July 2020)



#### Application deadline:

1 June 2020

#### Venue:

National Bank of the Republic of Kazakhstan

#### Key issues:

#### I. Operational risks

- 1. Operational risk management organisation
- 2. RCSA (Risk Control Self Assessment)
  - role and responsibilities of the first line of defence in operational risk management

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- role and responsibilities of the second line of defence in operational risk management
- role and responsibilities of the third line of defence in operational risk management
- 3. Responding to incidents (occurred risks)
- 4. Information resources used in operational risk management
- 5. Additional tools and approaches used in operational risk management: independent assessment, key risk indicators, quantification
- 6. Risk managers and employees interaction
- 7. Reporting on operational risk management

#### II. Business Continuity

- 1. Business Continuity Methodology: Business Continuity and Disaster Recovery Plans
- 2. Goals and responsibilities of participants in the process of ensuring business continuity: development and verification teams, response teams, crisis management body



### **Current Issues of Prevention of Counterfeiting and Currency Examination**

Seminar 4-6 August 2020



#### Objective:

To study the experience of the Bank of Russia in the field of organising and carrying out banknote examination, to discuss issues of prevention of counterfeiting



#### Category of trainees:

Executives and experts of central (national) banks – members of Eurasian Banks Council and foreign central banks



#### **Duration:**

3 days (4-6 August 2020)



#### Application deadline:

15 May 2020

#### Venue:

Interregional Depository of the Bank of Russia North-Western Main Branch (St. Petersburg)



- 1. Counterfeiting prevention measures taken by the Bank of Russia
- 2. Improving the Bank of Russia banknotes. Innovations in banknote production.
- 3. Bank of Russia experience in launching the first mobile app "Bank of Russia Banknotes"
- 4. Bank of Russia regulations regarding the work with suspicious, unfit, exchanged Bank of Russia banknotes, suspicious and counterfeit banknotes of foreign states
- 5. Fitness criteria and the rules of exchange of Bank of Russia banknotes and coins
- 6. Implementing modern equipment in currency examination. Expert's workplace equipment
- 7. Determining the authenticity of banknotes during cash processing. Testing of equipment used for processing
- 8. Life cycle of banknotes and ways to extend it
- 9. Bank of Russia approach to sorting banknotes into fit and unfit
- 10. Procedures for handling special ink used for security purposes during transportation and storage of banknotes



## Islamic Banking Introduction. Specifics of Islamic Banks **Regulation**

Seminar 11-13 August 2020



#### **Objective:**

To improve professional knowledge in the field of Islamic financing principles implementation, Islamic banks regulation and supervision specifics



#### **Category of trainees:**

Executives and experts of central (national) banks - members of Eurasian Banks Council and foreign central banks

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#### **Duration:**

3 days (11-13 August 2020)



#### **Application deadline:**

30 June 2020

#### Venue:

National Bank of the Kyrgyz Republic (Issyk-Kul Region)



- 1. Licensing of Islamic banks and banks with an Islamic window
- 2. Banking products offered by banks of the Kyrgyz Republic based on principles of Islamic finance
- 3. Supervision and regulation issues for Islamic banks and banks with an Islamic window
- 4. Practice of introducing principles of Islamic finance



# **Financial Market Development**

*"Round table" with participants' presentations and discussion of the proposed topics 8-9 September 2020* 



#### **Objective:**

To discuss a wide range of financial market development issues, including new tools of raising funds and legal regulation improvement



#### Category of trainees:

Executives and experts of central (national) banks – members of Eurasian Banks Council and foreign central banks



#### **Duration:**

2 days (8-9 September 2020)



#### Application deadline:

15 June 2020

#### Venue:

Interregional Training Centre (Tula) of the University of the Bank of Russia

- 1. Main areas of the Russian financial market development in 2019 2021
- 2. New tools for raising funds (structured bonds, irredeemable bonds, etc.)
- 3. Amendments to Federal Law No. 514 as of 27 December 2018 'On Amendments to the Securities Market Federal Law' and individual Russian legal acts on improving the securities issue regulation
- 4. Development of public-private partnership market and concessions. Financing sustainable development projects (presentation and round-table discussion)
- 5. Innovations in regulation of financial intermediaries and securities market infrastructure
- 6. Financial market development (regional view) (round table)
- 7. Negative effects of regulatory fragmentation and ways to mitigate them (regulation of cross-border financial services provision to individuals, challenges faced by regulators) (round table)



# **Current Issues of Cash Circulation**

Seminar 8-10 September 2020



#### **Objective:**

To study the experience of central (national) banks in the field of cash circulation organisation and regulation

#### Category of trainees:

Executives and experts of central (national) banks – members of Eurasian Banks Council and foreign central banks

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# Duration:

3 days (8-10 September 2020)



#### Application deadline:

1 July 2020

#### Venue:

National Bank of the Kyrgyz Republic (Issyk-Kul Region)

