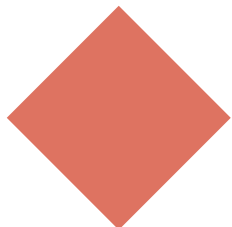




Shaping the dialogue

2024





БАНК РОССИИ

About the program

“Bank of Russia has an extensive and diverse agenda on financial market development, and we are ready to share our experience. We are also keen on learning best practices and ideas of other central banks. We have similar goals and will always face many common challenges that could be a subject for professional discussion of outmost interest. Shaping the Dialogue stands as the most appropriate platform for this purpose. The world is changing, new barriers are rising between countries and blocs of nations – but we must not miss the chance to develop professional bonds and relationships where we can.

I firmly believe that mutual openness makes us stronger, reinforces the trust between countries, which is the foundation for a broader and equal cooperation. Ultimately, it paves the way for new opportunities for our citizens and businesses.”



Elvira Nabiullina
Governor of the Bank of Russia

Bank of Russia



Over

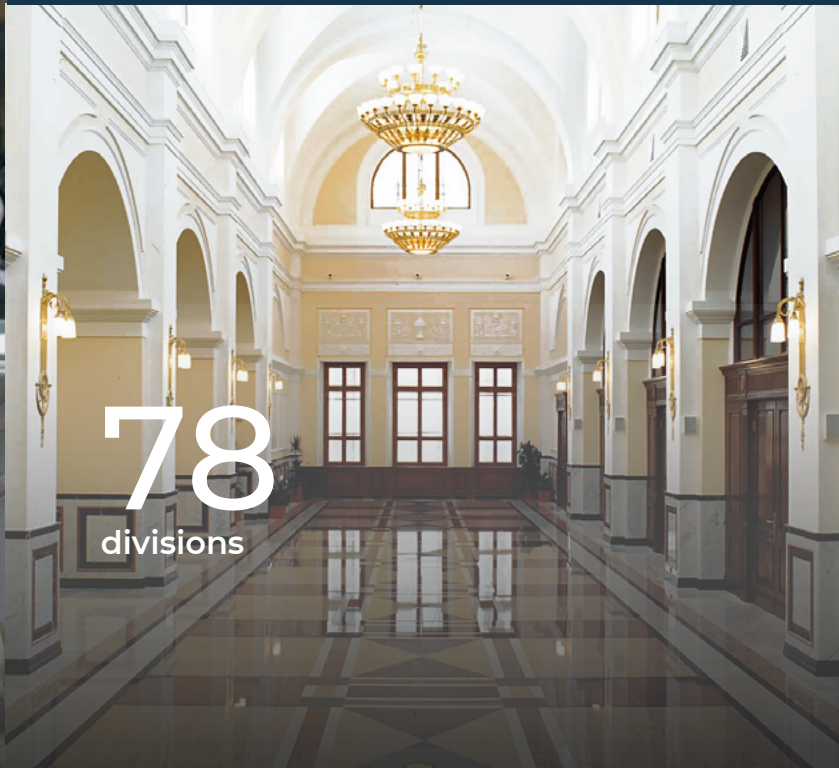
40 000

employees

4

7

regional branches



78

divisions

Megaregulator of the financial market

4 959

microfinance institutions
and cooperatives

512

professional
participants of
securities market

360

credit institutions

133

entities providing
professional services
in the financial
market

210

insurance
companies

110

infrastructure
organizations

27

participants of the
national payment
system

344

collective
investment
market
participants

As of December 1, 2023

convergence

common goals

growth and development

partnership



full disclosure

networking

top-notch organization

insights

professionalism

sought-after experience

new information

clear

modern view

shaping the dialogue

relevant issues



new horizons

common objectives

exchange of experience

informative



enlightening

cooperation

practice

excellence

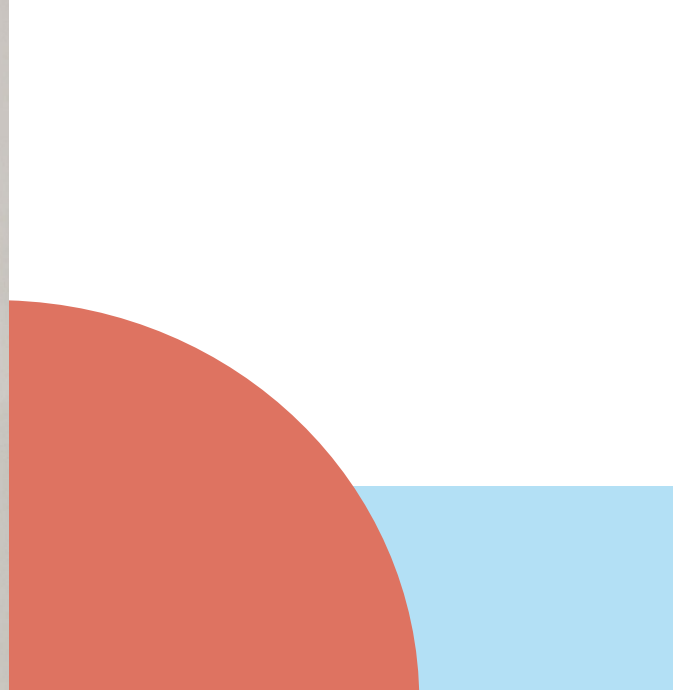
opportunities

“International cooperation between central banks plays a significant role in ensuring the global financial system stability. It allows countries to share experience, develop common standards and solutions, as well as face global challenges and crises together. The 2024 agenda features the topics that, to our mind, have an essential impact on the development of society in general and are universal to all. Sharing experience, studying and adapting best practices enable regulators to leverage their interaction with financial markets, make their operations more transparent thus strengthening the people’s trust in the regulator and financial institutions.