- 1. Organisation of cash circulation in a central bank
- 2. Organisation of cash operations in structural units of central banks
- 3. Regulation of nominal structure of cash in circulation
- 4. Defining economic needs for required cash
- 5. Cash forecasting experience based on the De La Rue Analytics pilot project
- 6. Organisation of commemorative banknotes issue
- 7. Implementing advanced technology in currency units examination
- 8. Methods for determining banknotes and coins authenticity. Exchange of views on the examination of currency units
- 9. Collaboration with law enforcement in combatting counterfeiting
- 10. Organisation of commemorative coins and uniform ingots handling in a central bank



# Monetary Policy Implementation in the National Bank of the Republic of Kazakhstan

Seminar 14-15 September 2020



#### Objective:

To study the experience of the National Bank of the Republic of Kazakhstan in the field of monetary policy implementation under inflation targeting



#### Category of trainees:

Executives and experts of structural units of central banks and public authorities



#### Duration:

2 days (14-15 September 2020)



#### Application deadline:

15 July 2020

#### Venue:

National Bank of the Republic of Kazakhstan

#### Key issues:

1. History of monetary policy in Kazakhstan, inflation targeting implementation

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- 2. Macroeconomic forecasting and its role in monetary policy decision-making
- 3. Monetary policy operations of the National Bank of the Republic of Kazakhstan
- 4. Monetary policy transmission mechanism. Local financial market development measures
- 5. Government securities market. Building a yield curve



# **Organisation of the Museum / Visitor Centre Activity**

Seminar 15-17 September 2020



#### **Objective:**

To study the organisation of the museums and visitor centres activity of central (national) banks



#### Category of trainees:

Executives and experts of central (national) banks – members of Eurasian Banks Council and foreign central banks

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#### **Duration:**

3 days (15-17 September 2020)



#### Application deadline:

1 June 2020

#### Venue:

Training Centre of the National Bank of the Republic of Belarus (Raubichi)

- 1. Specifics of a bank's museum / visitor centre activity organisation
- 2. Methods and sources of incresing the museum collection
- 3. Organisation of record and storage of museum collection items
- 4. Developing guided tours and interactive programs for different target audiences
- 5. Specifics of setting up a museum / visitor centre website



# **Digital Transformation of Central Banks**

Seminar 22-24 September 2020



#### Objective:

To share experience in the implementation of Open API in the financial sphere and other projects related to the digital transformation of a central bank. To share experience in IT project management in central banks



#### Category of trainees:

Executives and experts of central (national) banks – members of Eurasian Banks Council and foreign central banks



#### **Duration:**

3 days (22-24 September 2020)



#### Application deadline:

15 July 2020



#### Venue:

National Bank of the Republic of Kazakhstan



- 1. Open API implementation in the financial sector
- 2. Digital transformation projects in a central bank
- 3. IT project management in central banks: flexible and classic methodologies and practices



# Implementation and Development of IT Projects in Central Banks

Seminar 22-24 September 2020



#### **Objective:**

To study basic principles and tools, to develop practical skills for efficient IT project management in central banks

#### Category of trainees:

Executives and experts of central (national) banks – members of Eurasian Banks Council and foreign central banks

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#### **Duration:**

3 days (22-24 September 2020)



#### Application deadline:

27 July 2020

#### Venue:

Training Centre of the National Bank of Tajikistan (Guliston)



- 1. General trends of IT development in central banks. Current state and prospects of banking IT-technologies. Barriers on the Banking IT market
- 2. Strategy, principles and specifics of IT project management in the banking sector
- 3. Key success factors of IT projects in central banks. Choice of methodology and organisational aspects of IT project management
- 4. Project criteria and performance indicators analysis
- 5. Budget adequacy level
- 6. Duration (life cycle) and scope of project
- 7. Key Quality Indicators
- 8. Risk assessment and management at all stages of an IT project



# National Payment System: Supervision and Oversight and Prospects of Development

"Round table" with participants' presentations and discussion of the proposed topics 22-25 September 2020



# **Objective:**

To discuss issues related to practical aspects of central (national) banks supervision and oversight activity in the national payment system, as well as prospects for retail payment systems and new payment technologies development



### Category of trainees:

Executives and experts of central (national) banks – members of Eurasian Banks Council and foreign central banks



# **Duration:**

4 days (22-25 September 2020)

# Application deadline:

1 July 2020

# Venue:

Interregional Training Centre (Tula) of the University of the Bank of Russia

# Key issues:

- 1. National payment system (NPS) legislation: basic principles and provisions. NPS entities. Central (national) banks' activity within the NPS: current practice and prospects
- 2. Legal framework, main goals and practical aspects of the central (national) banks oversight and supervision activities within the NPS:
  - oversight within the NPS: monitoring, assessment and initiating changes. International standards in the field of payment systems oversight, implementation in the national legislation
  - supervision within the NPS: specifics, current practice and priority areas
  - specifics of supervision and oversight of new payment services market participants
     practice and prospects for risk-based approach in supervision and oversight within
  - the NPS
  - practice of conduct supervision (control)

- 3. Risk and continuity management of payment systems: requirements and (or) recommendations for a risk management framework of payment systems
- 4. Bank of Russia Payment System (BR PS): prospects of development. Risk and continuity management in the BR PS. Effectiveness and efficiency assessment of the BR PS
- 5. Development of retail payment systems and new payment technologies: – specifics of electronic money regulation
  - Fast Payment System development prospects
  - development of national payment card system (MIR payment system)
- 6. Issues and areas of RegTech and SupTech development in the Russian financial market
- 7. Implementation of ISO20022
- 8. Information security during provision of payment services
- 9. International cooperation in the NPS field



# Introduction into DSGE Modelling. Using DSGE Models in Monetary Policy Analysis

Seminar Seminar in English 22 September – 3 October 2020



# **Objective:**

To improve professional knowledge in the field of DSGE modelling, to discuss current issues related to DSGE models application in monetary policy analysis



# Category of trainees:

Experts in monetary policy and research



# **Duration:**

10 days (22 September – 3 October 2020)



# Application deadline:

1 July 2020

# Venue:

Training and Research Centre of the Central Bank of Armenia (Dilijan)

# Key issues:

# 1. RBC models

- 2. Simple DSGE model
- 3. Small open economy DSGE models
- 4. DSGE models assessment
- 5. Balanced growth in DSGE models
- 6. Labour market and financial friction modelling in DSGE models
- 7. Building country-specific and stylised facts based DSGE models
- 8. Optimal policy and welfare analysis
- 9. Higher order effects (nonlinearity) in DSGE models
- 10. DSGE models application in the Central Bank of Armenia



# **Macroprudential Regulation Experience in the EAEU**

*"Round table" with participants' presentations and discussion of the proposed topics 29 September - 2 October 2020* 

# **Objective:**

To study the practice of central (national) banks in the field of macroprudential regulation, to discuss issues related to efficiency assessment of tools applied

# Category of trainees:

Executives and experts of central (national) banks – members of Eurasian Banks Council and foreign central banks



# **Duration:**

4 days (29 September - 2 October 2020)

# Application deadline:

1 July 2020

# Venue:

Training Centre of the National Bank of the Republic of Belarus (Raubichi)

# Key issues:

- 1. Studying the existing LTV and debt burden indicator (DBI) restriction mechanism in the EAEU countries
- 2. Banks' calculation of Debt Burden Indicator and the Debt-Service Coverage Ratio (DSCR) in assessing borrowers' creditworthiness
- 3. Macroprudential regulation framework
- 4. Assessment of macroprudential instruments efficiency



# Accounting and Financial Reporting at the National Bank of the Republic of Kazakhstan. Regulation of Financial Institutions in the Field of Accounting

Seminar

14-16 October 2020



# **Objective:**

To introduce accounting and financial reporting in the National Bank of the Republic of Kazakhstan and its practice in financial institutions regulation in the field of accounting and financial reporting



# Category of trainees:

Executives and experts of central (national) banks – members of Eurasian Banks Council and foreign central banks

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# **Duration:**

3 days (14-16 October 2020)

# Application deadline:

14 August 2020



# Venue:

National Bank of the Republic of Kazakhstan

- Key issues:
- 1. Accounting policy of the National Bank
- 2. Implementation of IFRS 9 "Financial Instruments" in the National Bank
- 3. Procedure for accounting transactions in precious metals in the National Bank
- 4. Procedure for preparation and compilation of aggregate financial statements of the National Bank's subsidiaries
- 5. Preparation of consolidated financial statements of the National Bank
- 6. Operational processes automation for accounting and compilation of annual financial statements of the National Bank
- 7. Interaction of the automated accounting system of the National Bank and the payment system (Interbank System of Money Transfer of the Republic of Kazakhstan)
- 8. Practice of financial institutions switching to IFRS 9 "Financial Instruments" and IFRS 16 "Leases":
  - key changes in the National Bank regulations on accounting and financial reporting
  - National Bank's experience in the development of a regulation on making provisions in accordance with IFRS (for tax purposes), as well as the harmonisation of banks' methods for calculating provisions
- 9. Procedure for accounting transactions in precious metals in second-tier banks
- 10. Automation of accounting in second-tier banks



# **Financial Services Consumers Protection**

*"Round table" with participants' presentations and discussion of the proposed topics 27-29 October 2020* 



### **Objective:**

To study the experience of the Republic of Belarus in the field of financial services consumers protection, to discuss legal regulation and powers of central (national) banks in this area



#### **Category of trainees:**

Executives and experts of central (national) banks – members of Eurasian Banks Council and foreign central banks

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3 days (27-29 October 2020)



# Application deadline:

1 August 2020

### Venue:

Training Centre of the National Bank of the Republic of Belarus (Raubichi)