The Shaping the Dialogue format not only provides its participants with opportunities to get acquainted with the Bank of Russia experience but also, through open discussion, come to solutions of different challenges faced by our institutions.”

Vladimir Chistyukhin
First Deputy Governor of the Bank of Russia





Program 2024

Training events:

1. **Financial Market: Prospective Areas of Development**
(9–10 April 2024)
2. **Moving From Financial Literacy to Financial Culture**
(25 June 2024)
3. **AI Applications: Humanity Picks Up the Pace**
(19–20 August 2024)
4. **Project Management. Process Management. Medium-Term Planning**
(13–14 November 2024)

Financial Market: Prospective Areas of Development

Date: 9–10 April 2024 (2 days)

Application deadline: -

Format: online
with simultaneous interpretation into English

Issues to be discussed:

- Goals, principles and mechanisms of the Russian financial market development policy.
- Main areas of the Russian financial market development.
- Monitoring indicators and possible risks for financial market development.
- Developing legal environment for introducing innovations in the financial market:
 - Digital currencies (crypto-currencies);
 - Central Bank Digital Currencies (CBDC), Digital Ruble;
 - Digital rights (Digital Financial Assets, Utility Digital Rights, “Hybrid” Digital Rights).

Moving From Financial Literacy to Financial Culture

Date: 25 June 2024 (1 day)

Application deadline: 31 May 2024

Format: online
with simultaneous interpretation into English

Issues to be discussed:

- Strategy for Improving Financial Literacy and Developing Financial Culture Until 2030.
- Target audiences in focus.
- Financial Literacy projects for students and educators.
- Financial Literacy projects for adults.

AI Applications: Humanity Picks Up the Pace

Date: 19–20 August 2024 (2 days)

Application deadline: 26 July 2024

Format: online
with simultaneous interpretation into English

Issues to be discussed:

- Managing complexity in AI applications at the Bank of Russia.
- LLM applications at the Bank of Russia.
- Models and scripts register as a central tool for governance models.
- MLOps и ModelOps as part of AI maturity of an institution.
- Hackathons as a way to engage senior management in AI applications.