# Key issues:

- 1. Financial services consumers protection system in the Republic of Belarus
- 2. Legal framework for financial services consumers protection
- 3. Contract as a tool to reduce the risks of financial services consumers
- 4. Powers of central (national) banks in the financial services consumers protection system
- 5. New legislative regulations on financial services consumers protection



# Inflation Targeting at the Bank of Russia: Economic Analysis and Forecasting, Monetary Policy Tools, Communication

"Round table" with participants' presentations and discussion of the proposed topics 10-13 November 2020



### **Objective:**

Inflation targeting is one of the most popular modern monetary policy regimes of central banks. The history of inflation targeting in Russia is relatively short. However, the Bank of Russia's transition period and the first outcomes of inflation targeting implementation provide valuable experience in terms of monetary policy (MP) development and implementation, as well as assessment whether it is appropriate for managers and experts of central banks to make a move towards inflation targeting. This program covers the concepts of the inflation targeting regime, as well as studies the practice of implementing inflation targeting in the Bank of Russia and responding to challenges that are specific to emerging markets



### **Category of trainees:**

Executives and experts of central (national) banks – members of Eurasian Banks Council and foreign central banks

# **Duration:**

4 days (10-13 November 2020)

# Application deadline:

10 August 2020

# Venue:

Interregional Training Centre (Tula) of the University of the Bank of Russia

# Key issues:

# Part I. MP strategy and decision-making. Central bank communications as a MP instrument (1 day)

The intensive development of communications as an MP instrument is among the most important changes in the theory and practice of MP of the past two decades. With the development of inflation targeting, implying a public commitment to achieving the inflation target and based on anchoring inflation expectations, an active communication policy has become an integral part of a central bank activity.

In its transition to inflation targeting, the Bank of Russia pays more attention to the communication policy aimed at increasing openness and explaining the logic behind decision-making. To date, the information policy toolkit has mainly been established, leveraging the key communication channels. Most information from the best communication practices checklist is disclosed, which improves the predictability of the Bank of Russia's actions and its impact on interest rate expectations.

#### **Issues:**

- 1. Bank of Russia monetary policy (MP): strategy, goals and instruments. MP decisionmaking
- 2. Communications as a MP instrument. Elements of the Bank of Russia's communication strategy
- 3. Bank of Russia's experience in implementing instruments and developing communication channels to shape understanding of the current MP and build public confidence in the central bank
- 4. Specifics of regional level communications

#### Part II. Monetary Policy Instruments (1 day)

The monetary policy operational framework is key to a more efficient monetary policy transmission channel. It enables a central bank to manage short-term money market rates successfully and promote the development of financial markets. Over the past decade, the Bank of Russia has built a strong monetary policy operational framework, thus creating an environment for a smooth transition from the exchange rate management regime to inflation targeting. We consider both the concept of building the optimal monetary policy operational framework and the Bank of Russia's experience in developing a toolkit and approaches to liquidity management in the banking sector **Issues:** 

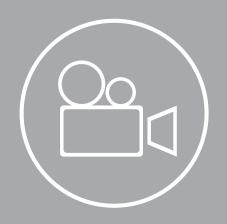
- 1. MP implementation. MP operational objective and operational framework
- 2. Liquidity of the banking sector and factors of its generation. Banking sector liquidity forecasting
- 3. MP toolkit. Specifics of MP instruments application at the Bank of Russia
- 4. Influence of the Russian money market structure, central bank payment infrastructure and financial markets on MP implementation

**Part III. Macroeconomic forecasting and its role in MP decision-making (2 days)** MP decision-making is based on the current economic situation analysis and its development forecast. The forecasting and analysis system aimed at supporting key rate decision-making and developed as part of a transition to inflation targeting process, includes an organisational and procedural component and a model-based and analytical toolkit. Various sophisticated methods and models are used to carry out a comprehensive analysis of the interconnections of the monetary transmission mechanism, short-term and medium-term scenario forecasting of key macroeconomic variables which lay ground for employees' proposals regarding key rate decision-making: on the key rate trajectory and the contents of decisions communication. **Issues:** 

- 1. Role of the forecasting in MP decision-making and its preparation procedure. Joint Forecasting Round (JFR): forecasting rules, model range structure. Forecast prerequisites, short- and medium-term forecast
- 2. Approaches to short-term GDP and inflation forecasting, models applied (dynamic factor models, dynamic factorial decomposition model of inflation). Pricing statistics and SNA in Russia. Inflation forecasts combination

- 3. Seasonal smoothing. Seasonality as part of economic dynamics: causes and consequences. Seasonal adjustment algorithm: data transformation, search for outliers, aggregation, revision policy
- 4. Use of inflation expectations (IE) data when making recommendations for MP decision-making. Assessment, IE quantification and assessment of anchoring
- 5. Structural macromodelling for monetary policy purposes. The role of the quarterly projection model (QPM) in the model range. Structure and uses of QPM for Russia. Challenges and forecasting difficulties with QPM when making recommendations for MP decision-making. "Shadow" forecasting with the DSGE model, advantages and drawbacks of the DSGE model compared to the QPM for monetary policy purposes
- 6. Budgetary policy consideration in building a medium-term forecast. Overview of approaches to fiscal position and fiscal impulse assessment. Studying the assessment methodology for the cyclically adjusted budgetary system orginal balance sheet used by the European System of Central Banks (ESCB). Application of this method, given the specifics of revenues in the Russian budgetary system. Assessment of the fiscal impulse in the Russian economy based on historical data
- 7. Verification of forecast consistency (financial programming model). Overview of the financial programming model structure and studying its individual parts (indicators of real sector, external sector, monetary sector)

Videoconference Topics



# CENTRAL BANK OF ARMENIA

Strategy development and implementation monitoring

# **BANK OF RUSSIA**

Current procurement issues in a central (national) bank

Innovative technologies in central banks and financial institutions activity



Project management in central banks

Operational risks and business processes management in a central bank

Basic principles of contractual operations with a central bank's customers and procedure for concluding contracts with a central bank

**Correspondent Relations** 

# Traineeship Topics



# **CENTRAL BANK OF ARMENIA**

- 1. International settlements (transfers, letters of credit, collection of payments, bank payment obligations). Regulation specifics

Applying Central (National) Bank: National Bank of the Republic of Belarus

2. Authorisation procedures of the Central Bank of Armenia

Applying Central (National) Bank: Bank of Russia

# NATIONAL BANK OF THE REPUBLIC OF BELARUS

1. Organisation and development of real sector enterprises monitoring

Applying Central (National) Bank: National Bank of the Republic of Kazakhstan

 National Bank activity in the field of AML/CFT for the non-credit financial institutions sector (leasing, microfinance, forex)

Applying Central (National) Bank: Bank of Russia

National Bank of the Republic of Kazakhstan

3. Organisation of accounting, internal control via automated systems. Automation of accounting business processes

Applying Central (National) Bank: Bank of Russia

4. Budgeting and financial controlling in a central bank

Applying Central (National) Bank:

nk: National Bank of the Republic of Kazakhstan National Bank of the Kyrgyz Republic National Bank of Tajikistan

5. Internet technologies

Applying Central (National) Bank: Central Bank of Armenia

# NATIONAL BANK OF THE REPUBLIC OF KAZAKHSTAN

1. Foreign exchange regulation and control in the Republic of Kazakhstan: key changes in foreign exchange legislation

Applying Central (National) Bank: National Bank of the Re

National Bank of the Republic of Belarus National Bank of the Kyrgyz Republic

2. Budgeting in a central bank

Applying Central (National) Bank: National Bank of the Kyrgyz Republic

# NATIONAL BANK OF THE KYRGYZ REPUBLIC

1. Financial literacy

Applying Central (National) Bank: Bank of Russia

2. Customer communication channels

Applying Central (National) Bank: Bank of Russia

3. Protocol service of a central bank

Applying Central (National) Bank: National Bank of the Republic of Belarus National Bank of the Republic of Kazakhstan

4. Banking licensing. Procedure for acquiring bank shares Applying Central (National) Bank: National Bank of the Republic of Kazakhstan

# **BANK OF RUSSIA**

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1. Liberalisation in the field of foreign exchange control in the Russian Federation

Applying Central (National) Bank: National Bank of the Republic of Belarus

National Bank of the Republic of Kazakhstan

2. Bank of Russia activity in the field of anti-money laundering and combatting the financing of terrorism. Foreign exchange control

Applying Central (National) Bank: National Bank of the Republic of Belarus

3. Fast payment system

Applying Central (National) Bank: National Bank of the Kyrgyz Republic

National Bank of Tajikistan

4. Implementation in the payment system of ISO 20022 methodology ("Financial services – Universal financial industry message scheme")

Applying Central (National) Bank: National Bank of the Republic of Belarus

5. Requirements to ICAAP organisation and assessment

Applying Central (National) Bank: National Bank of the Republic of Belarus

National Bank of the Republic of Kazakhstan

- 6. Bank of Russia control over the termination of credit organisations activities Applying Central (National) Bank: National Bank of the Republic of Belarus
- 7. Budgeting in a central bank Applying Central (National) Bank: National Bank of the Kyrgyz Republic
- 8. Public relations and web presence of a central bank

Applying Central (National) Bank: Central Bank of Armenia National Bank of the Republic of Belarus

9. Offsite credit risk assessment: offsite analysis methods, content and sources of initial information, use for microprudential and macroprudential regulation purposes

Applying Central (National) Bank: National Bank of the Republic of Belarus

10. Liquidity risk regulation and analysis: Basel principles for liquidity risk management and supervision; liquidity ratios according to Basel III; analysis of banking sector liquidity risks

Applying Central (National) Bank: National Bank of the Kyrgyz Republic

Organisation of training events



# Organisation of training events: Information for participants and contact details



The training events included in the Catalogue will be conducted in compliance with the Programme of Professional Training for Personnel of the Central (National) Banks for 2020 in the framework of the Agreement on cooperation in the field of training of central (national) banks personnel, signed 12 March 2004 in Minsk by the management of the National Bank of the Republic of Belarus, the National Bank of the Republic of Kazakhstan, the National Bank of the Kyrgyz Republic, the Central Bank of the Russian Federation, the National Bank of Tajikistan, as well as the Central Bank of Armenia that joined the Agreement.