Project Management. Process Management. Medium-Term Planning

Date: 13–14 November 2024 (2 days)

Application deadline: 18 October 2024

Format: online
with simultaneous interpretation into English

Issues to be discussed:

- Project management at the Bank of Russia:
 - Regulatory framework, methodology, portfolio management structure, prioritization principles, monitoring and control;
 - Model overview, methods and tools for describing business processes, practical method of optimization, tools for monitoring execution efficiency.
- Framework for developing and monitoring the implementation of the Russian Financial Market Development Program of the Bank of Russia: medium-term planning methodology, tools for planning and implementation control of the Program at the Bank of Russia.

University of the Bank of Russia today



Over

300 000

participants in UBR online
and face-to-face training events

Over

180 000

online courses completed

“Many of the challenges faced by national regulators call for active interaction that supports the exchange of experience and helps to jointly work out the most efficient ways to resolve those challenges.

The University of the Bank of Russia happily opens the doors to its virtual classrooms to welcome all interested in our experience.

Naturally, we will be delighted if the experience shared by the Bank of Russia experts as part of the Shaping the Dialogue program has practical value for our participants, and the dialogue launched at the event further develops other formats of interaction between our institutions.”

Andrey Afonin
Director of the University of the Bank of Russia



Bilateral cooperation

Central (national) banks have similar goals. Regulators all over the world operate within common international standards. Nevertheless each regulator is unique in its own way and holds one-of-a-kind experience and expertise which presents great interest to others.

If you are interested in the Bank of Russia's experience in any given area of banking, we invite you to partake in bilateral cooperation with the Bank of Russia. We are ready to share information and adopt the best practices of our foreign colleagues through various formats of interaction!

We believe that a mutual exchange of experience will enrich our institutions professionally and will have the most beneficial impact on their development.

We look forward to receiving your requests for bilateral cooperation via our email:
university@cbr.ru

Areas of Cooperation

Training events as part of

Catalogue of Programs of Professional Training for Personnel of the Central (National) Banks



Comprehensive program for developing executives' competencies
“Achieving Institutional Goals By Increasing Executive’s Resourcefulness”

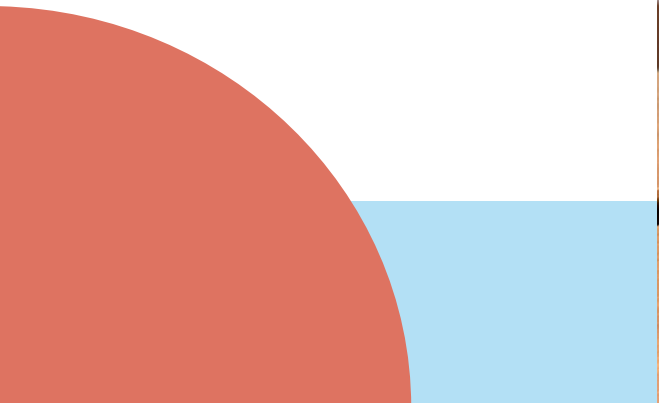
Sharing experience with experts from:

- Leading international financial institutions
- Business schools and universities
- National regulators

Cooperation network: more than **50** countries

Over **800** participants from the Bank of Russia





Over **70** events held in Russia and abroad

Over **3 300** foreign participants

University campus

Our training sites are equipped with modern technological facilities. They are designed to accommodate:

- Different training formats
- Strategic sessions, focus groups
- Industry-level conferences
- Assessment events



Tula site

- 3 conference halls
- Classrooms

Moscow site

- Transforming classroom
- 2 computer classrooms



Odintsovo site

- 40 equipped areas
- 4 transforming classrooms
- Conference hall (up to 130 participants)
- 4 computer classrooms

Program team



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the dialogue