Applications for participation in seminars and participants' forms should be submitted to personnel services of the respective central (national) banks where such training is to be held, not later than the deadline specified in the description of the seminar.

Traineeship terms should be approved two months before the start date. No training applications will be accepted after the deadline.

A centralised arrival of trainees is generally organised a day before the training starts with the departure on the next day after the end of the training. Specific details are provided in the invitations that are sent to participants to respective personnel services of central (national) banks.

All training events are held in Russian.





### **Central Bank of Armenia**

Vazgen Sargsyan str., 6, Yerevan, Republic of Armenia, 0010 www.cba.am

### Tel.: (374 10) 59-26-97

**External Relations Service** 



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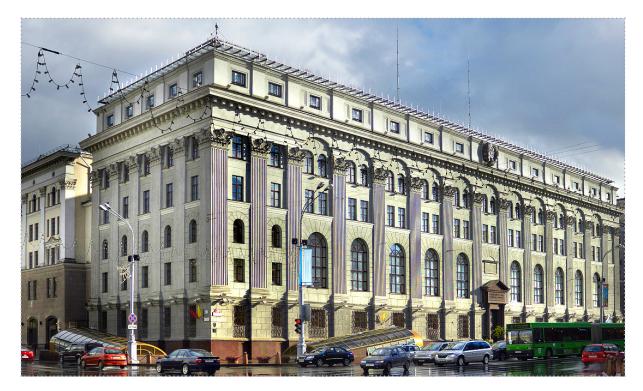
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#### Mr Navruz Kurbonov,

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# Training Centres Information





# University of the Bank of Russia



University of the Bank of Russia

University of the Bank of Russia is a structural unit of the Head office of the Bank of Russia. The University has three training platforms: Odintsovo, Leninsky Avenue and Tula.

The University campus in Odintsovo, located in the town of Odintsovo in the Moscow region is a multifunctional facility equipped to provide training in any format: seminars, round tables, workshops, trainings, meetings and conferences. The campus has a wide range of classrooms and conference halls located on 5 floors.

There are four transformarable classrooms availiable to training events participants, each able to accommodate up to 120 people. If necessary, transformarable classrooms can be divided into three separate classrooms, each equipped with a multimedia projector, a screen, a sound system, a trainer's PC, a microphone, a flipchart and a magnet board.



Conference hall

The conference hall for 140 people has simultaneous interpretation equipment, a sound recording studio and video broadcast equipment.

To accommodate group workshops, the University campus has five classrooms (for 25 people) with computers connected to the Bank's Intranet and the Internet.

The campus also has a classroom for e-learning in the form of webinars.

Material and technical resources of the University campus allow for simultaneous training of several groups of participants. Twenty class-rooms can accommodate up to 300 people at the same time.

# Campus of the University of the Bank of

Russia (Odintsovo)

Molodezhnaya st., 21, Odintsovo, Moscow Region, 143007

Head of Events Organisation Divison **Ms Ekaterina Pshenichnikova** Mobile.: +7 910 049-78-70



Interregional Training Centre (Tula) of the University of the Bank of Russia

Under the multilateral Agreement on cooperation in the field of personnel training, the Interregional Training Centre (Tula) is a platform for international training events involving representatives of central (national) banks-members of the Eurasian Council of central (national) banks, CIS countries, experts of foreign banks and international financial organisations.

To hold seminars, "round tables", workshops and meetings, the Training Centre offers a conference hall (for 168 participants), a small conference hall (for 40 participants), a meeting hall (for 30 participants), a classroom for smaller groups (for 10 participants), a computer classroom (for 20 participants) and a hall for trainings, practical and creative tasks (for 25 participants).



Meeting room

Technical facilities of the Centre allow to hold video conferences and webinars, to provide simultaneous interpretation from foreign languages and to make video records of training events. To provide support for presentations, trainings and group work, the meeting room and the computer classroom are equipped with Smart Board and Active Board interactive facilities.

The Training Centre and the guesthouse provide Internet access via Wi-Fi.

Participants have access to a catering facility and a comfortable guesthouse for 59 guests. The guesthouse also offers a sports and recreation facility comprising a Finnish sauna, a Turkish sauna, a swimming pool and a gym, as well as a game room (billiards).

Seminar participants will be offered an exciting and diverse cultural programme.

Interregional Training Centre of the Bank of Russia Sovetskaya street, 88, Tula, 300041

Manager Ms Marina Grenaderova Tel.: (7 4872) 32–54–37



# Training Centre of the National Bank of the Republic of Belarus (Raubichi)



Training Centre of the National Bank of the Republic of Belarus (Raubichi)



Computer room

The Training Centre was established 1 April 1997 as a structural unit of the National Bank of the Republic of Belarus for the purpose of organising and carrying out training events for executives and experts of the Republic of Belarus banking system in key banking areas and in the field of information technologies.

Training events conducted at the Centre:

- short-term subject-specific seminars on different banking activities
- international seminars in the framework of the Programmes of professional training for personnel of the central (national) banks
- computer courses
- third party corporate seminars



Lecture room



Meeting room

Programmes involve participation of highly qualified experts of the National Bank, banks, ministries and other organisations of the Republic of Belarus, foreign banks representatives and professional practicing lecturers.

The Training Centre has two facilities which include: two lecture rooms (for 30 to 60 trainees each), big conference hall for 86 trainees, meeting room for 20 trainees, computer classroom. All of them are equipped with all the necessary technological means.

Classrooms are equipped with multimedia boards, computer and video systems, air conditioners.

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The reference information fund offers to the training events participants more than 2,000 items, including books and periodical publications on finance, banking, cash circulation and securities, investments and management, economic theory, law etc. The fund has a full-text database of legal information ("ConsultantPlus") and Internet.

The Centre offers a sports facility of modern European standards where participants can play tennis, football, volleyball, basketball, etc.; participants also have access to gym, billiards, sports equipment rental, Russian and Finnish sauna. There is a comfortable dining hall for 100 persons at the administrative building of the Centre; there is also a banquet hall for 20 persons, cafe and snack-bar.

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# Training centre of the National Bank of the Republic of Belarus

Village of Raubichi, post office Ostroshitskiy Gorodok, Minsk Region, 223054 Tel./fax: (375 17) 500-23-04 E-mail: ucorg@nbrb.by http://ucnbrb.by/

Director Mr Viktor Kuryan Tel.: (375 17) 500-23-13 E-mail: v.kuryan@nbrb.by Deputy Director **Mr Viktor Bagrentsov** Tel.: (375 17) 500-23-05 E-mail: V.Bagrencov@nbrb.by



# Training and Research Centre of the Central Bank of Armenia (Dilijan)



Training and Research Centre of the Central Bank of Armenia (Dilijan)

Training and Research Centre of the Central Bank of Armenia is located in the town of Dilijan, a mountain and balneotherapeutic health resort which is located 1,250-1,500 metres above the sea level and 110 km from Yerevan.

The overall area of the Centre is 29,000 m<sup>2</sup>. It was built using advanced technological solutions. The centre has a well-developed infrastructure and is equipped with modern technologies. Here you can find all the necessary conditions for different researches in the field of finance and economics, for regional and international training programmes, conferences, meetings, councils.

Training and Research Centre has comfortable, well-lit classrooms equipped with appropriate hardware (smart boards, projectors etc.).



Conference hall

For conference participants' accommodation, the Centre has a high-quality campus with comfortable single rooms. Guests are free to help themselves to laundry services (extra charges) and ironing room.

There are swimming pools (indoor/outdoor) and a gym at the premises of the Centre.

Various cultural programmes are offered to the participants of the training events.

Training and Research Centre, Central Bank of Armenia Maksim Gorkiy Street, 29, Dilijan Tel.: (374 10) 59-25-06



# Training Centre of the Central Bank of Armenia (Tsakhkadzor)



Training Centre of the Central Bank of Armenia (Tsakhkadzor)

The Training Centre is a structural unit of the Central Bank of Armenia.

The key objective of the Centre is to provide professional development opportunities for bankers of the Republic of Armenia in the form of short-term seminars that have been conducted since 2001. Over 1,000 executive officers and employees of different banks have been trained in the Training Centre since then. The Training Centre is also used for high-level conferences.

The Training Centre offers a conference hall for 100 guests for conferences, seminars and other training events. The hall is a convenient place for group work and for "round table" discussions.



Conference hall

The Centre offers a hotel to accommodate its guests. The hotel rooms are equipped with everything one needs for comfortable stay (shower, toilet, TV set, fridge and phone set).

Participants are offered a varied entertainment programme.

The Training Centre is located in the town of Tsakhkadzor, which is as a ski resort situated at an altitude of 1,845 metres above the sea level, 50 km north from Yerevan.

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Training Centre of the Central Bank of Armenia (Tsakhkadzor) Tel./fax: (374 10) 28-29-52



# Training Centre of the National Bank of the Republic of Kazakhstan (Almaty)



Training Centre of the National Bank of the Republic of Kazakhstan (Almaty)



Classroom



Conference hall

"Training Centre of National Bank of the Republic of Kazakhstan" JSC was established on 27 April 2017 and is a subsidiary of the National Bank of the Republic of Kazakhstan.

The Training Centre is situated in the very heart of the southern capital of the Republic of Kazakhstan – in Almaty. It is a modern skyscraper in the centre of the city, with famous historical sights, hotels and shopping malls within walking distance.

The main objective of the Training Center is to establish a professional development system for financial and banking sectors personnel, including in cooperation with leading international training centers.



Coffe`e-break zone

#### The mission of the Training Centre:

- The Training Center is the strategic partner of the National Bank's management in achieving the goals of the Bank;
- Introducing new knowledge and skills, applying best practices and technologies to solve the National Bank's practical tasks – Center of Excellence;
- Making and developing leaders with a global outlook to introduce managerial changes and industry-specific expertise;
- Developing corporate culture;
- Raising financial market entities' level of expertise.

The Training Centre has all that is necessary for organising and carrying out international and regional programmes, conferences, seminars, trainings, "round tables", presentations and master classes.

The trainees and guests of the Training Centre have access to: conference halls, classrooms, a computer class equipped with cutting-edge technologies, including that for video conferences, as well as a coffee break area with a stunning mountain view.

A diverse cultural programme is offered to the participants of the events (a trip to Kok-Tobe, "Medeo" mountain skating rink, "Chimbulak" ski resort and many more).

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# Training Centre of the National Bank of Tajikistan (Guliston)



Training Centre of the National Bank of Tajikistan (Guliston)

Training Centre of the National Bank of Tajikistan was established in order to organise professional development courses for banking system specialists. The construction of the Training Centre considered all the specifics of this activity to create necessary conditions to welcome and accommodate guests, as well as to organise different events at the appropriate level.

Training Centre of the National Bank of Tajikistan is situated on a picturesque shore of the Guliston reservoir — "Tajik Sea".

The Training Centre facilities comprise 3 buildings with total capacity of 100 people, equipped with satellite TV, Internet, Wi-Fi. Classrooms, equipped with multimedia facilities, can be used for lectures/discussions, subject-specific seminars, round tables, business games, video lessons, etc. The Centre also comprises a conference hall for 60 participants equipped with an audio- and videoconference system, simultaneous interpretation facilities,



Classroom

documentation, projection and presentation, Internet access.

Catering, coffee breaks, banquets are organised in dining halls accommodating 80 and 100 participants, banquet halls for 10 and 14 seats. Guests can enjoy dishes of national and European cuisine.

For those who prefer active leisure, there are opportunities for: a sea walk on a motor boat, catamaran and jet ski, a gym for mini-football, basketball and volleyball, fitness centre offering 20 types of sports equipment, table tennis. There are also a tennis court, a football pitch, billiards, picnic area available. Sightseeing tours around the town of Khujand, the centre of the Sughd region, are organised.

# Training Centre of the National Bank of Tajikistan

Guliston, Sughd region, 735750 Tajikistan Tel.: (992 44) 630-45-94 www.tcnbt.tj Director

Mr Ozodi Davron Ozodzoda Mobile: +992 92777–42–25 E-mail: da.do@mail.ru

# WORKSHOP PARTICIPANT QUESTIONNAIRE

(to be typewritten)

	1.	Event topic:			
<ul> <li>3. Full name:</li></ul>	2.				
<ul> <li>4. Gender: D M D F 5. Date of birth:</li></ul>	3.				
7. Place of employment (the central (national) bank/other):         8. Position:         9. Key responsibilities:         9. Key responsibilities:         10. Service record (years):         11. Questions you would like to be answered at the training event:         12. The topic and duration of your report at the workshop (talking points up to 1 page of text enclose to the questionnaire):         13. Previous participation in international training events on similar topics (when and where):         13. Previous participation in international training events on similar topics (when and where):         13. Previous participation in international training events on similar topics (when and where):	4.				
7. Place of employment (the central (national) bank/other):	6.				
9.       Key responsibilities:         10.       Service record (years): in the financial and banking system in the current position         11.       Questions you would like to be answered at the training event:	7.				
10. Service record (years): in the financial and banking system in the current position         11. Questions you would like to be answered at the training event:	8.	Position:			
11. Questions you would like to be answered at the training event:	9.	Key responsibilities:			
the questionnaire):					
Telephone (fax): E-mail address:	12.				
	13.	Previous participation in international training events on similar topics (when and where):			
		Telephone (fax):         E-mail address:			

# TRAINEESHIP PARTICIPANT QUESTIONNAIRE

(to be typewritten)

1.	Traineeship topic:			
2.	Event date and venue:			
3.	Full name:			
4.	Gender: $\Box$ M $\Box$ F 5. Date of birth:			
6.	6. Education, academic degree:			
7.	Place of work (central (national) bank/other):			
8.	Position:			
9.	. Key responsibilities:			
	0. Length of service (years): in the financial and banking system in the current position 1. Questions you would like to be answered at the training event			
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12.	. How do you intend to apply gained knowledge in your work?			
	Telephone (fax): Date:	E-mail: Signature:		

Notes

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